



March 10, 2023

NOTICE

The Board of Directors of the Kaweah Delta Health Care District will meet in an open Finance, Property, Services and Acquisition Committee meeting at 10:00AM on Wednesday, March 15, 2023 in Kaweah Health Support Services Building, 520 West Mineral King Avenue, Copper Room (2nd Floor), Visalia, CA.

All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings (special meetings are posted 24 hours prior to meetings) in the Kaweah Health Medical Center, Mineral King Wing entry corridor between the Mineral King lobby and the Emergency Department waiting room.

The disclosable public records related to agendas are available for public inspection at Kaweah Health Medical Center – Acequia Wing, Executive Offices (Administration Department) {1st floor}, 400 West Mineral King Avenue, Visalia, CA and on the Kaweah Delta Health Care District web page <https://www.kaweahhealth.org>.

KAWEAH DELTA HEALTH CARE DISTRICT
Mike Olmos, Secretary/Treasurer

A handwritten signature in black ink that reads "Cindy Moccio".

Cindy Moccio
Board Clerk, Executive Assistant to CEO / CNO

DISTRIBUTION:

Governing Board

Legal Counsel

Executive Team

Chief of Staff

<http://www.kaweahhealth.org>



KAWEAH DELTA HEALTH CARE DISTRICT BOARD OF DIRECTORS FINANCE, PROPERTY, SERVICES & ACQUISITION COMMITTEE

Kaweah Health Medical Center – Support Services Building
520 W. Mineral King Avenue – 2nd floor Copper Room Conference Room

Wednesday March 15, 2023

ATTENDING: Directors: David Francis & Mike Olmos; Gary Herbst, Chief Executive Officer; Malinda Tupper, Chief Financial Officer; Marc Mertz, Chief Strategy Officer; Kevin Morrison, Director of Facilities Planning; Jennifer Stockton, Director of Finance, Deborah Volosin, Director of Community Engagement; Theresa Croushore, Director of Behavioral Health, Rebekah Foster, Director of Case Management; Keri Noeske, Chief Nursing Officer; Dianne Cox, Chief Human Resources Officer; Cindy Moccio, Recording

OPEN MEETING – 10:00AM

1. **CALL TO ORDER** – *David Francis, Board President*
2. **PUBLIC PARTICIPATION** – Members of the public may comment on agenda items before action is taken and after it is discussed by the Board. Each speaker will be allowed five minutes. Members of the public wishing to address the Board concerning items not on the agenda and within the jurisdictions of the Board are requested to identify themselves at this time. For those who are unable to attend the beginning of the Board meeting during the public participation segment but would like to address the Board, please contact the Board Clerk (Cindy Moccio 559-624-2330) or cmoccio@kaweahhealth.org to make arrangements to address the Board.
3. **FINANCIALS** – Review of Budget Initiatives and Financials.
Malinda Tupper – Chief Financial Officer
 - 3.1. **FISCAL YEAR 2024 BUDGET** – Review and discussion relative to the FY24 Budget: Forecasted volume statistics.
 - 3.2. **FINANCIALS** – Review of the most current fiscal year financial results and budget.
4. **ADJOURN** – *David Francis, Board President*

In compliance with the Americans with Disabilities Act, if you need special assistance to participate at this meeting, please contact the Board Clerk (559) 624-2330. Notification 48 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to the Kaweah Delta Health Care District Board of Directors meeting.

CFO Financial Report

Month Ending February 2023



[kawahhealth.org](https://www.kawahhealth.org)



Public Health Emergency Ending May 11, 2023

A statement issued by the Office of Management and Budget (OMB) announced the public health emergency (PHE) and the COVID-19 national emergency will both end on May 11, 2023. The distinction for these two emergency declarations is related to the issuing party (government agency vs. presidential administration) and length of declaration period (90 days vs. one year). The temporary flexibilities that have been implemented specifically for the PHE that may see future guidance changes with the end of the PHE.

Some Impacts on Kaweah Health

- Impact on **FMAP** (Federal Medical Assistance Percentages): Due to the end of the Public Health Emergency, the amount of federal match for Medicaid administrative activities will decrease throughout this calendar year. It is scheduled to decline 5 percentage points in April-June 2023, 2.5 percentage points for July – September 2023 and then fall to 1.5 percentage points for October-December 2023
- Impact of **removal of 2% Medicare Sequestration**: 1% reduction April 1, 2022, 2% July 1 2022.
- Impact on **scheduled DSH Cuts if not delayed** past October 1, 2023. Currently DHCS is estimating the reduction at 47%
- Impact of removal of **20% additional inpatient Medicare Reimbursement**: depends on COVID volume
- Impact of removal of **10% additional inpatient Medi-Cal Reimbursement for SNF**: depends on COVID volume
- Changes in Telehealth: unknown impact at this time

Public Health Emergency Ending: Impact Update

1. Supplemental Summary: Estimated Impact by Fiscal Year

FY23 (\$233,067)

FY24 (\$1,251,472)

Supporting Detail by Supplemental Program

Rate Range Program

Calendar Year23	(\$411,172)	(1.5%)
Calendar Year 24	<u>(\$1,022,192)</u>	(3.8%)
	(\$1,433,364)	

AB915 - Outpatient Supplemental Program

FY22/23	(\$9,632)	(0.5%)
FY23/24	(\$166,952)	(9.3%)
FY24/25	<u>(\$199,058)</u>	(11.0%)
	(\$375,641)	

AB113 – Fee For Service Program

FY22/23	(\$17,849)	(0.3%)
FY23/24	(\$309,838)	(5.8%)
FY24/25	<u>(\$368,880)</u>	(7.3%)
	(\$696,567)	

Hospital Quality Assurance Program: \$1M impacted but \$17 million direct grants not impacted

FY24	(\$58,000)	
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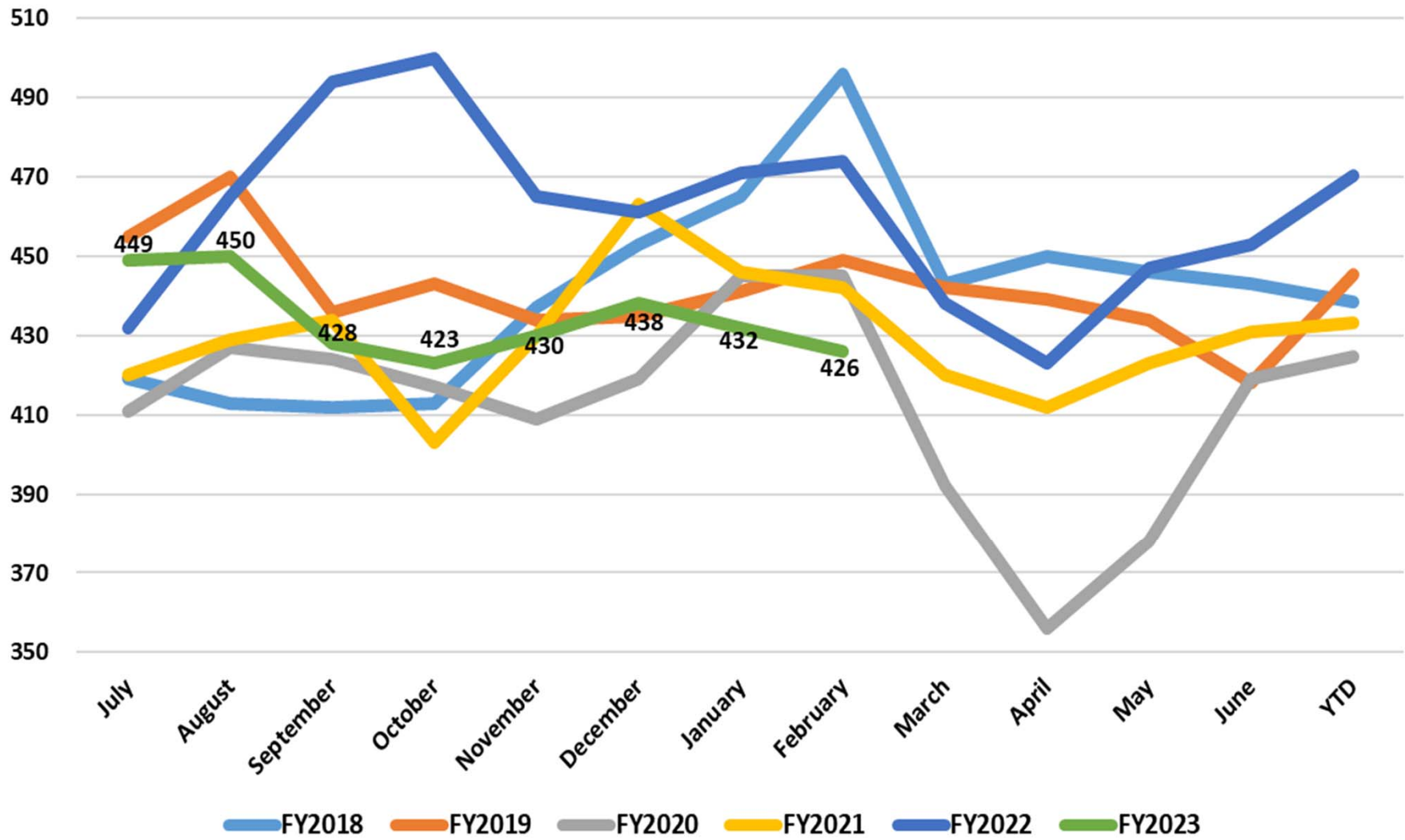
2. Redeploying Medicare 2% Sequestration – FY23 (\$1.9M)

3. Possible Impact: Hospital DSH impact – Potential 50% reduction – FY24 (\$9.6M)

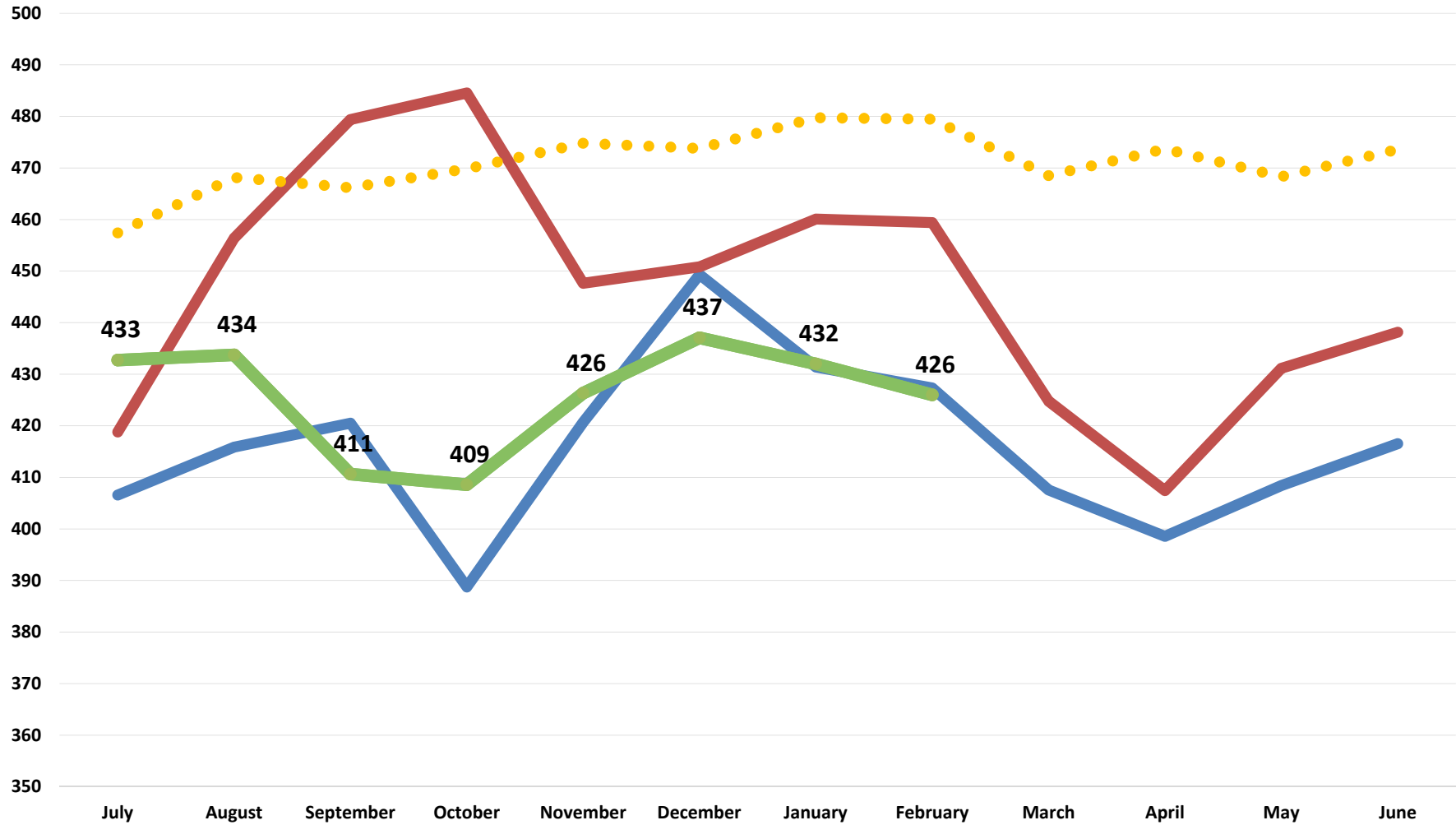
Update: FEMA Projects

Project #	Amount	Status	Description
Project 1	\$190,721	Granted/Obligated	Door Screeners
Project 2	\$12,304,993	Pending	Contract Labor & Overtime increase due to COVID patients
Project 3	\$187,351	Pending	Cleaning Supplies and Infection Control
Project 4	\$134,926	Pending	PPE
	<u>\$12,817,991</u>		

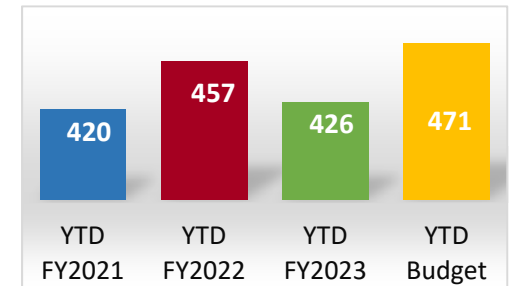
Average Daily Census



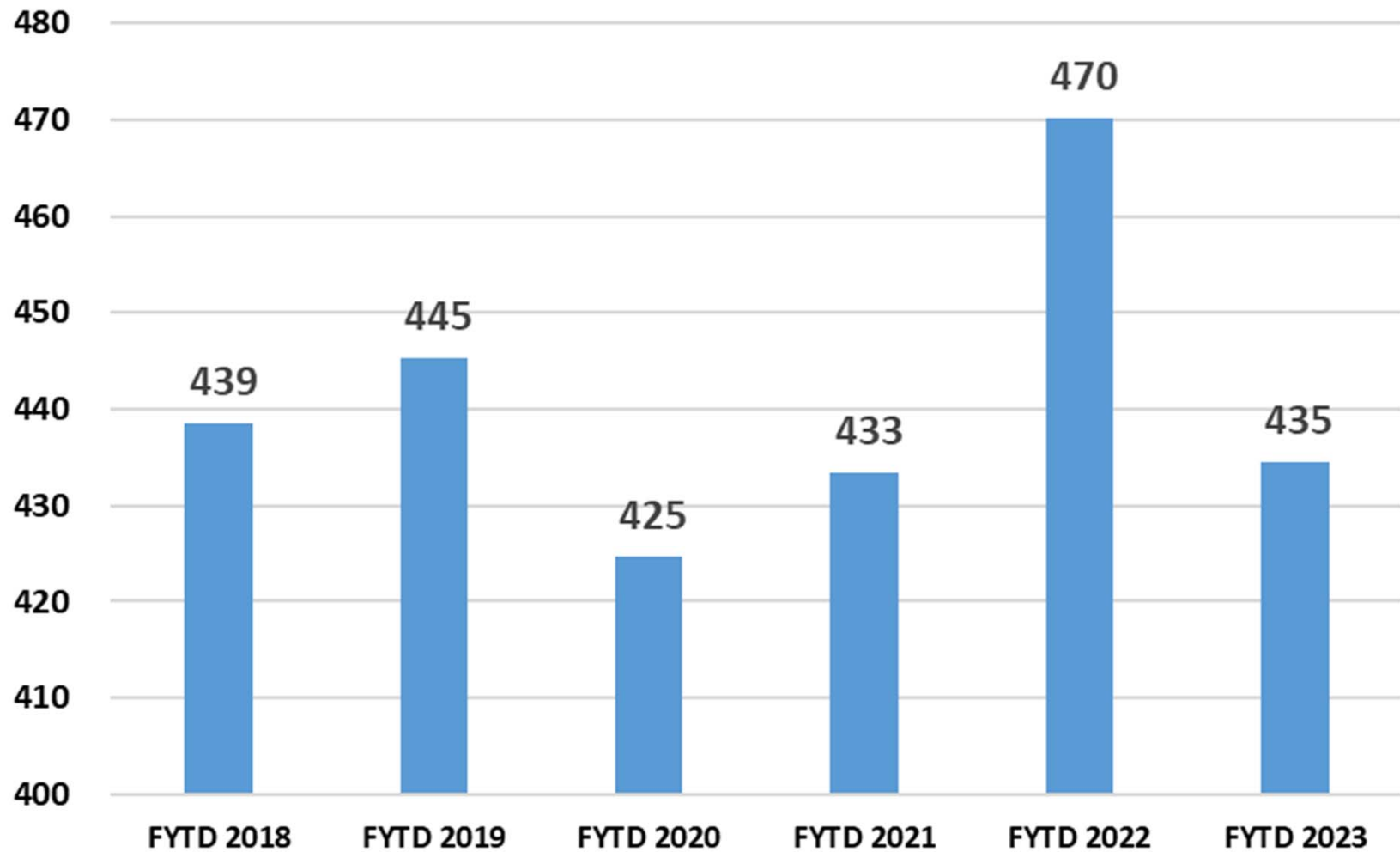
Average Daily Census w/o TCS



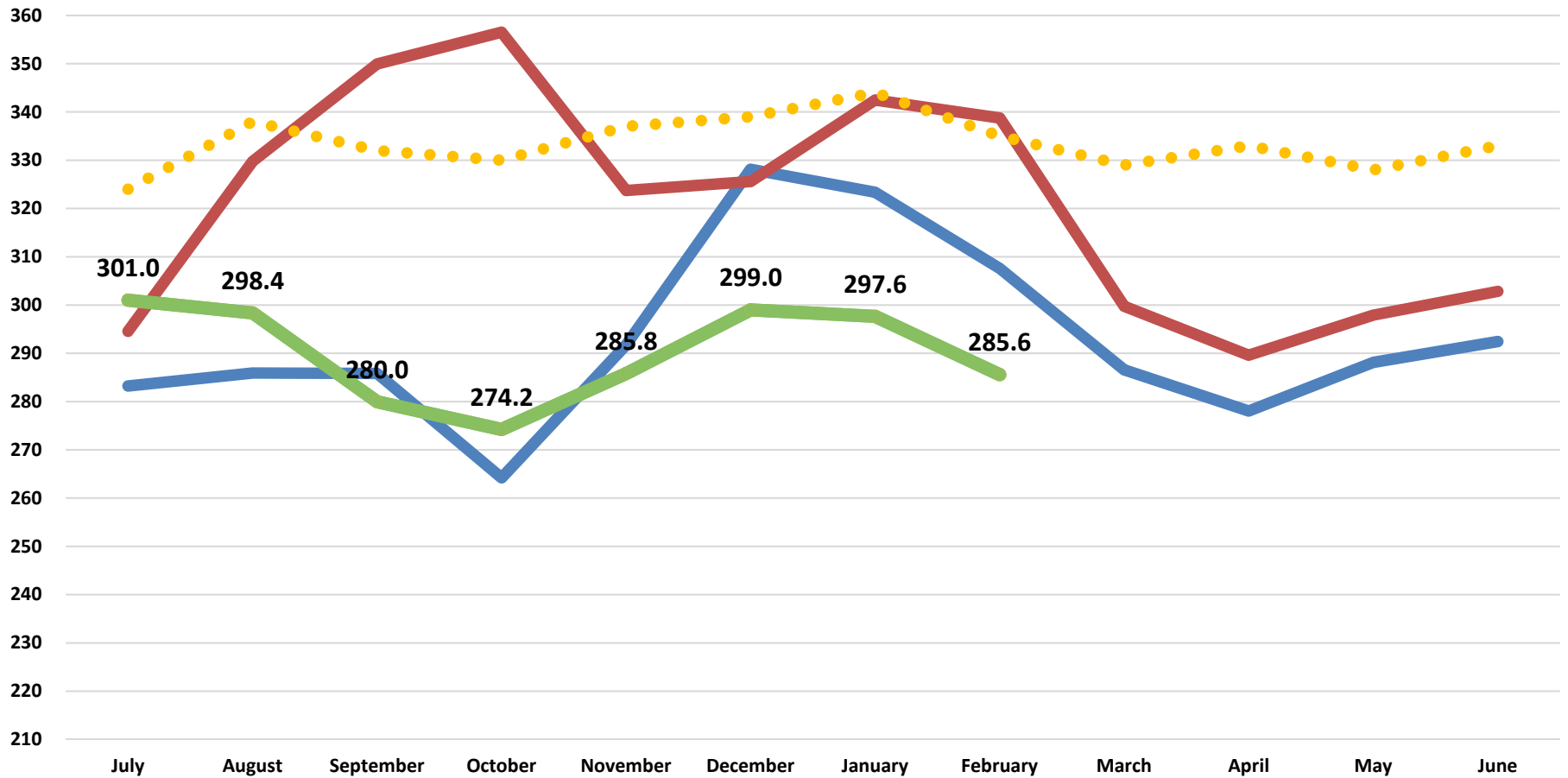
— FY2021
 — FY2022
 — FY2023
 ●●● Budget



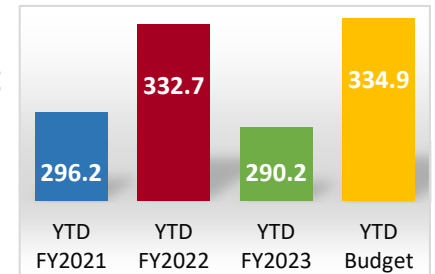
Average Daily Census - YTD July-February



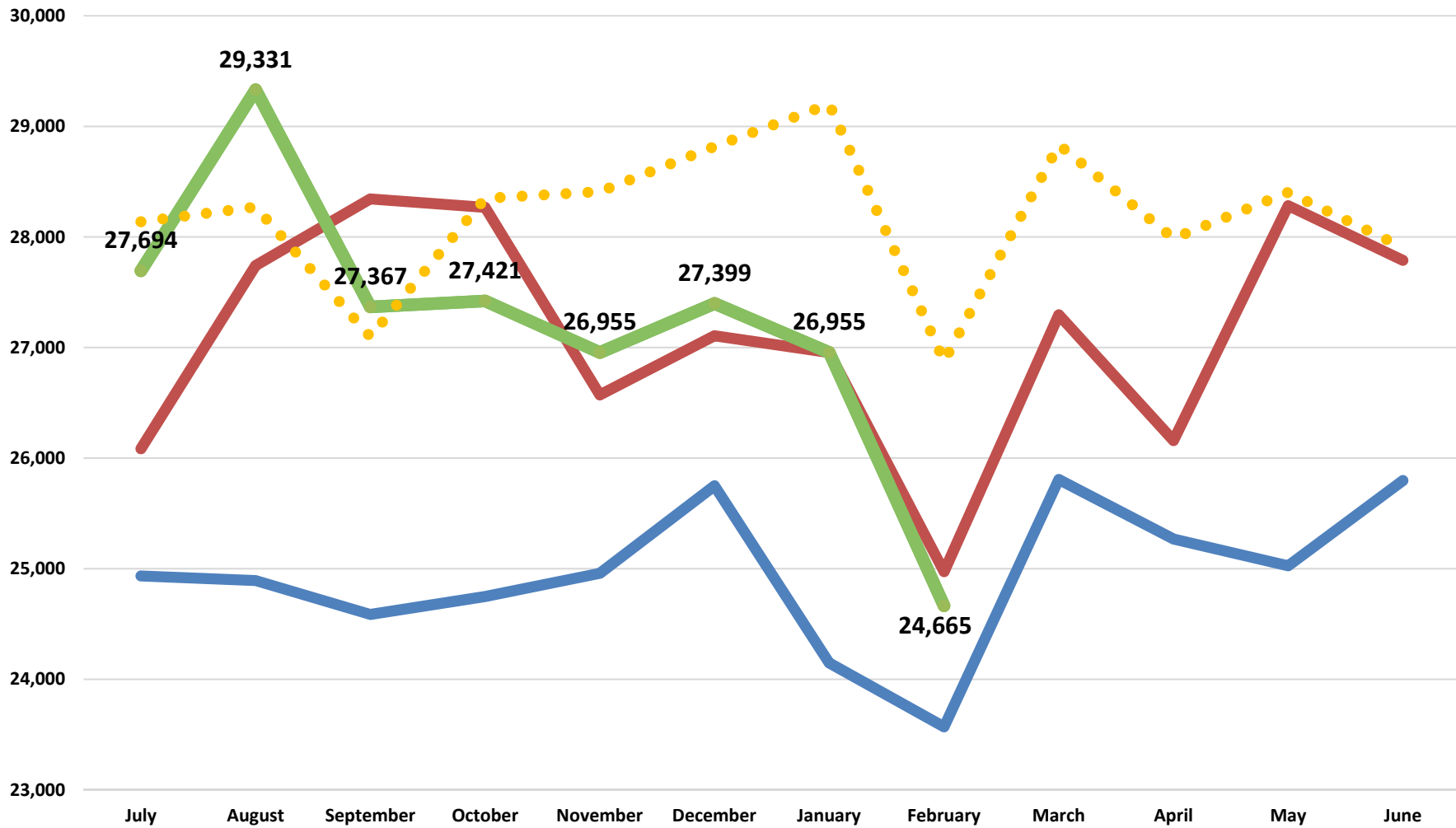
Medical Center (Avg Patients Per Day)



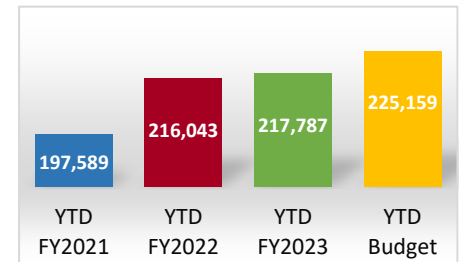
—●— FY2021
 —●— FY2022
 —●— FY2023
 ●●● Budget



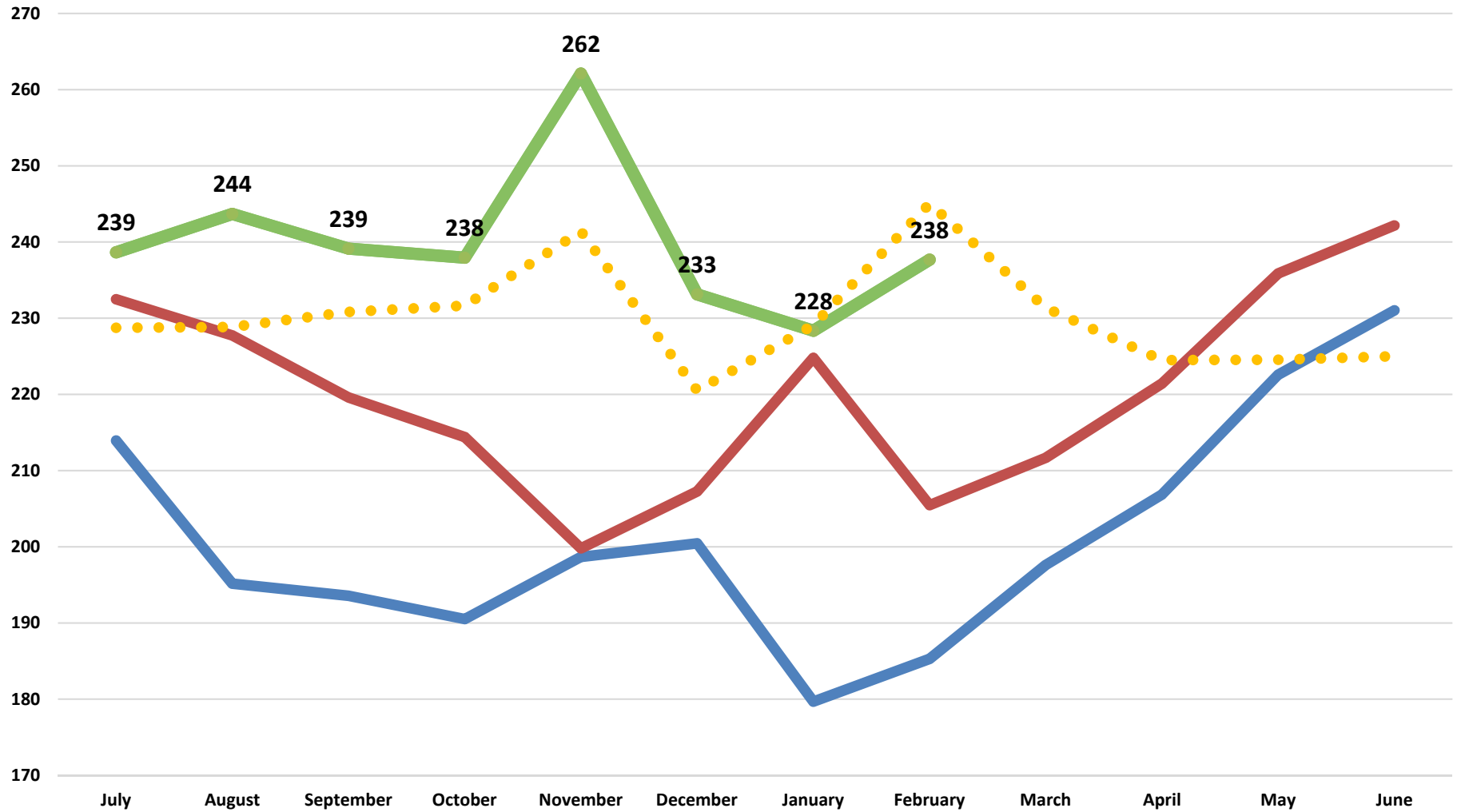
Adjusted Patient Days



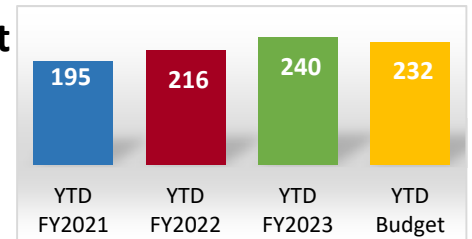
— FY2021
 — FY2022
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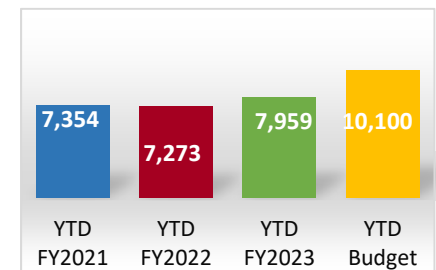
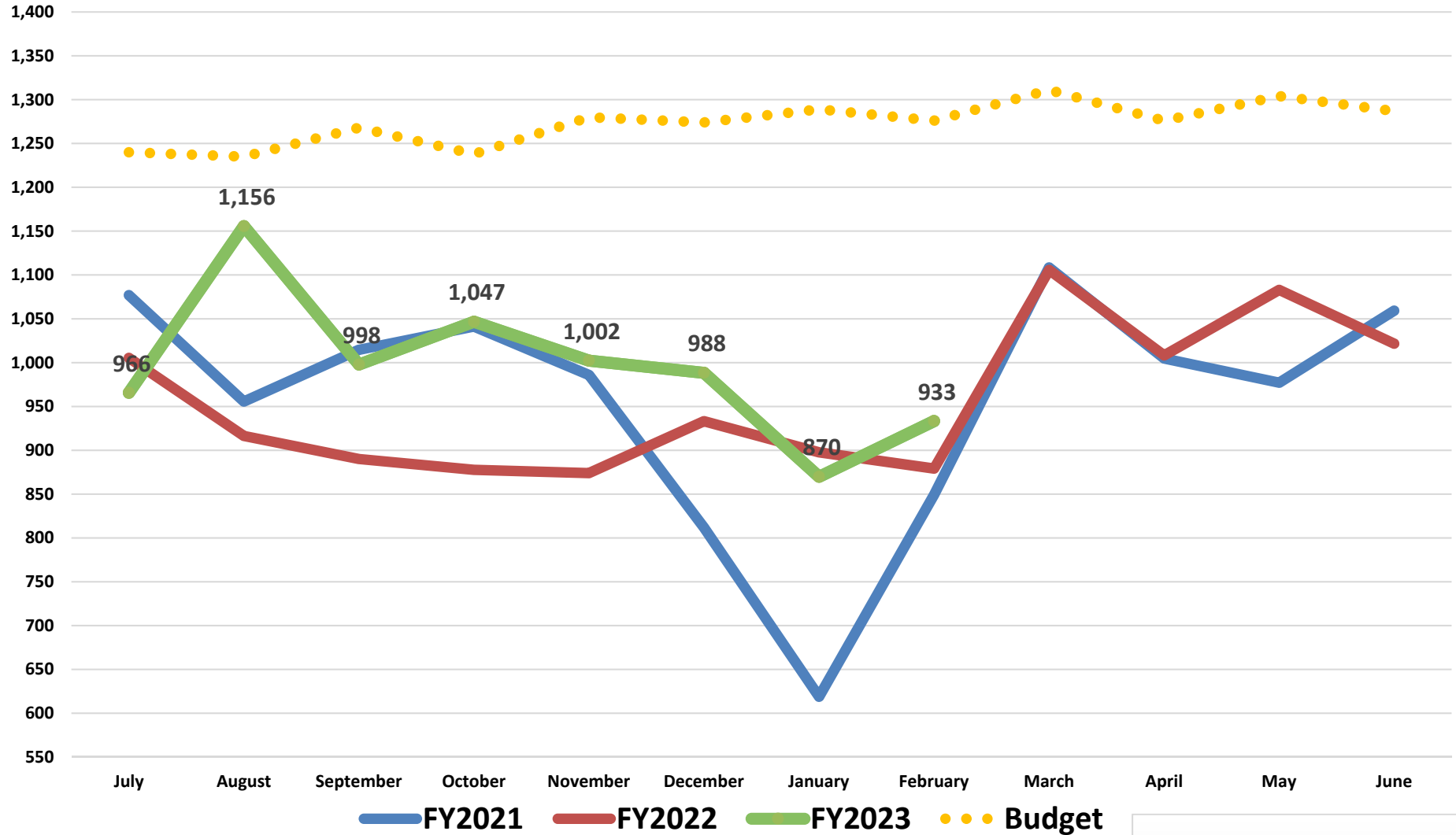
ED - Avg Treated Per Day



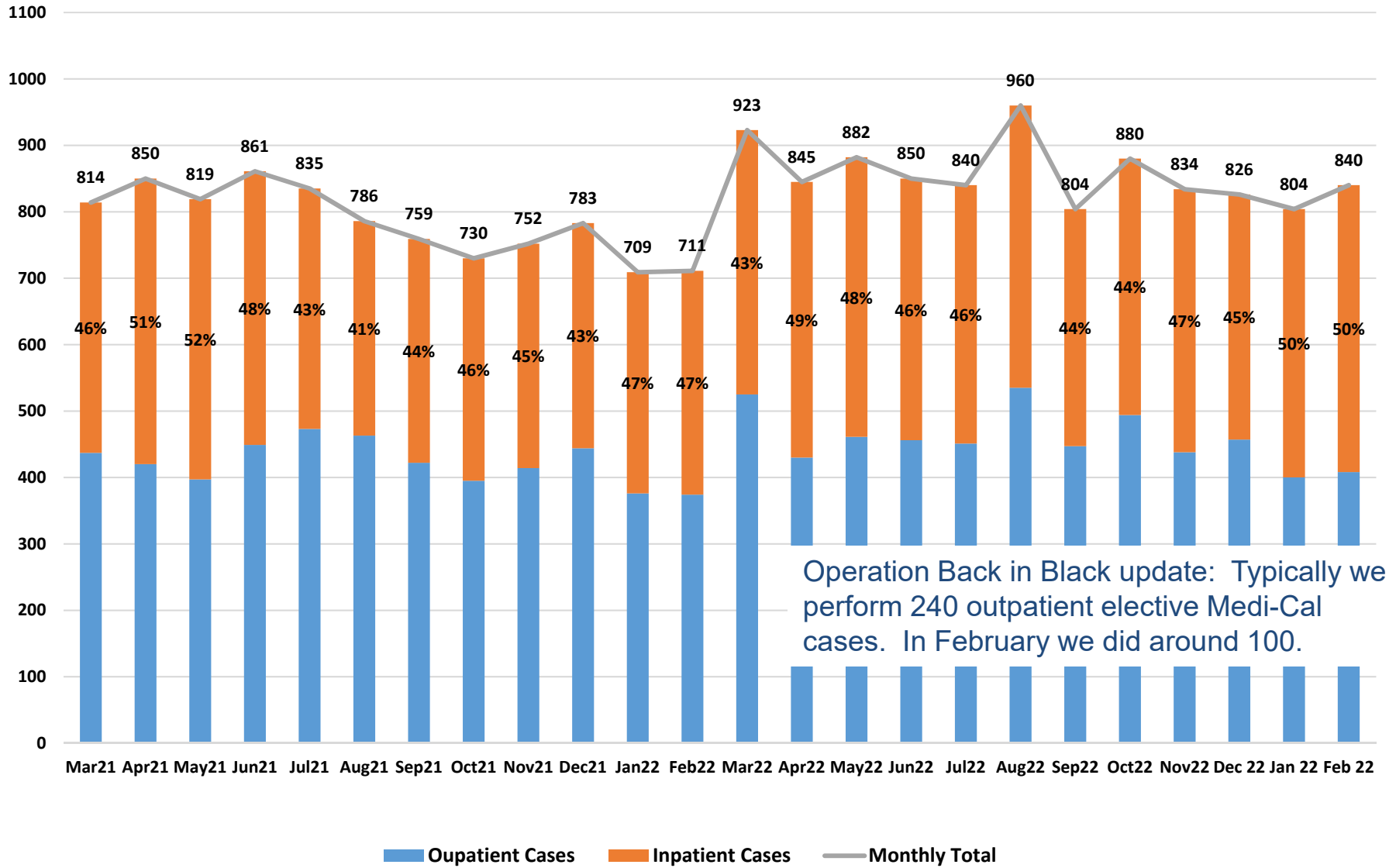
— FY2021
 — FY2022
 — FY2023
 ●●● Budget



Surgery (IP & OP) – 100 Min Units



Surgery Cases (IP & OP)



Statistical Results – Fiscal Year Comparison (Feb)

	Actual Results			Budget	Budget Variance	
	Feb 2022	Feb 2023	% Change	Feb 2023	Change	% Change
Average Daily Census	474	426	(10.2%)	494	(69)	(13.9%)
KDHCD Patient Days:						
Medical Center	9,485	7,996	(15.7%)	9,220	(1,224)	(13.3%)
Acute I/P Psych	1,272	1,227	(3.5%)	1,456	(229)	(15.7%)
Sub-Acute	719	869	20.9%	866	3	0.3%
Rehab	421	530	25.9%	542	(12)	(2.2%)
TCS-Ortho	306	357	16.7%	428	(71)	(16.6%)
TCS	409	0	(100.0%)	526	(526)	(100.0%)
NICU	236	463	96.2%	300	163	54.3%
Nursery	415	474	14.2%	504	(30)	(6.0%)
Total KDHCD Patient Days	13,263	11,916	(10.2%)	13,842	(1,926)	(13.9%)
Total Outpatient Volume	43,344	37,660	(13.1%)	43,487	(5,827)	(13.4%)

Statistical Results – Fiscal Year Comparison (Jul-Feb)

	Actual Results			Budget	Budget Variance	
	FYTD 2022	FYTD 2023	% Change	FYTD 2023	Change	% Change
Average Daily Census	470	434	(7.7%)	484	(50)	(10.4%)
KDHCD Patient Days:						
Medical Center	80,811	70,546	(12.7%)	78,386	(7,840)	(10.0%)
Acute I/P Psych	9,314	10,397	11.6%	12,388	(1,991)	(16.1%)
Sub-Acute	6,687	7,194	7.6%	7,114	80	1.1%
Rehab	3,856	4,301	11.5%	4,451	(150)	(3.4%)
TCS-Ortho	2,744	3,060	11.5%	3,292	(232)	(7.0%)
TCS	3,176	2,115	(33.4%)	4,082	(1,967)	(48.2%)
NICU	3,615	3,776	4.5%	3,550	226	6.4%
Nursery	4,108	4,076	(0.8%)	4,449	(373)	(8.4%)
Total KDHCD Patient Days	114,311	105,465	(7.7%)	117,712	(12,247)	(10.4%)
Total Outpatient Volume	377,999	345,016	(8.7%)	377,406	(32,390)	(8.6%)

Other Statistical Results – Fiscal Year Comparison (Feb)

	Actual Results				Budget	Budget Variance	
	Feb 2022	Feb 2023	Change	% Change	Feb 2023	Change	% Change
Adjusted Patient Days	24,973	24,665	(308)	(1.2%)	26,874	(2,209)	(8.2%)
Outpatient Visits	43,344	37,660	(5,684)	(13.1%)	43,487	(5,827)	(13.4%)
Endoscopy Procedures (I/P & O/P)	371	514	143	38.5%	562	(48)	(8.5%)
Cath Lab Minutes (IP & OP)	259	312	53	20.5%	398	(86)	(21.6%)
OB Deliveries	307	366	59	19.2%	341	25	7.3%
ED Total Registered	5,838	6,715	877	15.0%	6,861	(146)	(2.1%)
Home Health Visits	2,539	2,820	281	11.1%	2,950	(130)	(4.4%)
Surgery Minutes-General & Robotic (I/P & O/P)	926	996	70	7.6%	1,158	(162)	(14.0%)
Physical & Other Therapy Units	15,862	16,981	1,119	7.1%	17,340	(359)	(2.1%)
Radiology/CT/US/MRI Proc (I/P & O/P)	14,762	15,424	662	4.5%	15,386	38	0.2%
O/P Rehab Units	17,634	17,296	(338)	(1.9%)	18,298	(1,002)	(5.5%)
Infusion Center	338	331	(7)	(2.1%)	426	(95)	(22.3%)
KHMG RVU	33,106	31,619	(1,487)	(4.5%)	38,948	(7,329)	(18.8%)
GME Clinic visits	945	893	(52)	(5.5%)	1,100	(207)	(18.8%)
Radiation Oncology Treatments (I/P & O/P)	1,799	1,683	(116)	(6.4%)	2,249	(566)	(25.2%)
Dialysis Treatments	1,543	1,380	(163)	(10.6%)	1,541	(161)	(10.4%)
RHC Registrations	10,339	9,037	(1,302)	(12.6%)	10,497	(1,460)	(13.9%)
Hospice Days	3,968	3,257	(711)	(17.9%)	4,283	(1,026)	(24.0%)
Urgent Care - Demaree	3,445	2,445	(1,000)	(29.0%)	2,600	(155)	(6.0%)
Urgent Care - Court	5,066	2,917	(2,149)	(42.4%)	4,846	(1,929)	(39.8%)

Other Statistical Results – Fiscal Year Comparison (Jul-Feb)

	Actual Results				Budget	Budget Variance	
	FY 2022	FY 2023	Change	% Change	FY 2023	Change	% Change
Adjusted Patient Days	216,043	217,960	1,916	0.9%	225,122	(7,162)	(3.2%)
Outpatient Visits	377,999	345,016	(32,983)	(8.7%)	377,406	(32,390)	(8.6%)
ED Total Registered	53,423	59,010	5,587	10.5%	56,332	2,678	4.8%
Surgery Minutes-General & Robotic (I/P & O/P)	7,688	8,471	783	10.2%	9,149	(678)	(7.4%)
Home Health Visits	21,839	23,714	1,875	8.6%	23,984	(270)	(1.1%)
Endoscopy Procedures (I/P & O/P)	3,966	4,267	301	7.6%	4,839	(572)	(11.8%)
Physical & Other Therapy Units	138,385	141,239	2,854	2.1%	150,389	(9,150)	(6.1%)
OB Deliveries	3,116	3,150	34	1.1%	3,146	4	0.1%
Radiology/CT/US/MRI Proc (I/P & O/P)	130,448	131,181	733	0.6%	129,488	1,693	1.3%
Cath Lab Minutes (IP & OP)	2,544	2,506	(38)	(1.5%)	3,168	(662)	(20.9%)
Dialysis Treatments	12,377	11,991	(386)	(3.1%)	12,328	(337)	(2.7%)
O/P Rehab Units	153,460	147,930	(5,530)	(3.6%)	155,375	(7,445)	(4.8%)
Radiation Oncology Treatments (I/P & O/P)	15,436	14,461	(975)	(6.3%)	18,314	(3,853)	(21.0%)
KHMG RVU	276,102	256,943	(19,159)	(6.9%)	307,644	(50,701)	(16.5%)
GME Clinic visits	8,772	8,012	(760)	(8.7%)	9,552	(1,540)	(16.1%)
RHC Registrations	86,098	77,855	(8,243)	(9.6%)	77,360	495	0.6%
Hospice Days	34,045	28,877	(5,168)	(15.2%)	34,048	(5,171)	(15.2%)
Infusion Center	3,185	2,656	(529)	(16.6%)	3,219	(563)	(17.5%)
Urgent Care - Demaree	30,488	23,037	(7,451)	(24.4%)	20,330	2,707	13.3%
Urgent Care - Court	49,296	34,009	(15,287)	(31.0%)	30,867	3,142	10.2%

Trended Financial Comparison (000's)

	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	YTD
Operating Revenue									
Net Patient Service Revenue	\$52,368	\$54,965	\$48,168	\$54,432	\$56,706	\$53,217	\$51,048	\$49,325	\$420,230
Supplemental Gov't Programs	5,042	5,042	4,943	5,410	5,494	5,060	6,065	6,064	43,119
Prime Program	743	743	743	743	743	743	743	743	5,941
Premium Revenue	5,901	5,927	5,972	5,943	5,784	6,780	6,336	7,251	49,894
Management Services Revenue	2,932	3,797	3,313	2,733	3,559	3,277	3,294	2,897	25,802
Other Revenue	3,495	2,164	2,334	2,462	2,161	2,594	3,315	2,302	20,827
Other Operating Revenue	18,113	17,672	17,304	17,291	17,741	18,452	19,753	19,257	145,583
Total Operating Revenue	70,480	72,637	65,472	71,723	74,447	71,669	70,801	68,582	565,813
Operating Expenses									
Salaries & Wages	29,176	29,435	28,455	29,473	26,929	28,727	28,050	26,583	226,830
Contract Labor	5,864	7,124	7,067	5,941	4,393	3,550	2,199	2,967	39,106
Employee Benefits	6,279	5,563	3,636	5,212	5,155	5,828	6,612	6,074	44,358
Total Employment Expenses	41,319	42,122	39,158	40,626	36,477	38,105	36,862	35,624	310,293
Medical & Other Supplies	9,593	11,666	11,642	11,523	11,358	10,632	10,396	10,376	87,186
Physician Fees	8,892	9,585	8,814	9,859	9,645	8,276	8,564	8,596	72,230
Purchased Services	2,937	1,120	1,556	1,349	1,328	1,576	1,540	1,184	12,591
Repairs & Maintenance	2,237	2,486	2,516	2,542	2,460	2,365	2,230	2,302	19,137
Utilities	715	999	1,061	942	881	806	841	703	6,947
Rents & Leases	127	157	153	169	183	170	228	22	1,209
Depreciation & Amortization	3,034	3,028	3,017	3,029	3,071	3,057	3,172	3,848	25,256
Interest Expense	594	595	594	595	664	706	610	620	4,978
Other Expense	1,631	2,013	1,825	1,510	1,759	1,834	1,945	1,980	14,497
Humana Cap Plan Expenses	4,404	3,831	3,777	2,680	3,454	3,372	3,674	3,596	28,787
Management Services Expense	2,921	3,660	3,370	2,707	3,371	3,317	3,058	3,257	25,661
Total Other Expenses	37,086	39,139	38,323	36,905	38,174	36,110	36,256	36,484	298,476
Total Operating Expenses	78,405	81,261	77,482	77,531	74,651	74,215	73,118	72,106	608,769
Operating Margin	(\$7,925)	(\$8,624)	(\$12,009)	(\$5,808)	(\$204)	(\$2,546)	(\$2,317)	(\$3,524)	(\$42,956)
Stimulus Funds	\$97	\$0	\$0	\$0	\$0	\$0	\$190	\$0	\$287
Operating Margin after Stimulus	(\$7,828)	(\$8,624)	(\$12,009)	(\$5,808)	(\$204)	(\$2,546)	(\$2,127)	(\$3,524)	(\$42,669)
Nonoperating Revenue (Loss)	455	326	(3,901)	452	150	2,901	1,350	834	2,567
Excess Margin	(\$7,373)	(\$8,298)	(\$15,910)	(\$5,356)	(\$54)	\$355	(\$777)	(\$2,690)	(\$40,101)

Feb Financial Comparison (000's)

	Actual Results		Budget	Budget Variance	
	Feb 2022	Feb 2023	Feb 2023	Change	% Change
Operating Revenue					
Net Patient Service Revenue	\$47,933	\$49,325	\$53,628	(\$4,303)	(8.0%)
Other Operating Revenue	17,526	19,257	17,614	1,643	9.3%
Total Operating Revenue	65,459	68,582	71,243	(2,661)	(3.7%)
Operating Expenses					
Employment Expense	36,102	35,624	35,659	(35)	(0.1%)
Other Operating Expense	35,066	36,483	36,430	53	0.1%
Total Operating Expenses	71,168	72,106	72,088	18	0.0%
Operating Margin	(\$5,709)	(\$3,524)	(\$846)	(\$2,679)	
Stimulus Funds	93	0	230	(230)	
Operating Margin after Stimulus	(\$5,616)	(\$3,524)	(\$616)	(\$2,909)	
Non Operating Revenue (Loss)	693	834	323	511	
Excess Margin	(\$4,924)	(\$2,690)	(\$293)	(\$2,398)	
Operating Margin %	(8.7%)	(5.1%)	(1.2%)		
OM after Stimulus%	(8.6%)	(5.1%)	(0.9%)		
Excess Margin %	(7.4%)	(3.9%)	(0.4%)		
Operating Cash Flow Margin %	(3.7%)	1.4%	3.6%		

YTD (July-Feb) Financial Comparison (000's)

	Actual Results FYTD Jul-Feb		Budget FYTD	Budget Variance	FYTD
	FYTD2022	FYTD2023	FYTD2023	Change	% Change
Operating Revenue					
Net Patient Service Revenue	\$425,524	\$420,230	\$447,103	(\$26,873)	(6.0%)
Other Operating Revenue	140,678	145,583	146,120	(537)	(0.4%)
Total Operating Revenue	566,202	565,813	593,223	(27,410)	(4.6%)
Operating Expenses					
Employment Expense	287,105	310,293	303,874	6,419	2.1%
Other Operating Expense	288,112	298,476	299,057	(581)	(0.2%)
Total Operating Expenses	575,217	608,769	602,931	5,839	1.0%
Operating Margin	(\$9,015)	(\$42,956)	(\$9,707)	(\$33,249)	
Stimulus Funds	7,210	287	1,997	(1,710)	
Operating Margin after Stimulus	(\$1,805)	(\$42,669)	(\$7,710)	(\$34,959)	
Nonoperating Revenue (Loss)	5,685	2,567	2,890	(322)	
Excess Margin	\$3,880	(\$40,101)	(\$4,821)	(\$35,281)	

Operating Margin %	(1.6%)	(7.6%)	(1.6%)
OM after Stimulus%	(0.3%)	(7.5%)	(1.3%)
Excess Margin %	0.7%	(7.1%)	(0.8%)
Operating Cash Flow Margin %	2.9%	(2.2%)	3.0%

February Financial Comparison (000's)

	Actual Results			Budget	Budget Variance	
	Feb 2022	Feb 2023	% Change	Feb 2023	Change	% Change
Operating Revenue						
Net Patient Service Revenue	\$47,933	\$49,325	2.9%	\$53,628	(\$4,303)	(8.0%)
Supplemental Gov't Programs	5,579	6,064	8.7%	4,749	1,316	27.7%
Prime/QIP Program	667	743	11.4%	684	59	8.6%
Premium Revenue	6,574	7,251	10.3%	6,813	437	6.4%
Management Services Revenue	2,910	2,897	(0.4%)	3,141	(244)	(7.8%)
Other Revenue	1,796	2,302	28.2%	2,227	74	3.3%
Other Operating Revenue	17,526	19,257	9.9%	17,614	1,643	9.3%
Total Operating Revenue	65,459	68,582	4.8%	71,243	(2,661)	(3.7%)
Operating Expenses						
Salaries & Wages	27,297	26,583	(2.6%)	27,741	(1,158)	(4.2%)
Contract Labor	3,882	2,967	(23.6%)	2,286	680	29.8%
Employee Benefits	4,923	6,074	23.4%	5,631	443	7.9%
Total Employment Expenses	36,102	35,624	(1.3%)	35,659	(35)	(0.1%)
Medical & Other Supplies	10,406	10,376	(0.3%)	10,106	271	2.7%
Physician Fees	8,812	8,596	(2.5%)	9,113	(516)	(5.7%)
Purchased Services	1,511	1,184	(21.7%)	1,514	(330)	(21.8%)
Repairs & Maintenance	2,588	2,302	(11.0%)	2,524	(222)	(8.8%)
Utilities	736	703	(4.5%)	651	52	8.1%
Rents & Leases	525	22	(95.8%)	649	(627)	(96.6%)
Depreciation & Amortization	2,634	3,848	46.1%	2,834	1,014	35.8%
Interest Expense	671	620	(7.7%)	552	68	12.3%
Other Expense	1,731	1,980	14.3%	1,953	26	1.4%
Humana Cap Plan Expense	2,617	3,596	37.4%	3,432	164	4.8%
Management Services Expense	2,835	3,257	14.9%	3,104	154	5.0%
Total Other Expenses	35,066	36,483	4.0%	36,430	53	0.1%
Total Operating Expenses	71,168	72,106	1.3%	72,088	18	0.0%
Operating Margin	(\$5,709)	(\$3,524)		(\$846)	(\$2,679)	
Stimulus Funds	93	0		230	(230)	
Operating Margin after Stimulus	(\$5,616)	(\$3,524)		(\$616)	(\$2,909)	
Nonoperating Revenue (Loss)	693	834		323	511	
Excess Margin	(\$4,924)	(\$2,690)		(\$293)	(\$2,398)	

YTD Financial Comparison (000's)

	Actual Results FYTD Jul-Feb			Budget FYTD	Budget Variance	FYTD
	FYTD2022	FYTD2023	% Change	FYTD2023	Change	% Change
Operating Revenue						
Net Patient Service Revenue	\$425,524	\$420,230	(1.2%)	\$447,103	(\$26,873)	(6.0%)
Supplemental Gov't Programs	49,281	43,119	(12.5%)	41,212	1,907	4.6%
Prime/QIP Program	7,952	5,941	(25.3%)	5,933	8	0.1%
Premium Revenue	42,719	49,894	16.8%	52,382	(2,488)	(4.7%)
Management Services Revenue	24,186	25,802	6.7%	27,262	(1,459)	(5.4%)
Other Revenue	16,540	20,827	25.9%	19,331	1,495	7.7%
Other Operating Revenue	140,678	145,583	3.5%	146,120	(537)	(0.4%)
Total Operating Revenue	566,202	565,813	(0.1%)	593,223	(27,410)	(4.6%)
Operating Expenses						
Salaries & Wages	233,173	226,829	(2.7%)	236,254	(9,425)	(4.0%)
Contract Labor	19,890	39,106	96.6%	19,132	19,974	104.4%
Employee Benefits	34,041	44,358	30.3%	48,488	(4,130)	(8.5%)
Total Employment Expenses	287,105	310,293	8.1%	303,874	6,419	2.1%
Medical & Other Supplies	88,884	87,186	(1.9%)	84,100	3,085	3.7%
Physician Fees	71,621	72,230	0.8%	72,856	(626)	(0.9%)
Purchased Services	11,912	12,590	5.7%	13,152	(562)	(4.3%)
Repairs & Maintenance	19,199	19,137	(0.3%)	20,420	(1,283)	(6.3%)
Utilities	5,888	6,947	18.0%	6,067	879	14.5%
Rents & Leases	4,035	1,209	(70.0%)	4,867	(3,658)	(75.2%)
Depreciation & Amortization	21,052	25,256	20.0%	22,669	2,587	11.4%
Interest Expense	4,525	4,977	10.0%	4,787	190	4.0%
Other Expense	13,324	14,496	8.8%	16,937	(2,441)	(14.4%)
Humana Cap Plan Expense	24,575	28,787	17.1%	26,267	2,520	9.6%
Management Services Expense	23,098	25,661	11.1%	26,934	(1,273)	(4.7%)
Total Other Expenses	288,112	298,476	3.6%	299,057	(581)	(0.2%)
Total Operating Expenses	575,217	608,769	5.8%	602,931	5,839	1.0%
Operating Margin	(\$9,015)	(\$42,956)		(\$9,707)	(\$33,249)	
Stimulus Funds	7,210	287		1,997	(1,710)	
Operating Margin after Stimulus	(\$1,805)	(\$42,669)		(\$7,710)	(\$34,959)	
Nonoperating Income						
Nonoperating Revenue (Loss)	5,685	2,567		2,890	(322)	
Excess Margin	\$3,880	(\$40,101)		(\$4,821)	(\$35,281)	

Kaweah Health Medical Group

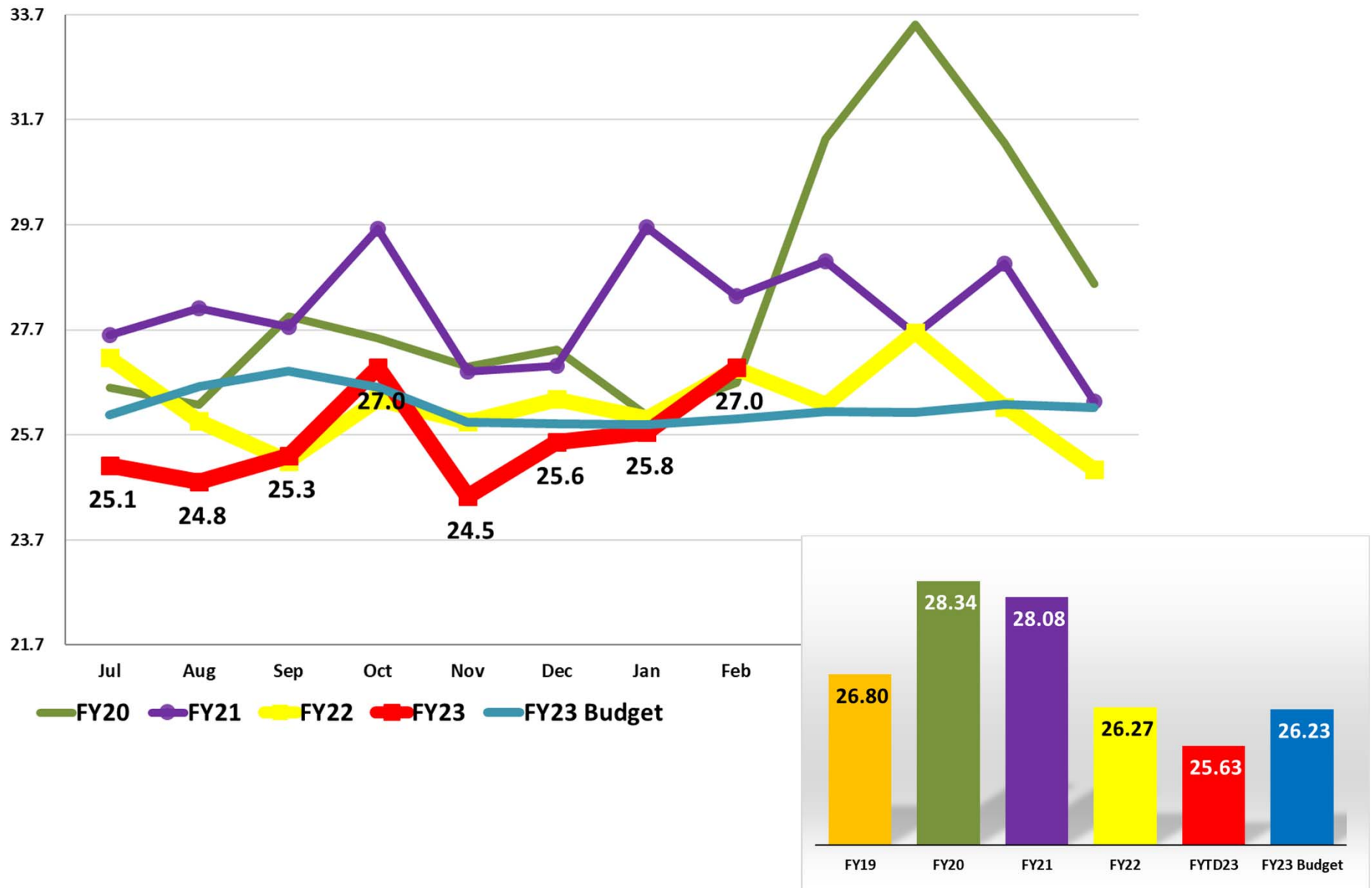
Fiscal Year Financial Comparison (000's)

	Actual Results FYTD July – Feb			Budget FYTD	Budget Variance	FYTD
	Feb 2022	Feb 2023	% Change	Feb 2023	Change	% Change
Operating Revenue						
Net Patient Service Revenue	\$31,499	\$31,879	1.2%	\$34,974	(\$3,095)	(8.8%)
Other Revenue	1,201	476	(60.4%)	788	(311)	(39.5%)
Other Operating Revenue	1,201	476	(60.4%)	788	(311)	(39.5%)
Total Operating Revenue	32,700	32,355	(1.1%)	35,762	(3,406)	(9.5%)
Operating Expenses						
Salaries & Wages	7,725	7,910	2.4%	8,783	(873)	(9.9%)
Employee Benefits	1,167	1,596	36.8%	1,801	(205)	(11.4%)
Total Employment Expenses	8,891	9,506	6.9%	10,583	(1,078)	(10.2%)
Medical & Other Supplies	4,285	4,953	15.6%	4,744	209	4.4%
Physician Fees	19,373	18,448	(4.8%)	20,119	(1,671)	(8.3%)
Purchased Services	656	655	(0.2%)	725	(69)	(9.6%)
Repairs & Maintenance	1,439	1,495	3.9%	1,860	(365)	(19.6%)
Utilities	305	402	31.7%	370	32	8.6%
Rents & Leases	1,680	232	(86.2%)	1,773	(1,541)	(86.9%)
Depreciation & Amortization	521	2,034	290.1%	515	1,519	294.9%
Interest Expense	1	19	2482.1%	0	19	0.0%
Other Expense	869	766	(11.9%)	1,212	(446)	(36.8%)
Total Other Expenses	29,130	29,004	(0.4%)	31,319	(2,315)	(7.4%)
Total Operating Expenses	38,021	38,510	1.3%	41,902	(3,392)	(8.1%)
Stimulus Funds	0	0	0.0%	0	0	0.0%
Excess Margin	(\$5,322)	(\$6,155)	(15.7%)	(\$6,141)	(\$14)	(0.2%)
Excess Margin %	(16.3%)	(19.0%)		(17.2%)		

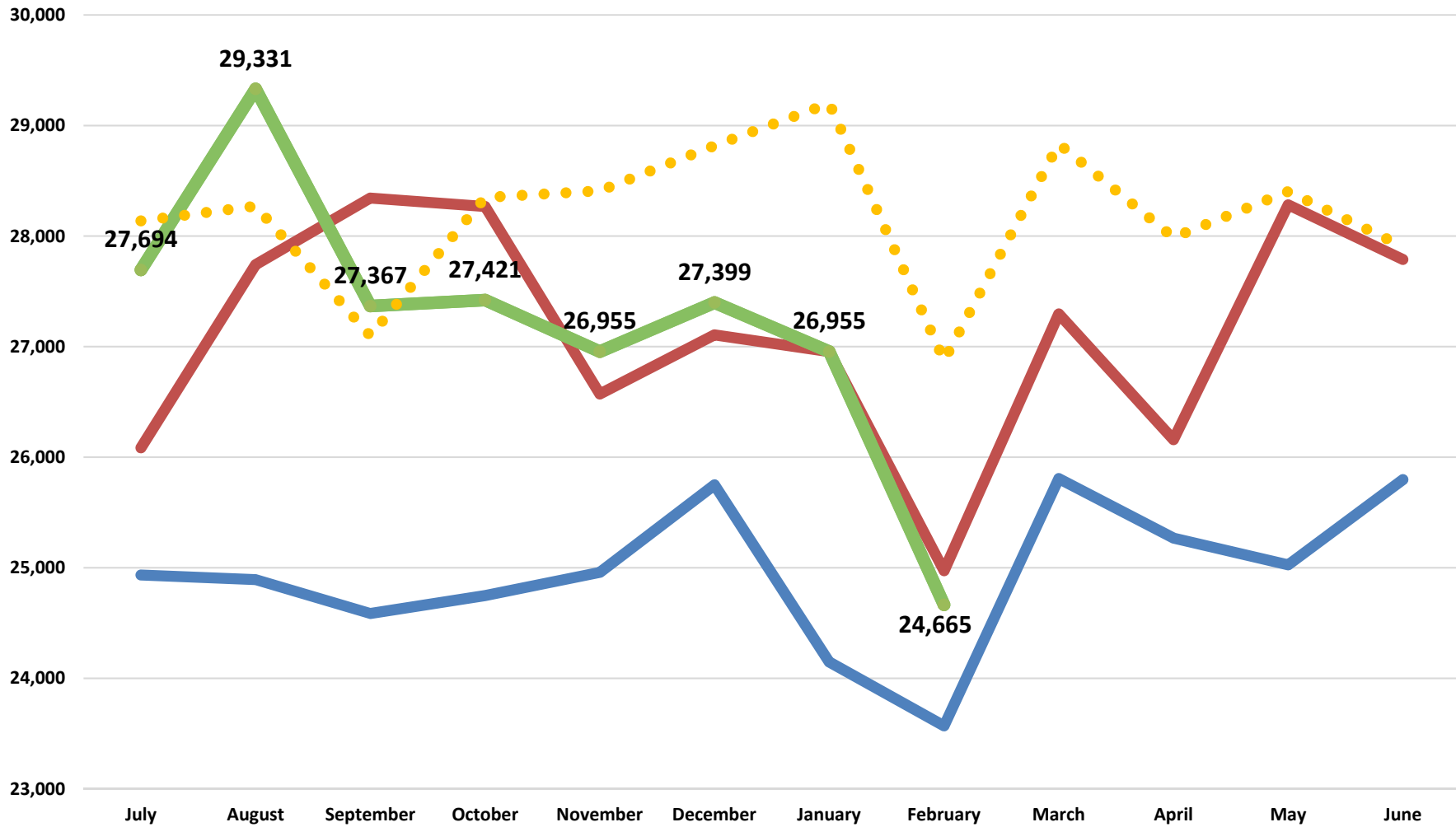
Month of February - Budget Variances

- **Closure of the Transitional Care Service Unit on Court Street.** Beginning in November, we stopped accepting patients at our TCS South location. This ramp down represents approximately \$251K less in net patient revenue and \$378K less in direct costs, which is a \$126K positive net bottom line impact for February. FY23 savings from closing the unit is approximately \$839K.
- **Net Patient Revenues:** Net patient revenue was under budget by \$4.3M or 8% in February. The decrease was due to lower patient volume than budgeted. Inpatient days were 13.9% under budget due to lower than expected volume in the downtown campus, acute psychiatric campus and the closure of TCS. This decrease was offset by an adjustment of \$3.1M in additional net patient revenue. This adjustment reflects the additional funding expected for Medi-Cal services in the rural health clinics that was triggered by a system build issue that was identified. The system was removing the claims account balance in specific instances. The rebilling project is expected to be completed by May 2023.
- **Employment expenses:** Both salary and wages and contract labor were under budget primarily due to the lower volumes and operation back in black initiatives. However, the employment expense decrease % was less than the decrease in volume which negatively impacted the productivity ratios. Pension expense was over budget by \$643K to true up the first six months.

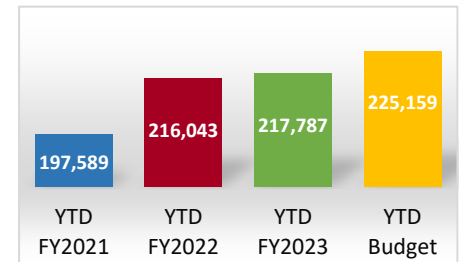
Productivity: Worked Hours/Adjusted Patient Days



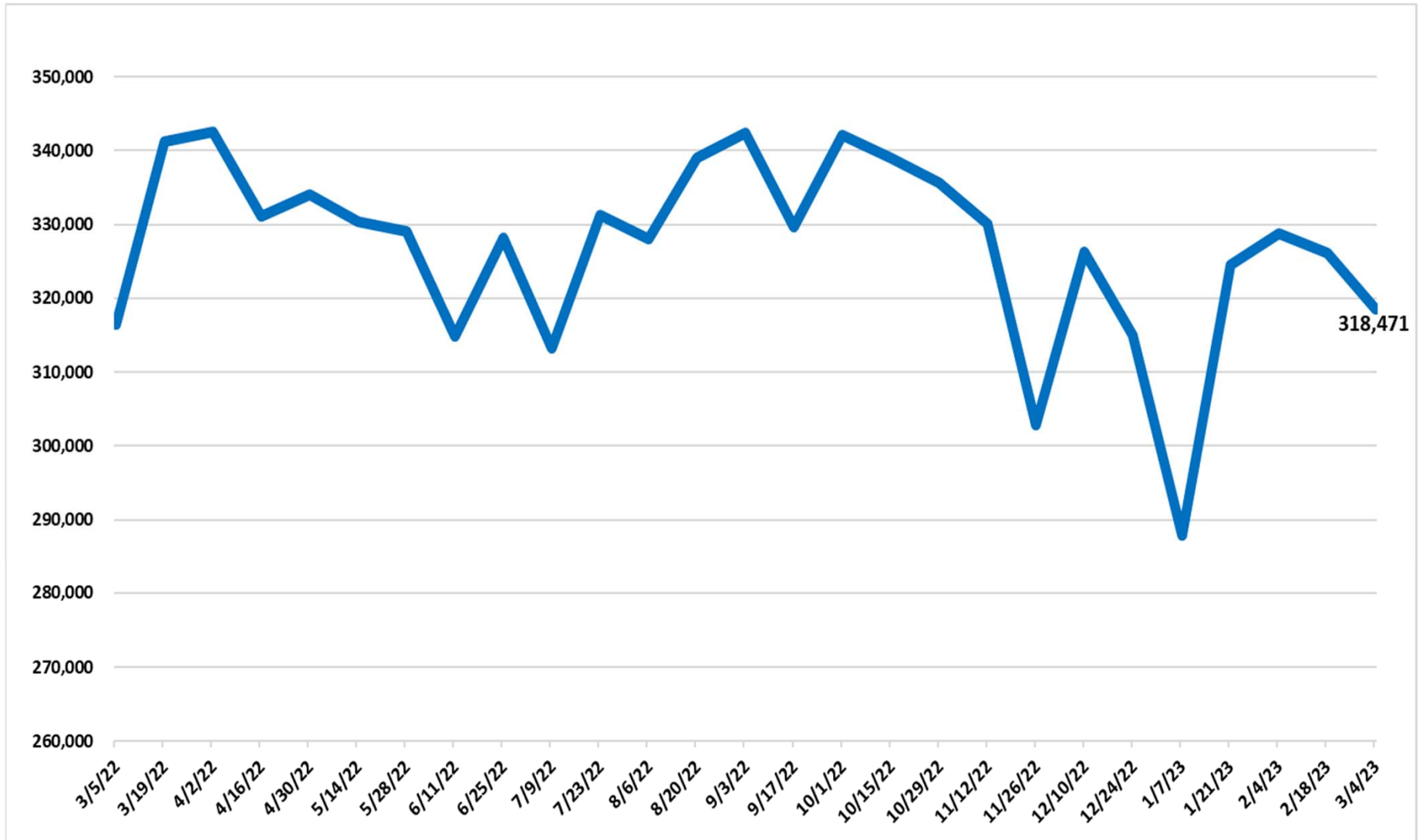
Adjusted Patient Days



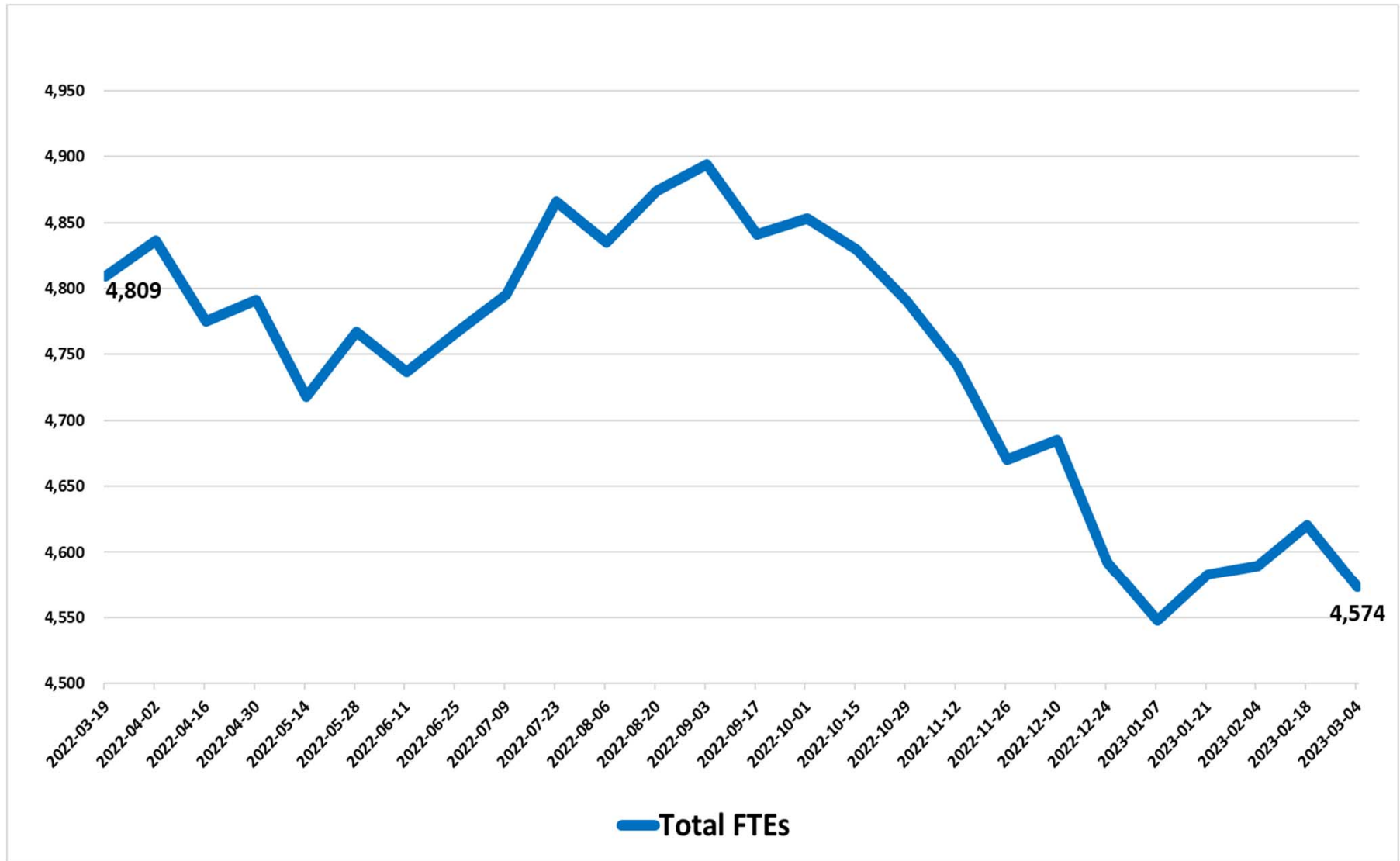
— FY2021
 — FY2022
 — FY2023
 ●●● Budget



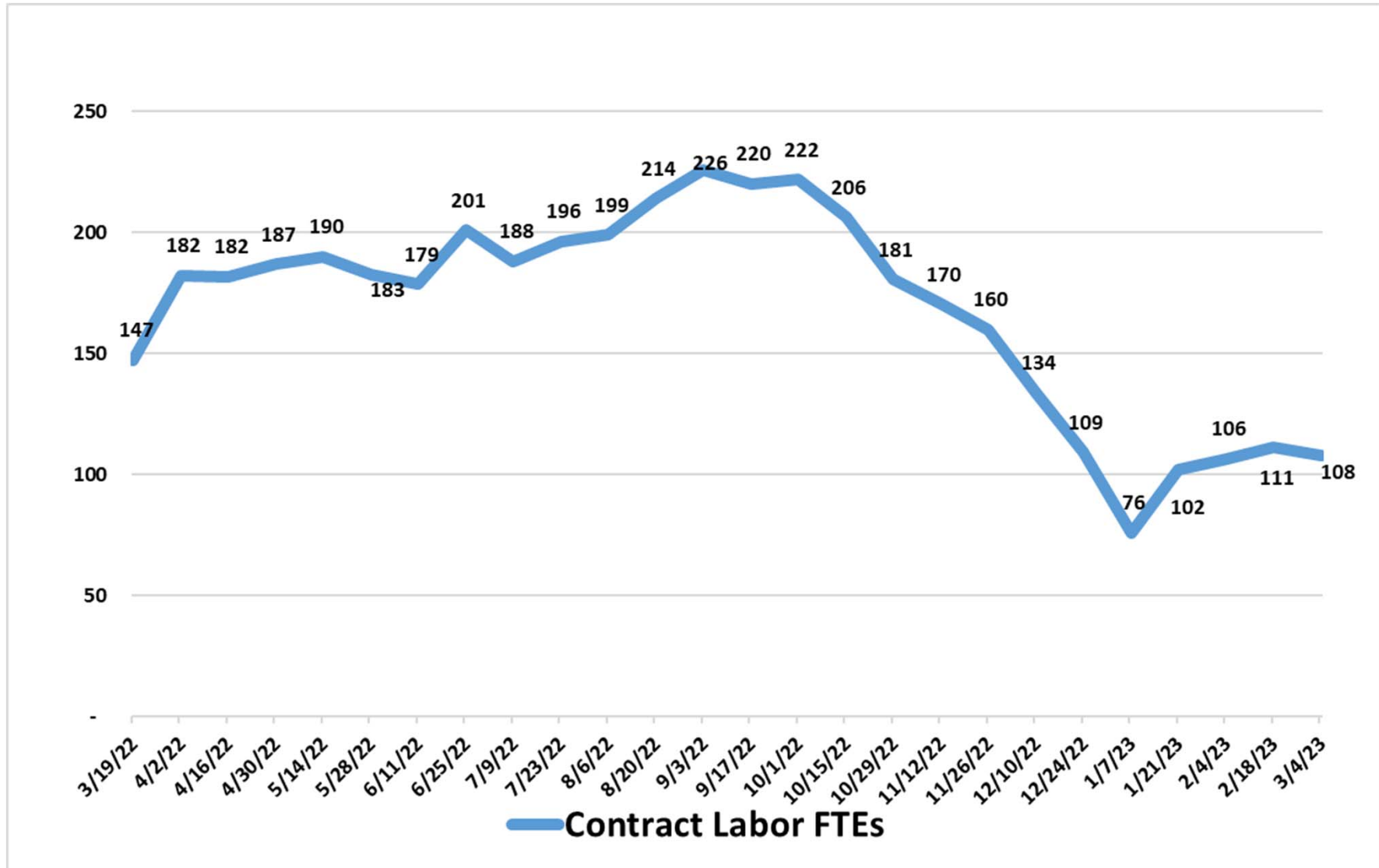
Productive Hours



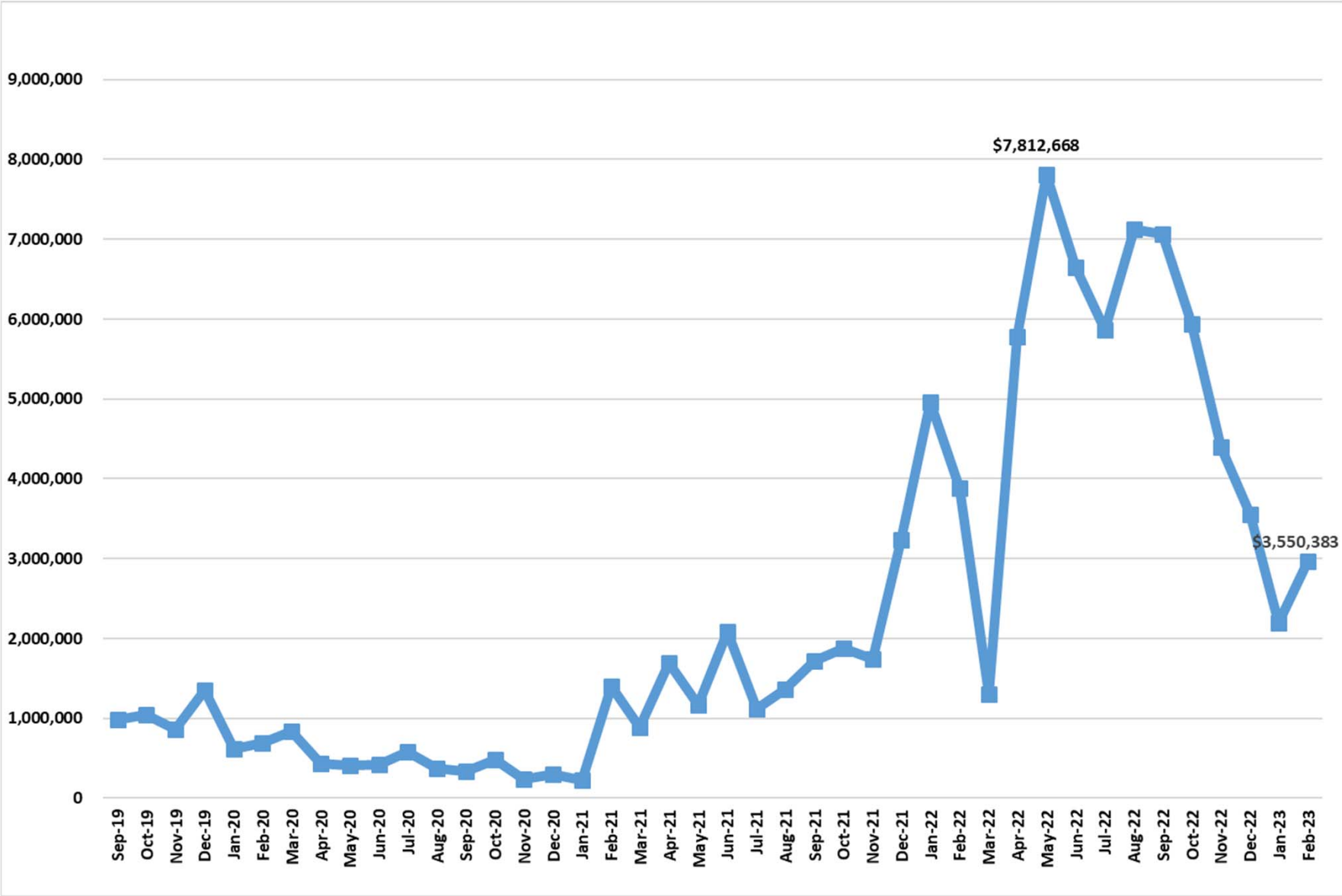
Trended FTEs: Productive & Nonproductive Hours



Contract Labor Full Time Equivalents (FTEs)



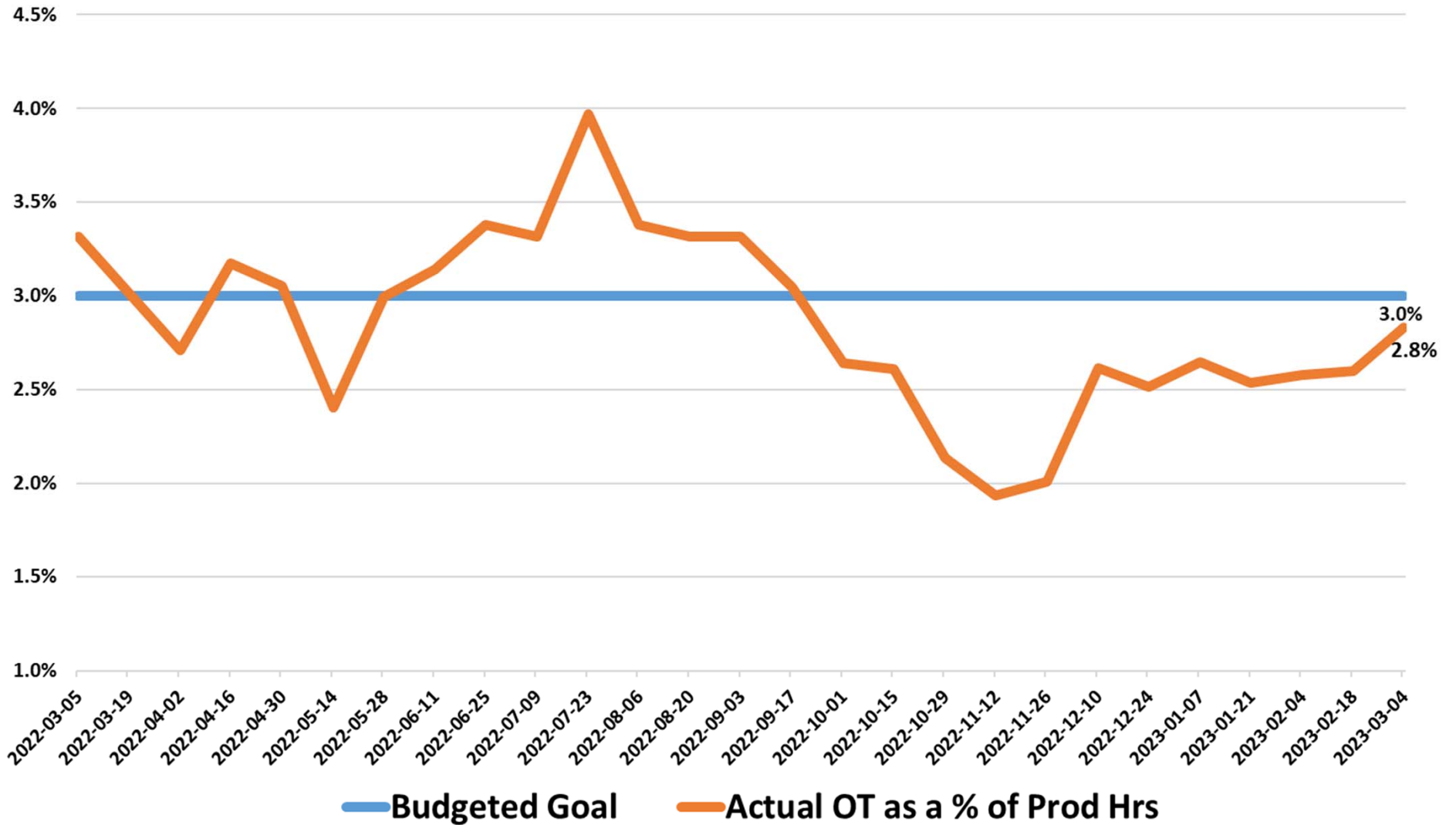
Contract Labor Expense



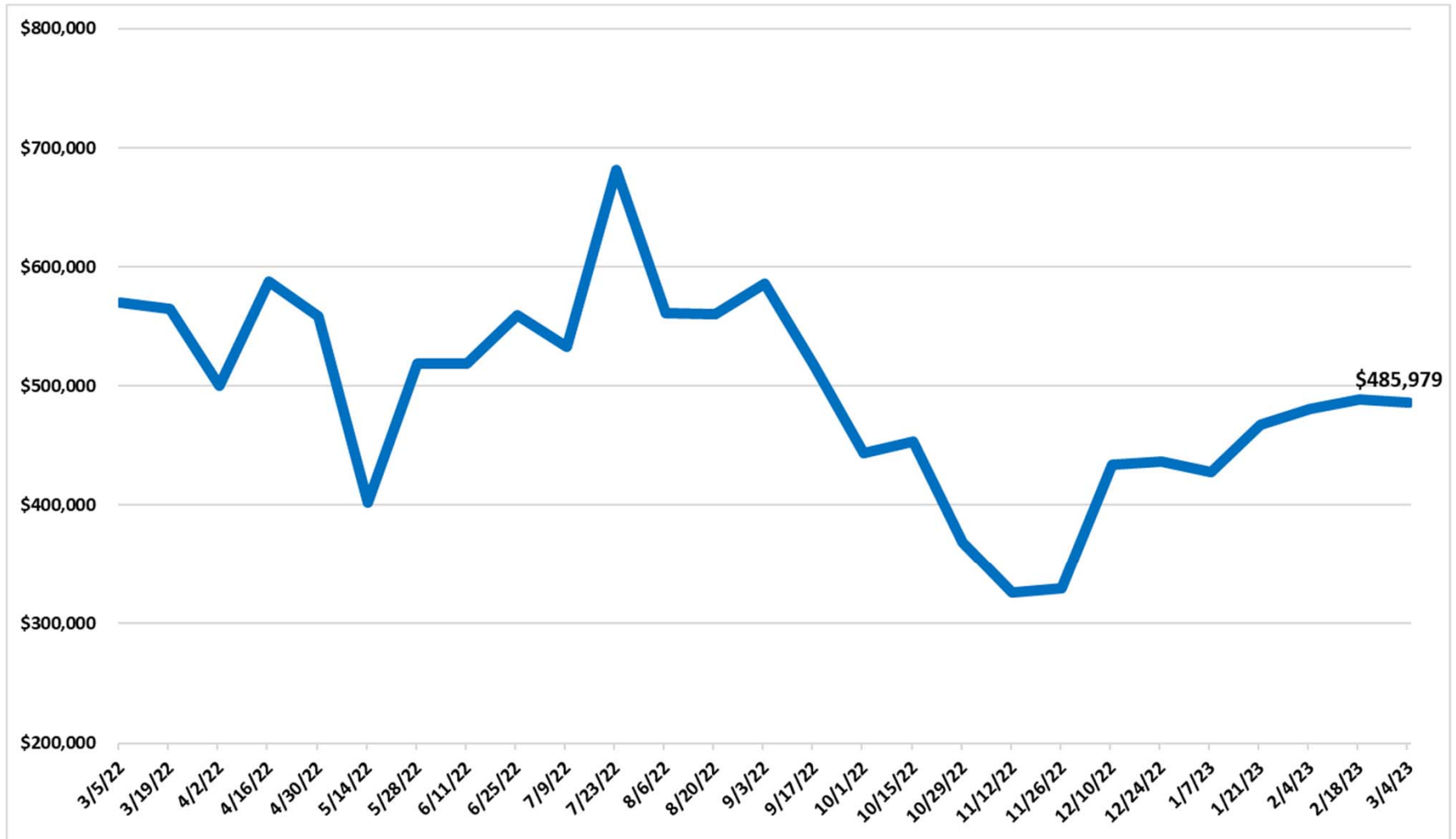
Bonus: \$7 for 7th

\$ Impact from the New Pay Initiative: 7th shift for \$7							
	2023-03-04	2023-02-18	2023-02-04	2023-01-21	2023-01-07	2022-12-24	Annualized
Additional Pay	\$ 117,020	\$ 128,620	\$ 141,368	\$ 142,072	\$ 122,999	\$ 106,693	\$ 3,439,015
# of Staff Participating	174	188	214	216	187	160	
Average \$ per person	\$ 622	\$ 684	\$ 661	\$ 658	\$ 658	\$ 667	

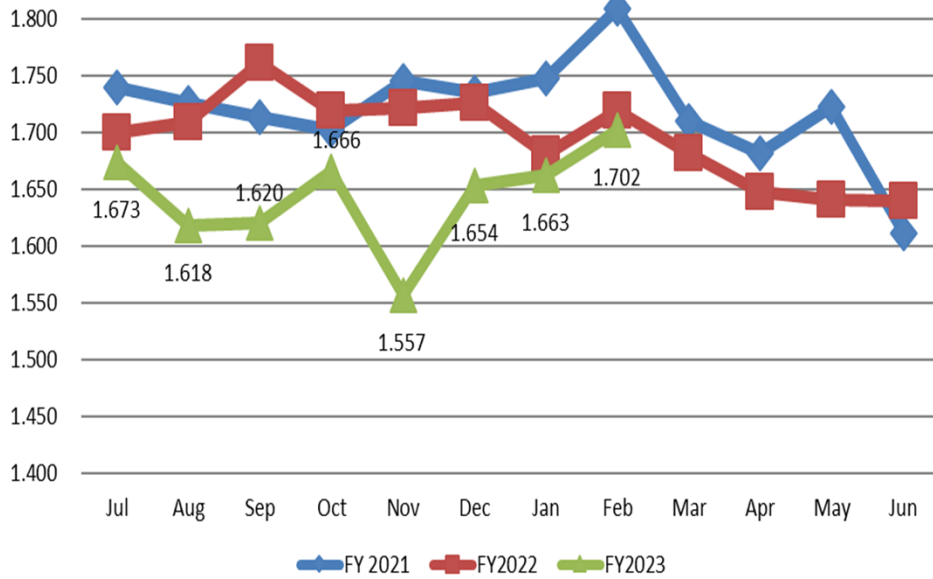
Overtime as a % of Productive Hours and \$



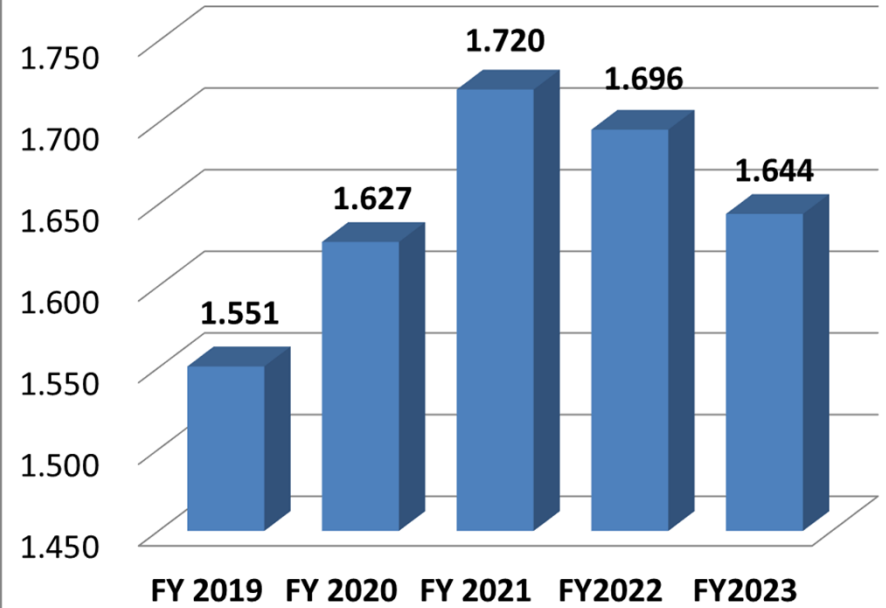
Overtime Biweekly Expense



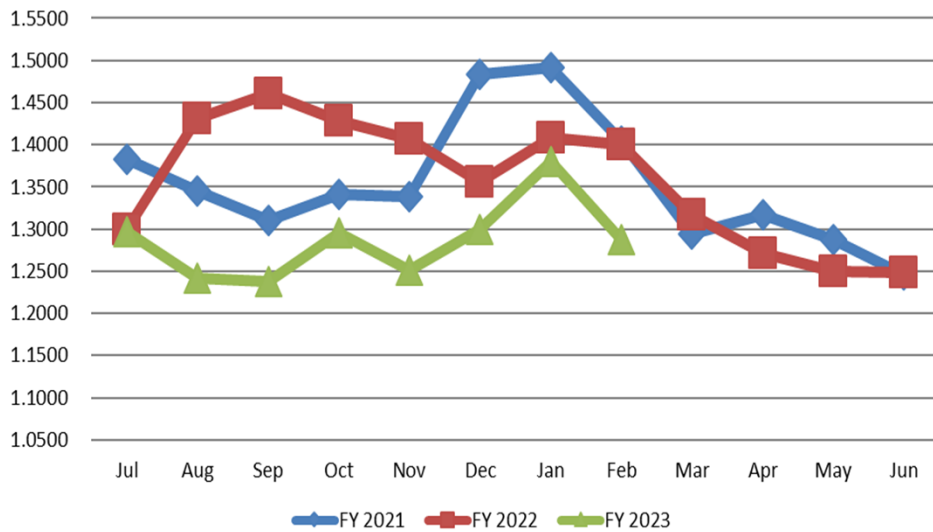
Case Mix Index w/o Normal Newborns



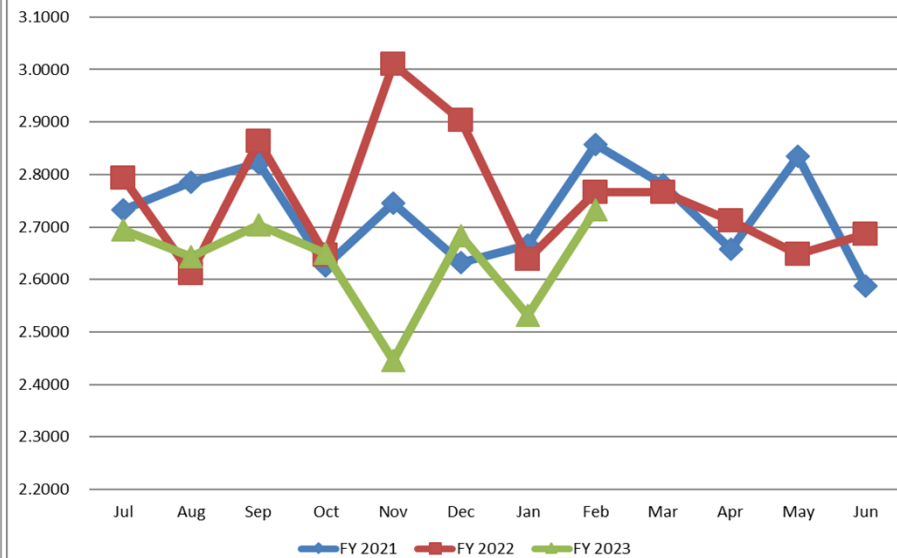
Case Mix Index w/o Normal Newborns - All



Case Mix Medical w/o Normal Newborns



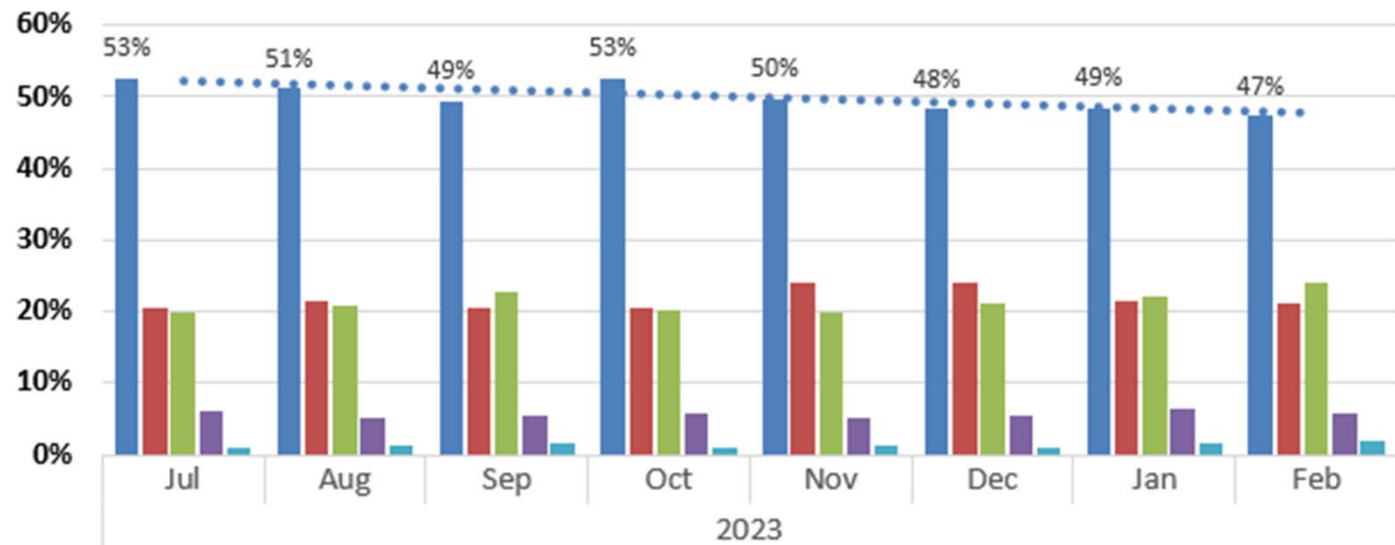
Case Mix Index Surgical w/o Normal Newborns



Average Length of Stay versus National Average (GMLOS)

Overall

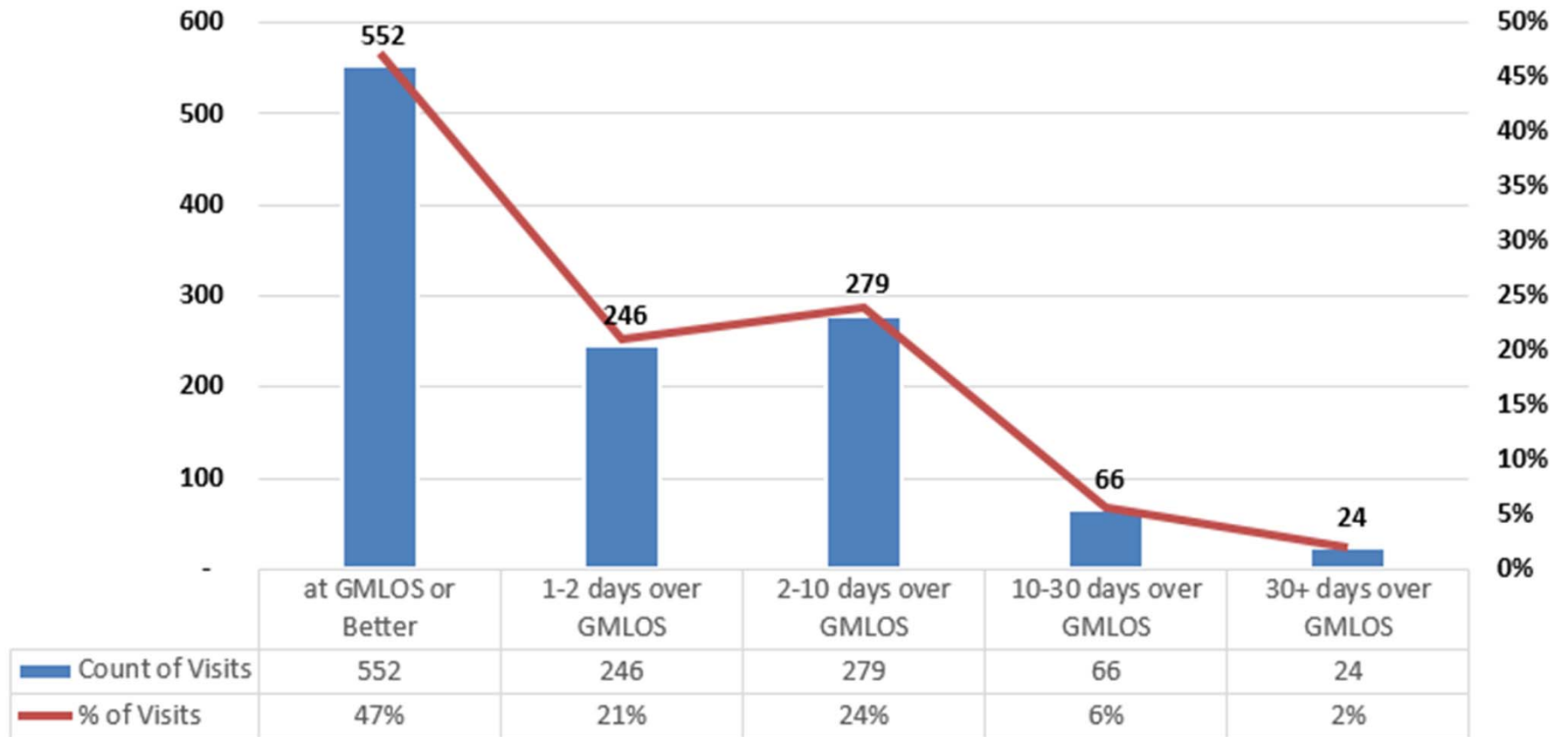
FY23 Overall LOS Distribution



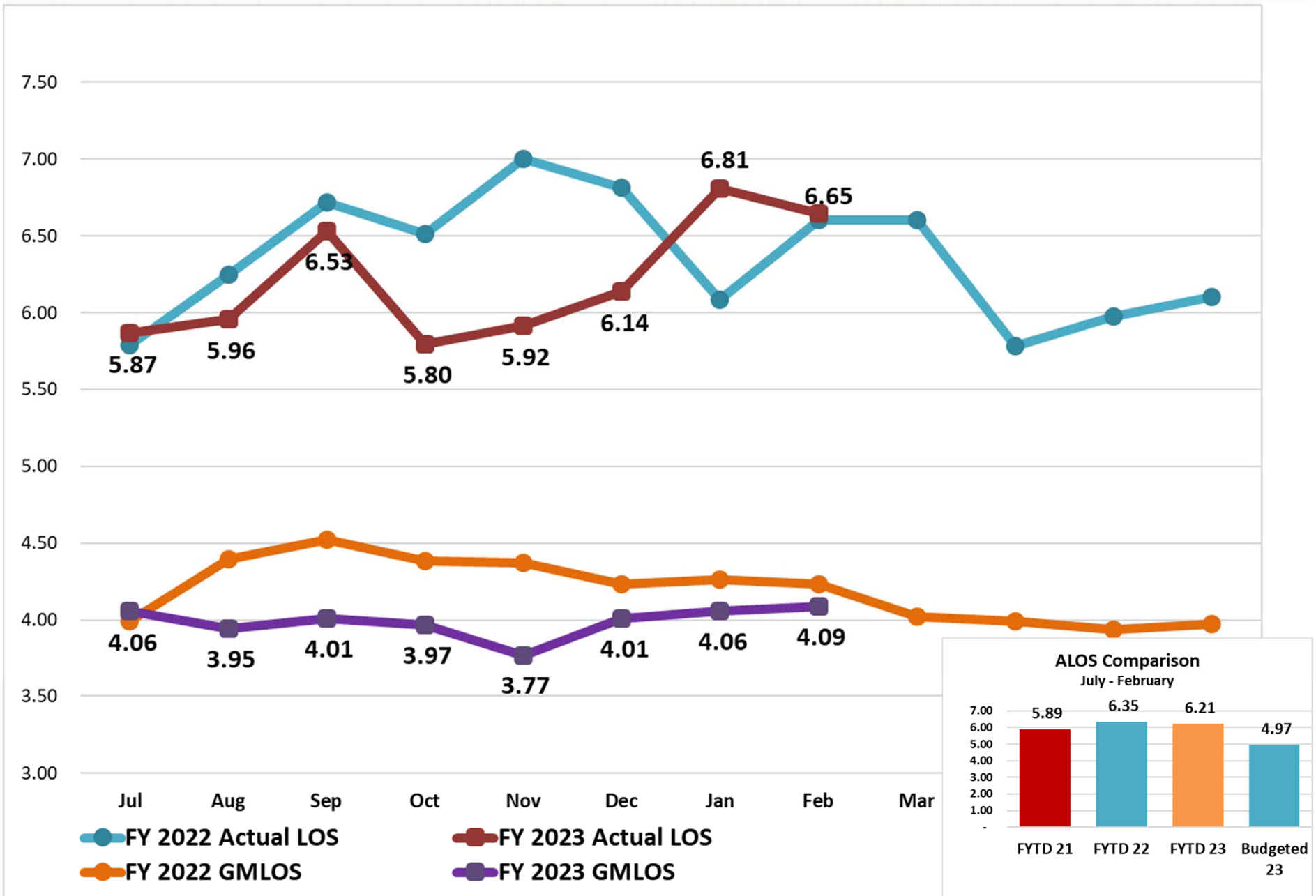
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb
■ at GMLOS or Better	53%	51%	49%	53%	50%	48%	49%	47%
■ 1-2 days over GMLOS	21%	22%	20%	20%	24%	24%	21%	21%
■ 2-10 days over GMLOS	20%	21%	23%	20%	20%	21%	22%	24%
■ 10-30 days over GMLOS	6%	5%	6%	6%	5%	6%	6%	6%
■ 30+ days over GMLOS	1%	1%	2%	1%	1%	1%	2%	2%

Average Length of Stay versus National Average (GMLOS)

Feb FY 2023 Overall LOS Distribution



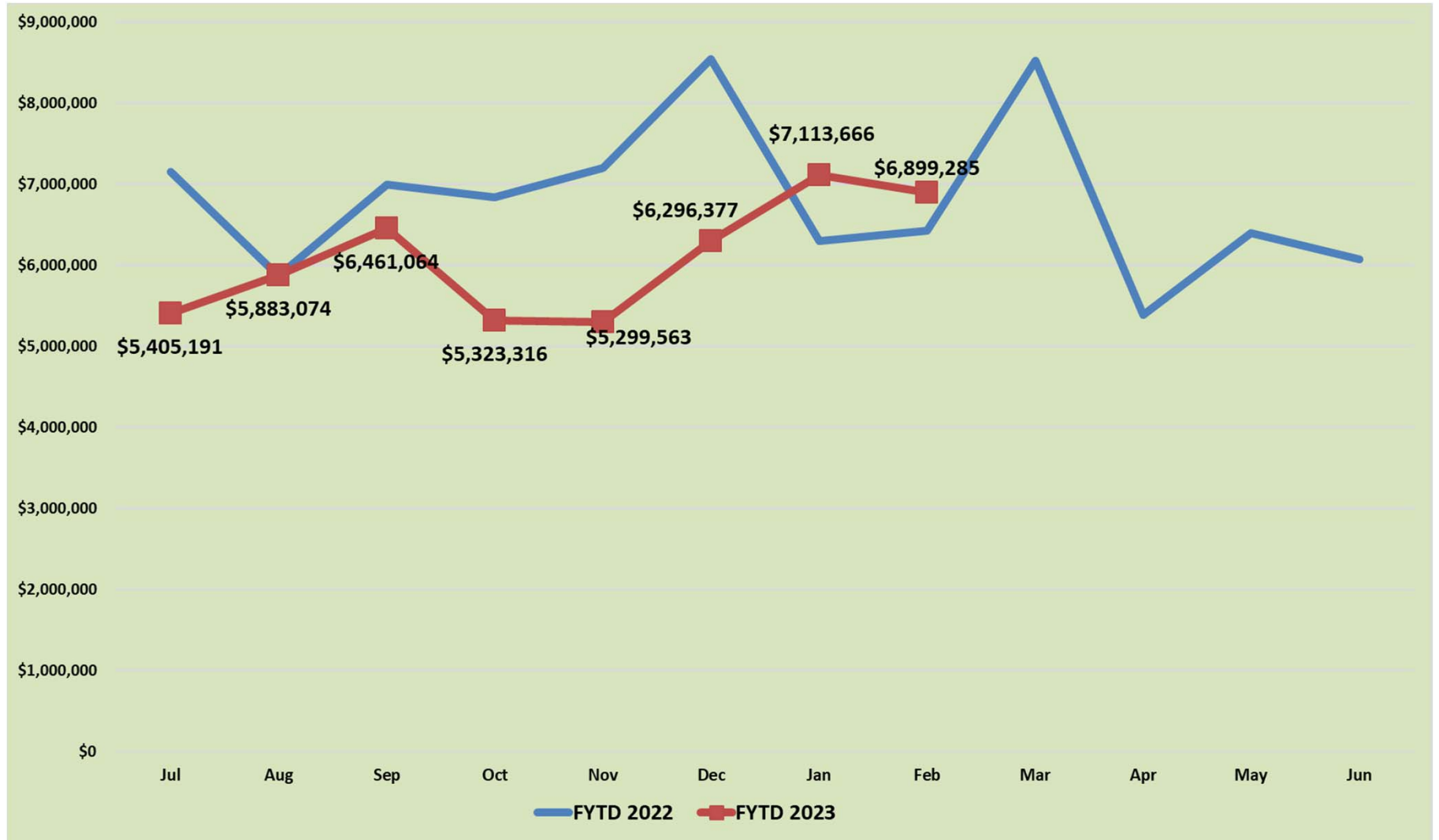
Average Length of Stay versus National Average (GMLOS)



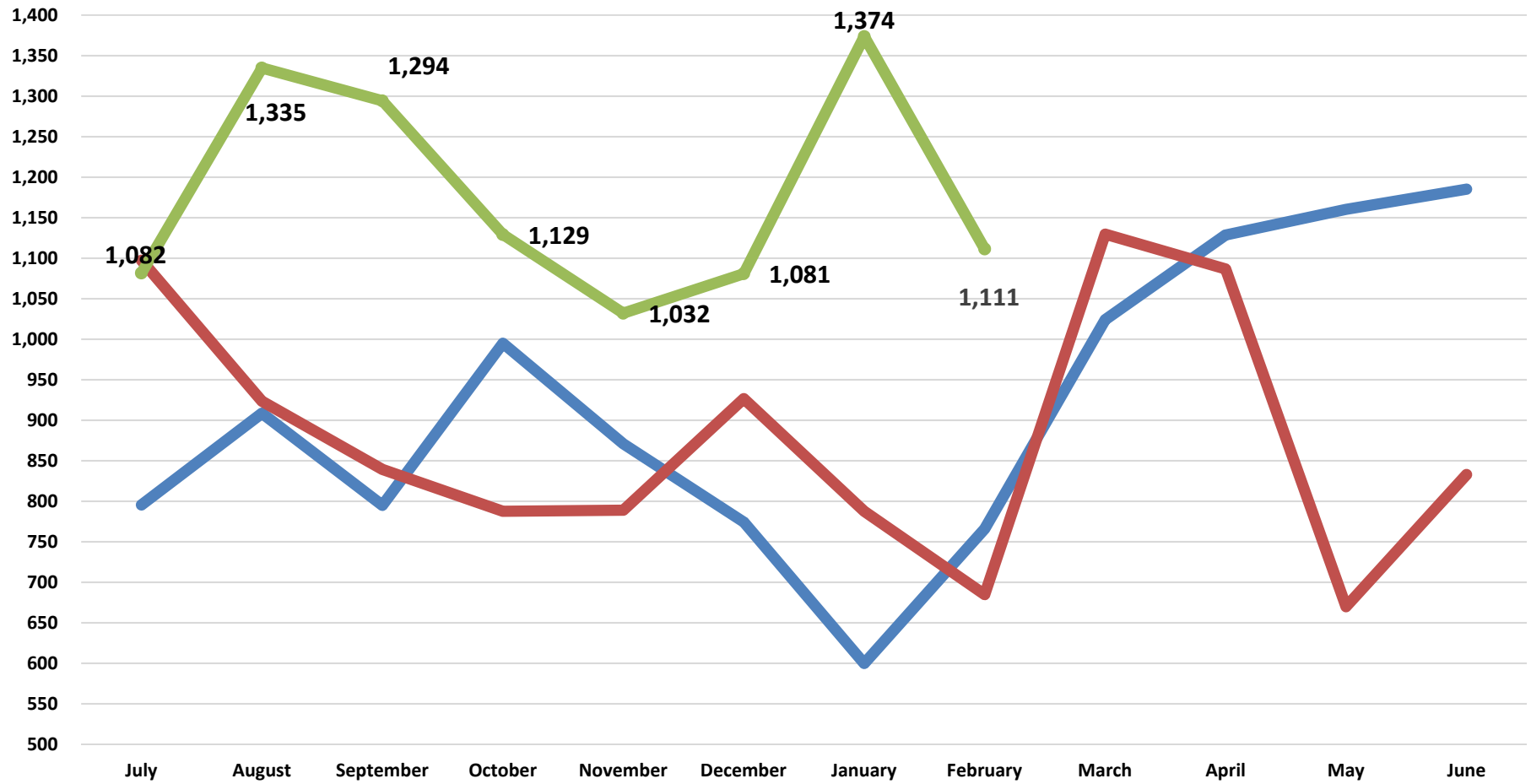
Average Length of Stay versus National Average (GMLOS)

	Including COVID Patients			Excluding COVID Patients			Gap Diff	%
	ALOS	GMLOS	GAP	ALOS	GMLOS	GAP		
Feb-21	6.73	4.37	2.36	5.64	4.01	1.63	0.73	31%
Mar-21	5.76	4.07	1.69	5.04	3.92	1.12	0.57	34%
Apr-21	5.40	3.98	1.42	5.22	3.89	1.33	0.09	7%
May-21	5.57	4.00	1.57	5.34	3.92	1.42	0.15	10%
Jun-21	5.76	3.90	1.86	5.68	3.88	1.80	0.06	3%
Jul-21	5.79	3.99	1.80	5.69	3.94	1.75	0.05	3%
Aug-21	6.25	4.39	1.86	5.95	4.05	1.90	(0.04)	-2%
Sep-21	6.72	4.52	2.20	5.89	4.08	1.81	0.39	18%
Oct-21	6.51	4.38	2.13	5.34	4.00	1.34	0.79	37%
Nov-21	7.00	4.37	2.63	5.75	3.95	1.80	0.83	32%
Dec-21	6.82	4.23	2.59	6.12	3.98	2.14	0.45	17%
Jan-22	6.08	4.26	1.82	5.96	3.96	2.00	(0.18)	-10%
Feb-22	6.61	4.23	2.38	5.86	3.83	2.03	0.35	15%
Mar-22	6.61	4.02	2.59	5.68	3.89	1.79	0.80	31%
Apr-22	5.78	3.99	1.79	5.66	3.98	1.68	0.11	6%
May-22	5.98	3.94	2.04	5.62	3.88	1.74	0.30	15%
Jun-22	6.11	3.97	2.14	5.62	3.88	1.74	0.40	19%
Jul-22	5.93	4.06	1.87	5.65	3.90	1.75	0.12	6%
Aug-22	5.95	3.94	2.01	5.61	3.83	1.78	0.23	11%
Sep-22	6.53	4.01	2.52	6.29	3.94	2.35	0.17	7%
Oct-22	5.81	3.96	1.85	5.60	3.90	1.70	0.15	8%
Nov-22	5.91	3.77	2.14	5.85	3.73	2.12	0.02	1%
Dec-22	6.13	4.01	2.12	5.68	3.92	1.76	0.36	17%
Jan-23	6.80	4.05	2.75	6.28	3.94	2.34	0.41	15%
Feb-23	6.63	4.09	2.54	6.42	4.04	2.38	0.16	6%
Average	6.06	4.15	1.91	5.56	3.96	1.59	0.31	16%

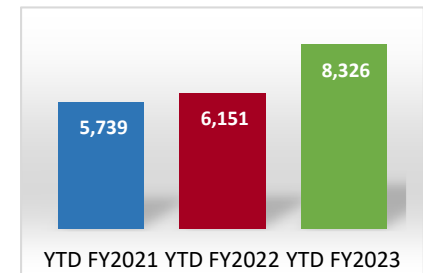
Opportunity Cost of Reducing LOS to National Average - \$82M FY22



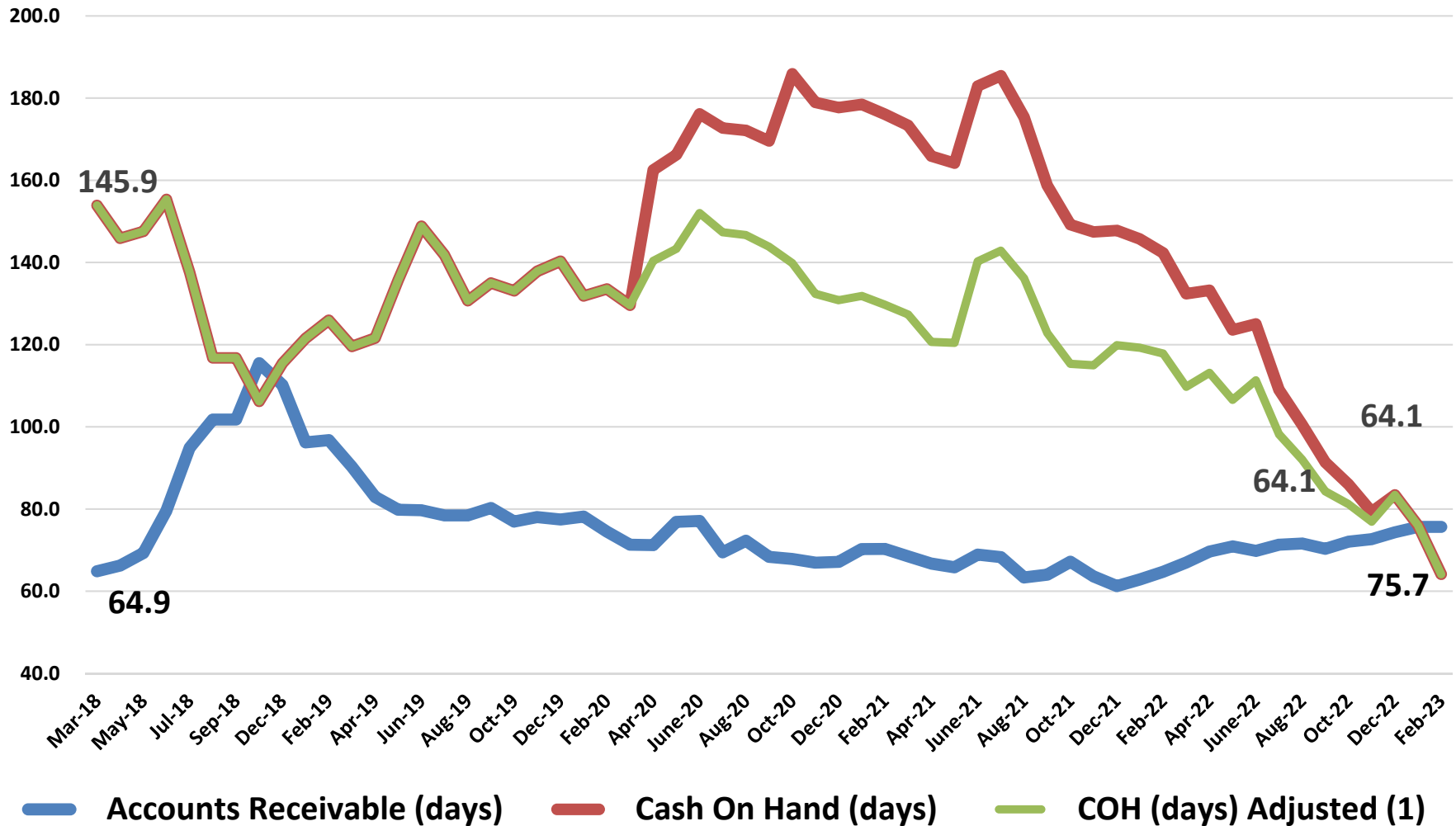
Observation Days



— FY2021 — FY2022 — FY2023



Trended Liquidity Ratios



(1) Adjusted for Medicare accelerated payments and the deferral of employer portion of FICA as allowed by the CARES act.

KAWEAH DELTA HEALTH CARE DISTRICT

RATIO ANALYSIS REPORT

FEBRUARY 28, 2023

	Current Month Value	Prior Month Value	June 30, 2022 Audited Value	2021 Moody's Median Benchmark		
				Aa	A	Baa
LIQUIDITY RATIOS						
Current Ratio (x)	3.8	3.5	2.0	1.4	1.7	1.6
Accounts Receivable (days)	75.7	75.6	69.4	48.3	48.3	47.5
Cash On Hand (days)	64.1	76.0	117.3	341.3	268.4	206.5
Cushion Ratio (x)	8.5	10.0	17.4	52.4	31.5	19.9
Average Payment Period (days)	35.9	36.5	61.8	97.6	86.4	94.0
CAPITAL STRUCTURE RATIOS						
Cash-to-Debt	72.4%	85.6%	128.3%	323.4%	220.4%	170.1%
Debt-To-Capitalization	33.4%	33.2%	31.3%	20.6%	29.1%	36.3%
Debt-to-Cash Flow (x)	(10.3)	(8.6)	7.2	2.1	2.6	3.3
Debt Service Coverage	(1.2)	(1.4)	1.4	9.6	6.0	4.5
Maximum Annual Debt Service Coverage (x)	(1.2)	(1.4)	1.4	8.2	5.5	3.9
Age Of Plant (years)	12.7	13.2	12.3	10.8	12.4	13.5
PROFITABILITY RATIOS						
Operating Margin	(8.8%)	(7.9%)	(4.3%)	4.1%	3.1%	2.2%
Excess Margin	(7.5%)	(7.9%)	(2.9%)	8.1%	6.7%	4.8%
Operating Cash Flow Margin	(3.4%)	(2.7%)	1.0%	9.6%	8.8%	7.5%
Return on Assets	(7.8%)	(8.0%)	(2.8%)	5.8%	4.9%	3.9%

KAWEAH DELTA HEALTH CARE DISTRICT
CONSOLIDATED INCOME STATEMENT (000's)
FISCAL YEAR 2022 & 2023

Fiscal Year	Operating Revenue			Operating Expenses								Operating Income	Non- Operating Income	Net Income	Operating Margin %	Excess Margin
	Net Patient Revenue	Other Operating Revenue	Operating Revenue Total	Personnel Expense	Physician Fees	Supplies Expense	Other Operating Expense	Operating Expenses Total								
2022																
Jul-21	51,502	15,035	66,537	32,678	7,922	9,596	15,217	65,413	1,124	582	1,706	1.7%	2.5%			
Aug-21	49,714	16,024	65,737	33,434	8,527	13,004	15,414	70,379	(4,642)	990	(3,651)	(7.1%)	(5.5%)			
Sep-21	57,879	15,513	73,391	38,332	7,736	11,942	17,438	75,448	(2,056)	(388)	(2,445)	(2.8%)	(3.3%)			
Oct-21	55,674	15,592	71,266	36,627	9,674	11,714	17,386	75,402	(4,136)	732	(3,403)	(5.8%)	(4.7%)			
Nov-21	54,846	22,162	77,008	33,634	10,261	10,623	15,629	70,146	6,862	7,129	13,991	8.9%	16.6%			
Dec-21	51,115	21,796	72,911	37,366	9,479	10,687	15,532	73,064	(153)	2,057	1,904	(0.2%)	2.5%			
Jan-22	56,862	17,469	74,331	38,931	9,210	10,913	15,143	74,197	134	568	702	0.2%	0.9%			
Feb-22	47,933	17,525	65,458	36,102	8,812	10,406	15,848	71,168	(5,710)	787	(4,924)	(8.7%)	(7.4%)			
Mar-22	52,555	16,609	69,164	37,920	9,045	11,180	18,266	76,412	(7,247)	(470)	(7,717)	(10.5%)	(11.2%)			
Apr-22	49,729	23,436	73,165	40,828	8,829	10,685	17,410	77,752	(4,588)	(568)	(5,156)	(6.3%)	(7.1%)			
May-22	56,673	18,552	75,225	40,040	9,329	11,914	17,162	78,445	(3,220)	(436)	(3,656)	(4.3%)	(4.9%)			
Jun-22	51,040	23,102	74,142	50,244	9,413	8,179	19,349	87,186	(13,044)	126	(12,918)	(17.6%)	(17.4%)			
2022 FY Total	\$ 635,520	\$ 222,815	\$ 858,335	\$ 456,137	\$ 108,238	\$ 130,842	\$ 199,795	\$ 895,011	\$ (36,676)	\$ 11,108	\$ (25,568)	(4.3%)	(2.9%)			
2023																
Jul-22	52,368	18,113	70,480	41,319	8,892	9,593	18,601	78,406	(7,926)	552	(7,374)	(11.2%)	(10.4%)			
Aug-22	54,965	17,672	72,637	42,122	9,585	11,666	17,888	81,261	(8,623)	326	(8,297)	(11.9%)	(11.4%)			
Sep-22	48,168	17,304	65,472	39,158	8,814	11,642	17,869	77,483	(12,010)	(3,901)	(15,911)	(18.3%)	(25.8%)			
Oct-22	54,432	17,291	71,723	40,625	9,859	11,523	15,522	77,529	(5,807)	452	(5,355)	(8.1%)	(7.4%)			
Nov-22	56,706	17,741	74,447	36,477	9,645	11,358	17,171	74,650	(203)	150	(53)	(0.3%)	(0.1%)			
Dec-22	53,217	18,452	71,670	38,105	8,276	10,632	17,203	74,216	(2,546)	2,901	355	(3.6%)	0.5%			
Jan-23	51,048	19,753	70,801	36,862	8,564	10,396	17,296	73,118	(2,317)	1,540	(777)	(3.3%)	(1.1%)			
Feb-23	49,325	19,257	68,582	35,624	8,596	10,376	17,510	72,106	(3,524)	834	(2,690)	(5.1%)	(3.9%)			
2023 FY Total	\$ 420,230	\$ 145,583	\$ 565,813	\$ 310,293	\$ 72,230	\$ 87,186	\$ 139,061	\$ 608,769	\$ (42,956)	\$ 2,854	\$ (40,101)	(7.6%)	(7.1%)			
FYTD Budget	447,103	148,117	595,220	303,874	72,856	84,100	142,101	602,931	(7,710)	2,890	(4,821)	(1.3%)	(0.8%)			
Variance	\$ (26,873)	\$ (2,534)	\$ (29,407)	\$ 6,419	\$ (626)	\$ 3,085	\$ (3,040)	\$ 5,839	\$ (35,246)	\$ (35)	\$ (35,281)					
Current Month Analysis																
Feb-23	\$ 49,325	\$ 19,257	\$ 68,582	\$ 35,624	\$ 8,596	\$ 10,376	\$ 17,510	\$ 72,106	\$ (3,524)	\$ 834	\$ (2,690)	(5.1%)	(3.9%)			
Budget	53,628	17,844	71,473	35,659	9,113	10,106	17,211	72,088	(616)	323	(293)	(0.9%)	(0.4%)			
Variance	\$ (4,303)	\$ 1,413	\$ (2,891)	\$ (35)	\$ (516)	\$ 271	\$ 299	\$ 18	\$ (2,909)	\$ 511	(2,398)					

KAWEAH DELTA HEALTH CARE DISTRICT

FISCAL YEAR 2022 & 2023

Fiscal Year	Patient Days	ADC	Adjusted	I/P Revenue %	DFR & Bad Debt %	Net Patient	Personnel	Physician	Supply	Total	Personnel Expense/ Net Patient Revenue	Physician Fees/ Net Patient Revenue	Supply	Total
			Patient Days			Revenue/ Ajusted Patient Day	Expense/ Ajusted Patient Day	Fees/ Ajusted Patient Day	Expense/ Ajusted Patient Day	Operating Expense/ Ajusted Patient Day			Expense/ Net Patient Revenue	Operating Expense/ Net Patient Revenue
2022														
Jul-21	13,388	432	26,085	51.3%	76.2%	1,974	1,253	304	368	2,508	63.4%	15.4%	18.6%	127.0%
Aug-21	14,421	465	27,742	52.0%	77.3%	1,792	1,205	307	469	2,537	67.3%	17.2%	26.2%	141.6%
Sep-21	14,836	495	28,344	52.3%	75.0%	2,042	1,352	273	421	2,662	66.2%	13.4%	20.6%	130.4%
Oct-21	15,518	501	28,267	54.9%	75.8%	1,970	1,296	342	414	2,667	65.8%	17.4%	21.0%	135.4%
Nov-21	13,969	466	26,571	52.6%	74.8%	2,064	1,266	386	400	2,640	61.3%	18.7%	19.4%	127.9%
Dec-21	14,305	461	27,106	52.8%	76.4%	1,886	1,378	350	394	2,695	73.1%	18.5%	20.9%	142.9%
Jan-22	14,611	471	26,955	54.2%	74.3%	2,109	1,444	342	405	2,753	68.5%	16.2%	19.2%	130.5%
Feb-22	13,263	474	24,973	53.1%	75.8%	1,919	1,446	353	417	2,850	75.3%	18.4%	21.7%	148.5%
Mar-22	13,570	438	27,296	49.7%	76.7%	1,925	1,389	331	410	2,799	72.2%	17.2%	21.3%	145.4%
Apr-22	12,698	423	26,159	48.5%	77.0%	1,901	1,561	338	408	2,972	82.1%	17.8%	21.5%	156.4%
May-22	13,858	447	28,283	49.0%	74.6%	2,004	1,416	330	421	2,774	70.7%	16.5%	21.0%	138.4%
Jun-22	13,603	453	27,788	49.0%	77.5%	1,837	1,808	339	294	3,137	98.4%	18.4%	16.0%	170.8%
2022 FY Total	168,040	460	325,602	51.6%	75.9%	1,952	1,401	332	402	2,749	71.8%	17.0%	20.6%	140.8%
2023														
Jul-22	13,910	449	27,688	50.2%	75.6%	1,891	1,492	321	346	2,832	78.9%	17.0%	18.3%	149.7%
Aug-22	13,865	447	29,148	47.6%	76.4%	1,886	1,445	329	400	2,788	76.6%	17.4%	21.2%	147.8%
Sep-22	12,768	426	27,367	46.7%	77.4%	1,760	1,431	322	425	2,831	81.3%	18.3%	24.2%	160.9%
Oct-22	13,119	423	27,421	47.8%	75.7%	1,985	1,482	360	420	2,827	74.6%	18.1%	21.2%	142.4%
Nov-22	12,904	430	26,955	47.9%	74.6%	2,104	1,353	358	421	2,769	64.3%	17.0%	20.0%	131.6%
Dec-22	13,587	438	27,686	49.1%	76.2%	1,922	1,376	299	384	2,681	71.6%	15.6%	20.0%	139.5%
Jan-23	13,396	432	27,042	49.5%	77.5%	1,888	1,363	317	384	2,704	72.2%	16.8%	20.4%	143.2%
Feb-23	11,916	426	24,665	48.3%	76.3%	2,000	1,444	349	421	2,923	72.2%	17.4%	21.0%	146.2%
2023 FY Total	105,465	434	217,960	48.4%	76.2%	1,928	1,424	331	400	2,793	73.8%	17.2%	20.7%	144.9%
FYTD Budget	117,712	484	225,122	52.3%	75.2%	1,986	1,350	324	374	2,766	68.0%	16.3%	18.8%	134.9%
Variance	(12,247)	(50)	(7,162)	(3.9%)	1.0%	(58)	74	8	26	27	5.9%	0.9%	1.9%	10.0%
Current Month Analysis														
Feb-23	11,916	426	24,665	48.3%	76.3%	2,000	1,444	349	421	2,923	72.2%	17.4%	21.0%	146.2%
Budget	13,842	494	26,874	51.5%	75.4%	1,996	1,327	339	376	2,923	66.5%	17.0%	18.8%	134.4%
Variance	(1,926)	(69)	(2,208)	(3.2%)	0.9%	4	117	9	45	1	5.7%	0.4%	2.2%	11.8%

KAWEAH DELTA HEALTH CARE DISTRICT
CONSOLIDATED STATEMENTS OF NET POSITION (000's)

	Feb-23	Jan-23	Change	% Change	Jun-22 (Audited)
ASSETS AND DEFERRED OUTFLOWS					
CURRENT ASSETS					
Cash and cash equivalents	\$ 431	\$ 2,377	\$ (1,946)	-81.88%	\$ 21,693
Current Portion of Board designated and trusted assets	21,174	19,776	1,398	7.07%	14,121
Accounts receivable:					
Net patient accounts	143,581	144,491	(910)	-0.63%	135,946
Other receivables	49,045	29,564	19,481	65.89%	27,575
	192,626	174,055	18,571	10.67%	163,521
Inventories	13,546	13,776	(229)	-1.66%	14,025
Medicare and Medi-Cal settlements	86,057	77,172	8,885	11.51%	58,593
Prepaid expenses	13,792	16,316	(2,523)	-15.47%	13,050
Total current assets	327,627	303,471	24,156	7.96%	285,004
NON-CURRENT CASH AND INVESTMENTS -					
less current portion					
Board designated cash and assets	145,810	172,056	(26,245)	-15.25%	266,148
Revenue bond assets held in trust	0	0	-	0.00%	8
Assets in self-insurance trust fund	962	960	3	0.28%	1,040
Total non-current cash and investments	146,773	173,015	(26,243)	-15.17%	267,197
INTANGIBLE RIGHT TO USE LEASE, net of accumulated amortization	11,509	14,086	(2,577)	-18.30%	14,376
CAPITAL ASSETS					
Land	17,542	17,542	-	0.00%	17,542
Buildings and improvements	427,096	427,096	-	0.00%	425,542
Equipment	331,941	331,097	844	0.25%	325,209
Construction in progress	21,238	19,140	2,097	10.96%	15,620
	797,817	794,876	2,941	0.37%	783,912
Less accumulated depreciation	480,408	477,794	2,614	0.55%	459,744
	317,409	317,082	327	0.10%	324,168
Property under capital leases -					
less accumulated amortization	(461)	(403)	(58)	14.29%	0
Total capital assets	316,948	316,679	269	0.09%	324,168
OTHER ASSETS					
Property not used in operations	1,550	1,554	(4)	-0.27%	1,584
Health-related investments	3,939	3,916	23	0.58%	4,620
Other	13,398	13,175	223	1.69%	12,511
Total other assets	18,887	18,645	242	1.30%	18,715
Total assets	821,743	825,896	(4,153)	-0.50%	909,460
DEFERRED OUTFLOWS	34,111	34,149	(37)	-0.11%	34,410
Total assets and deferred outflows	\$ 855,855	\$ 860,044	\$ (4,190)	-0.49%	\$ 943,870

KAWEAH DELTA HEALTH CARE DISTRICT

CONSOLIDATED STATEMENTS OF NET POSITION (000's)

	Feb-23	Jan-23	Change	% Change	Jun-22 (Audited)
LIABILITIES AND NET ASSETS					
CURRENT LIABILITIES					
Accounts payable and accrued expenses	\$ 26,272	\$ 28,681	\$ (2,408)	-8.40%	\$ 62,542
Accrued payroll and related liabilities	49,995	49,004	991	2.02%	70,913
Long-term debt, current portion	9,846	9,846	-	0.00%	11,759
Total current liabilities	86,113	87,531	(1,417)	-1.62%	145,214
LEASE LIABILITY, net of current portion	12,537	14,473	(1,936)	-13.37%	14,677
LONG-TERM DEBT, less current portion					
Bonds payable	239,564	239,571	(7)	0.00%	239,618
Capital leases	-	(13)	13	-100.00%	0
Notes payable	17,745	17,745	-	0.00%	7,895
Total long-term debt	257,309	257,303	6	0.00%	247,512
NET PENSION LIABILITY	43,540	42,106	1,433	3.40%	39,789
OTHER LONG-TERM LIABILITIES	30,192	29,855	336	1.13%	30,968
Total liabilities	429,691	431,268	(1,577)	-0.37%	478,161
NET ASSETS					
Invested in capital assets, net of related debt	53,052	52,809	243	0.46%	68,426
Restricted	38,320	37,447	873	2.33%	31,905
Unrestricted	334,792	338,521	(3,729)	-1.10%	365,378
Total net position	426,164	428,777	(2,613)	-0.61%	465,709
Total liabilities and net position	\$ 855,855	\$ 860,044	\$ (4,190)	-0.49%	\$ 943,870

Initial Budgeted Statistics

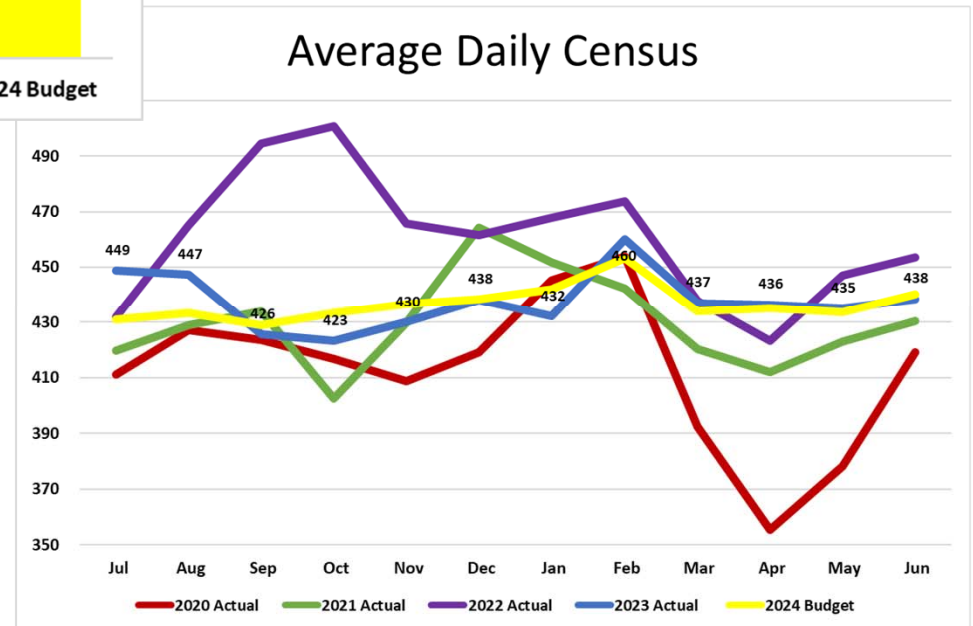
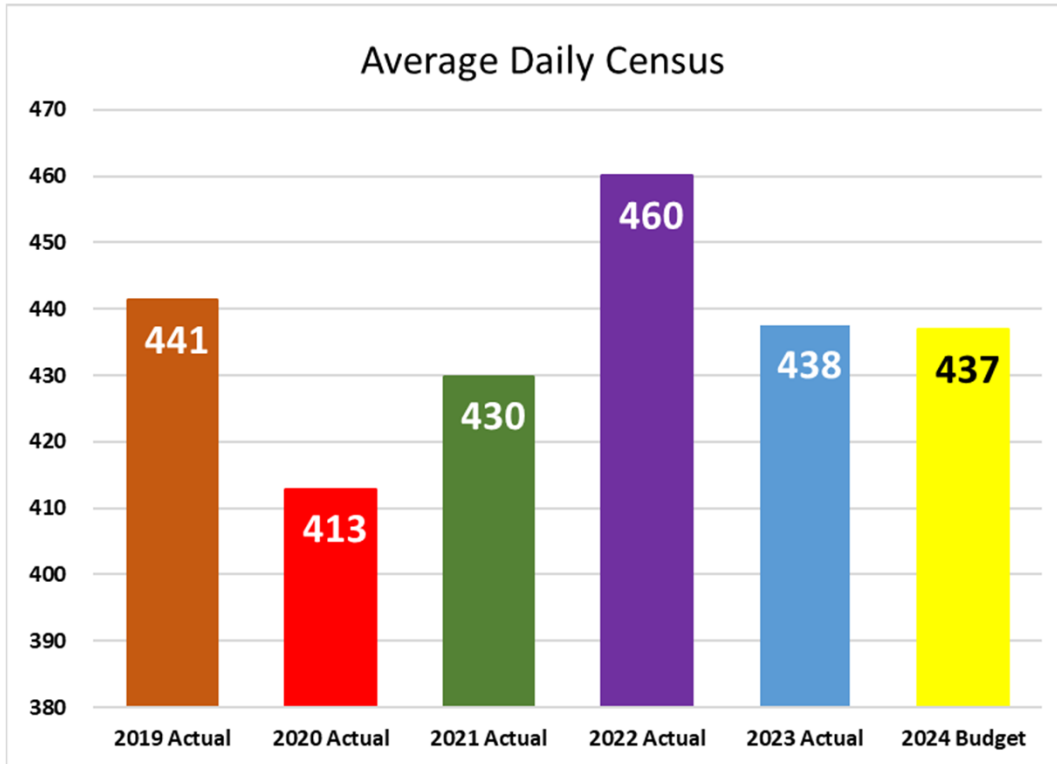
Fiscal Year 2024



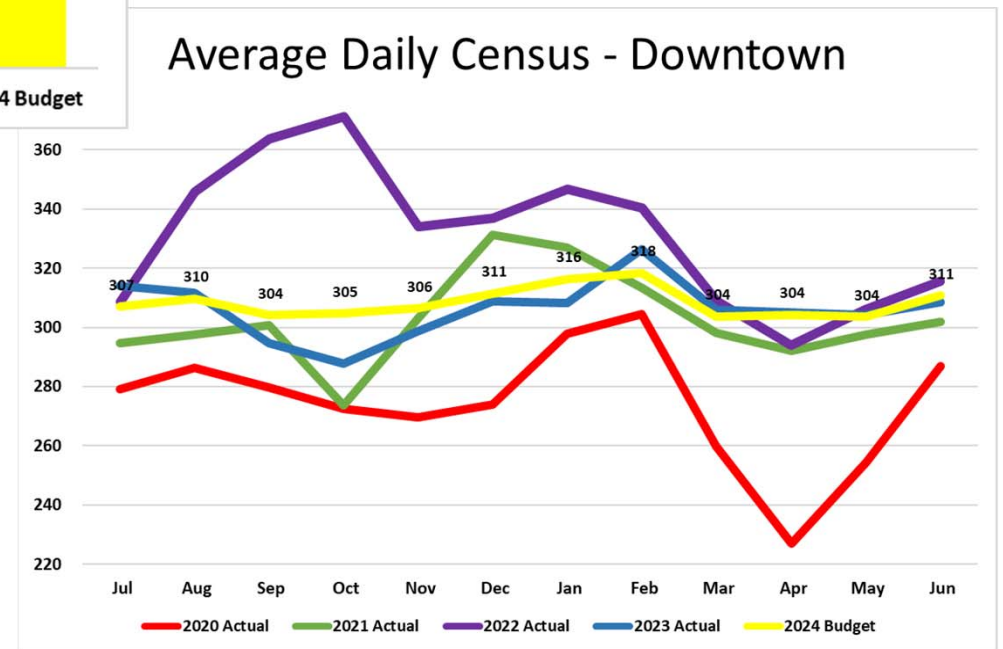
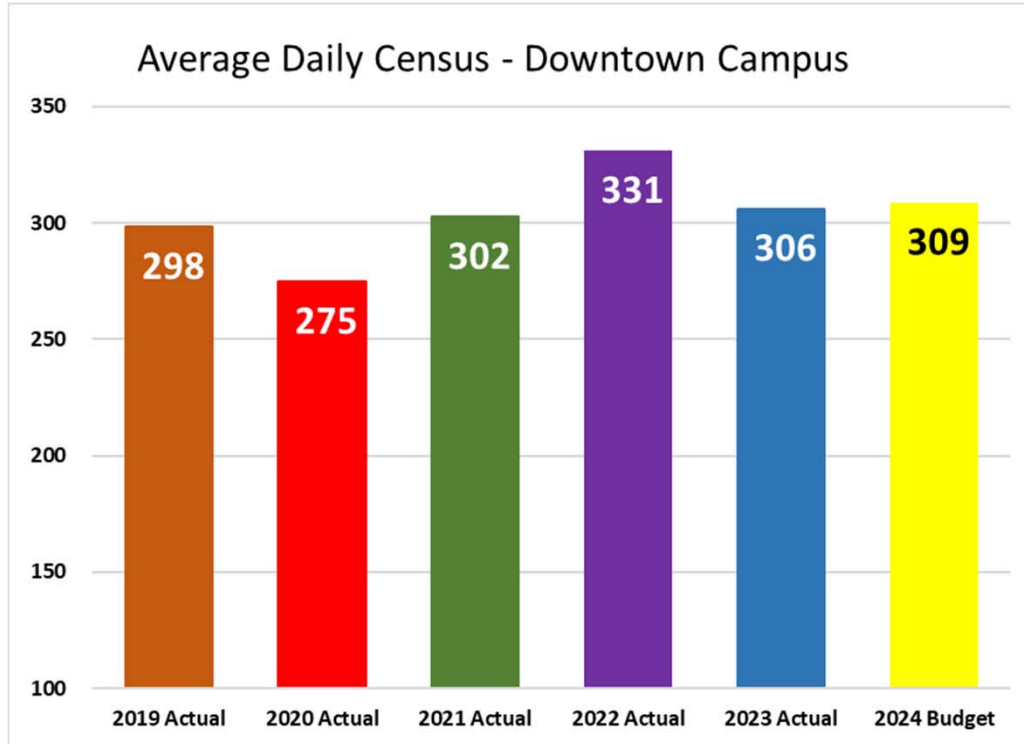
[kawahhealth.org](https://www.kawahhealth.org)



FY24: Projected Inpatient Volumes



FY24: Downtown Campus Inpatient Volumes

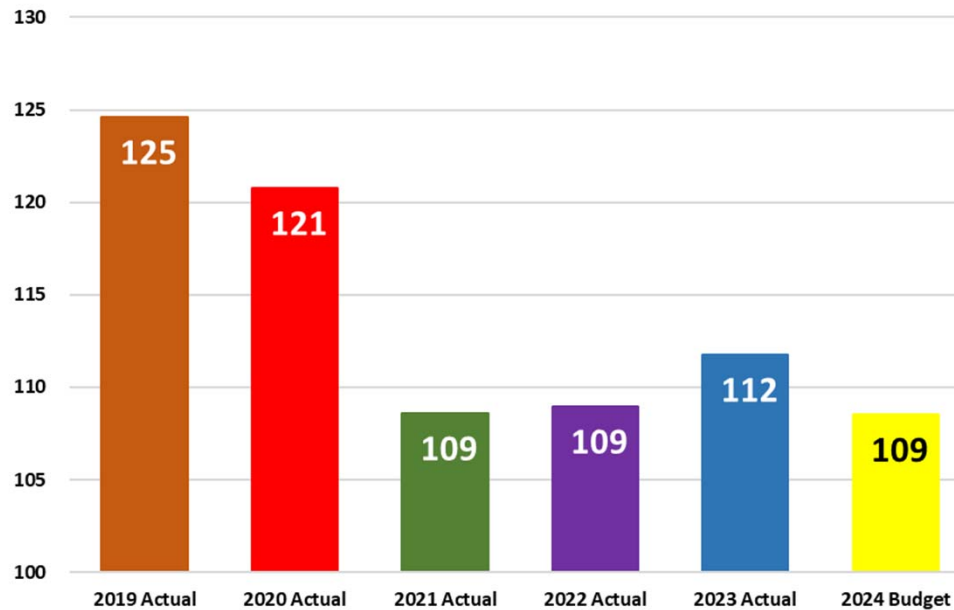


FY24: Projected Change Inpatient Volumes

	FY 19 Actual	FY 23 Projected Jul-Feb (8 mos)	FY 23 Budget	FY 24 Budget	Change Bdgt FY24-Proj FY23	% Change from FY23 Proj	% Change from FY19 Actual	% Occupancy	# Beds
Downtown Campus excluding Mom/Baby	98,353	102,715	112,813	103,948	1,233	1.2%	5.7%	81%	365
Downtown Campus Mom/Baby	17,253	16,218	16,391	15,918	(300)	(1.8%)	(7.7%)	45%	96
Acute Psych	17,184	16,070	18,680	16,515	445	2.8%	(3.9%)	74%	63
Acute Rehab	6,756	6,695	6,733	7,098	403	6.0%	5.1%	41%	45
Sub Acute	11,311	10,959	10,882	10,882	(77)	(0.7%)	(3.8%)	96%	32
Skilled Nursing - South	5,409	2,115	6,031	0	(2,115)				22
Skilled Nursing - West Short Stay	4,816	4,949	5,110	5,110	161	3.3%	6.1%	88%	16
Inpatient Days	161,082	159,721	176,640	159,471	(250)	(0.2%)	(1.0%)	73%	639

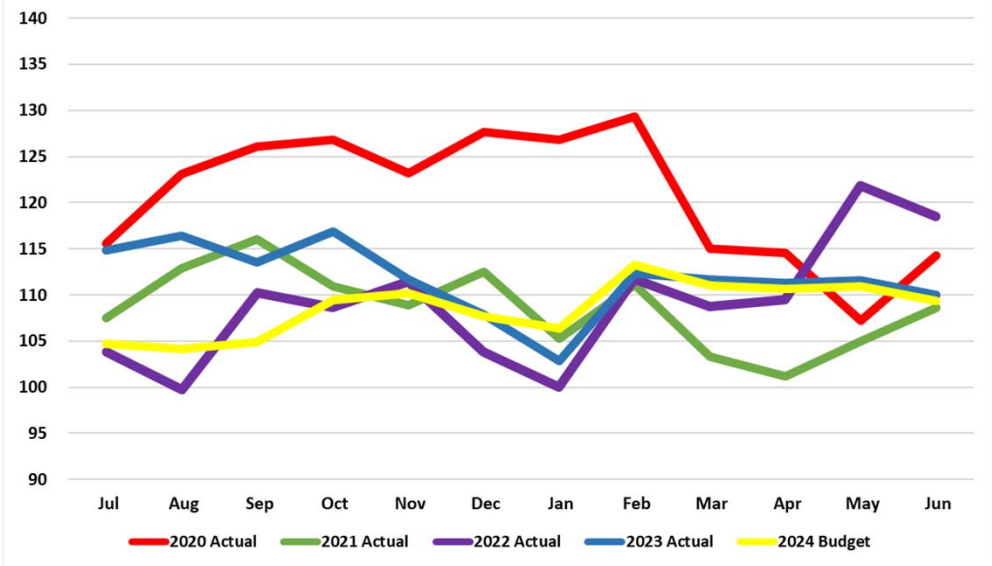
FY24: Non-Downtown Inpatient Volume

Average Daily Census - All NonDowntown Campus



	Bdgt FY24	Actual 2019	Change	% Diff
Acute Psych	45.2	47.1	1.8	-4%
Acute Rehab	19.4	18.5	(0.9)	5%
Subacute	29.8	31.0	1.2	-4%
Skilled Nursing-South	0.0	14.8	14.8	-100%
Skilled Nursing-Short Stay-W	14.0	13.2	(0.8)	6%
Total Average Daily Census	108.5	124.6	16.1	-13%

Average Daily Census - NonDowntown



FY24: Projected Outpatient Volumes

	FY 19 Actual	FY 23 Projected Jul-Feb (8 mos)	FY 23 Budget	FY 24 Budget	Change Bdgt FY24-Proj FY23	% Change from FY23 Proj	% Change from FY19 Actual
Inpatient Days	161,082	167,929	159,721	159,471	(8,459)	(5.0%)	(1.0%)
Emergency Department Visits	84,834	86,205	83,950	88,069	1,864	2.2%	3.8%
Surgery Minutes	11,788	12,095	12,943	12,612	517	4.3%	7.0%
Cath Lab Minutes	4,403	3,754	4,786	4,188	434	11.6%	(4.9%)
Deliveries	4,764	4,708	4,700	4,722	14	0.3%	(0.9%)
Rural Health Clinic Visits	97,806	115,888	124,970	120,847	4,959	4.3%	23.6%
Rural Health Clinic-Tulare Visits	0	11,490	15,648	20,073	8,583	74.7%	-
Urgent Care - Court	49,071	47,377	47,678	49,771	2,394	5.1%	1.4%
Urgent Care - Demaree	19,202	33,041	29,230	33,041	0	0.0%	72.1%
SWHC Family Medicine GME	11,930	8,115	14,467	0	(8,115)	(100.0%)	(100.0%)
Sequoia Cardiology Clinic	11,101	23,727	25,020	24,300	573	2.4%	118.9%
Neuroscience Center	4,125	2,988	4,242	2,735	(253)	(8.5%)	(33.7%)
Outpatient Rehabilitation Units	9,664	21,276	15,027	18,749	(2,527)	(11.9%)	94.0%
Physical & Other Therapy Units	274,912	255,567	274,661	281,977	26,410	10.3%	2.6%
Home Health Visits	28,794	35,818	36,160	36,160	342	1.0%	25.6%
Hospice	39,947	43,920	51,180	44,976	1,056	2.4%	12.6%
Radiation Oncology	25,031	22,783	28,244	22,783	0	0.0%	(9.0%)
Radiology Xray	117,573	159,189	154,595	156,959	(2,230)	(1.4%)	33.5%
Radiology CT	49,111	52,470	52,948	52,970	500	1.0%	7.9%
Radiology MRI	9,199	9,910	10,065	9,949	39	0.4%	8.2%
Radiology US	26,756	30,080	28,548	30,077	(3)	0.0%	12.4%

KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
February 28, 2023

Board designated funds	Maturity Date	Yield	Investment Type	G/L Account	Amount	Total
LAIF		2.65	Various		187,658	
CAMP		4.75	CAMP		3,581,936	
PFM		2.63	Money market		1,329,571	
Allspring		2.63	Money market		200,125	
Torrey Pines Bank	5-Mar-23	0.35	CD	Torrey Pines Bank	3,065,200	
PFM	17-Mar-23	0.59	CD	Credit Suisse Ag CD	665,000	
PFM	3-Jun-23	0.80	MTN-C	Amazon Com Inc	445,000	
PFM	5-Jul-23	0.70	MTN-C	John Deere Mtn	230,000	
PFM	13-Nov-23	0.54	MTN-C	Bristol Myers Squibb	280,000	
PFM	25-Nov-23	3.06	U.S. Govt Agency	FHLMC	383,402	
Allspring	1-Jan-24	2.12	Municipal	New York ST	585,000	
PFM	25-Jan-24	0.40	ABS	BMW Auto Leasing LLC	46,119	
Allspring	2-Feb-24	0.35	MTN-C	Paccar Financial Mtn	1,000,000	
Allspring	8-Feb-24	0.35	MTN-C	National Rural	1,400,000	
PFM	7-Mar-24	3.25	MTN-C	Unilever Capital	200,000	
Allspring	18-Mar-24	0.75	MTN-C	Schwab Charles	1,625,000	
PFM	18-Mar-24	0.75	MTN-C	Schwab Charles	90,000	
Allspring	22-Mar-24	0.75	MTN-C	Verizon	730,000	
PFM	25-Mar-24	3.35	U.S. Govt Agency	FNMA	200,517	
PFM	5-Apr-24	0.73	MTN-C	Morgan Stanley	230,000	
PFM	15-Apr-24	3.70	MTN-C	Comcast Corp	395,000	
Allspring	26-Apr-24	0.50	MTN-C	Bank of Ny Mtn	1,000,000	
PFM	26-Apr-24	0.50	MTN-C	Bank of Ny Mtn	170,000	
Allspring	1-May-24	0.36	Municipal	Wisconsin ST	1,320,000	
Allspring	1-May-24	0.43	Municipal	Wisconsin ST	500,000	
Allspring	12-May-24	0.45	MTN-C	Amazon Com Inc	875,000	
PFM	12-May-24	0.45	MTN-C	Amazon Com Inc	250,000	
Allspring	15-May-24	0.58	Municipal	University Ca	1,000,000	
PFM	15-May-24	2.50	U.S. Govt Agency	US Treasury Bill	950,000	
PFM	15-May-24	2.50	U.S. Govt Agency	US Treasury Bill	425,000	
PFM	20-May-24	0.00	ABS	GM Fin Auto Lease	235,141	
PFM	28-May-24	0.70	MTN-C	Astrazeneca LP	300,000	
Allspring	1-Jun-24	0.59	Municipal	Orange Ca	500,000	
Allspring	1-Jun-24	0.64	Municipal	Torrance Ca	1,450,000	
Allspring	15-Jun-24	0.52	Municipal	Louisiana ST	500,000	
PFM	15-Jun-24	0.25	U.S. Govt Agency	US Treasury Bill	865,000	
Allspring	1-Jul-24	0.63	Municipal	El Segundo Ca	510,000	
Allspring	1-Jul-24	5.00	Municipal	Los Angeles Calif Ca	1,500,000	
PFM	1-Jul-24	1.96	Municipal	Arizona ST	675,000	
PFM	1-Jul-24	2.00	Municipal	Connecticut ST	150,000	
PFM	1-Jul-24	0.62	Municipal	Wisconsin ST	470,000	
PFM	15-Jul-24	0.00	MTN-C	Nissan Auto	24,307	
PFM	30-Jul-24	2.40	MTN-C	US Bancorp	415,000	
PFM	1-Aug-24	0.51	Municipal	Maryland ST	355,000	
PFM	1-Aug-24	2.05	Municipal	San Diego Ca Community	80,000	
PFM	1-Aug-24	0.70	Municipal	San Juan Ca	195,000	
PFM	1-Aug-24	2.02	Municipal	Tamalpais Ca Union	305,000	
PFM	9-Aug-24	0.75	ABS	American Honda Mtn	190,000	
PFM	12-Aug-24	0.75	ABS	BMW US Cap LLC	120,000	
PFM	12-Aug-24	0.75	ABS	BMW US Cap LLC	220,000	
PFM	12-Aug-24	0.63	MTN-C	Unilever Capital	100,000	
PFM	15-Aug-24	2.30	MTN-C	Honeywell	330,000	
PFM	15-Aug-24	2.15	MTN-C	Paccar Financial Mtn	210,000	
Allspring	16-Aug-24	2.02	MTN-C	Exxon Mobil	1,320,000	
PFM	30-Aug-24	1.75	MTN-C	Walt Disney Co	780,000	
PFM	30-Aug-24	0.63	MTN-C	Deere John Mtn	85,000	
Allspring	13-Sep-24	0.60	MTN-C	Caterpillar Finl Mtn	500,000	
PFM	14-Sep-24	0.61	MTN-C	Nestle Holdings	640,000	
PFM	23-Sep-24	0.50	Supra-National Agen	Inter Amer Bk	870,000	
PFM	30-Sep-24	1.50	U.S. Govt Agency	US Treasury Bill	425,000	
PFM	15-Oct-24	0.70	ABS	Toyota Auto Recvrs	90,044	
PFM	18-Oct-24	0.37	ABS	Honda Auto	151,590	
PFM	24-Oct-24	2.10	MTN-C	Bank of NY	150,000	
PFM	25-Oct-24	0.00	ABS	BMW Vehicle Owner	35,890	
PFM	25-Oct-24	0.85	MTN-C	Bank of Ny Mtn	390,000	
PFM	30-Oct-24	0.78	MTN-C	Citigroup Inc	445,000	
Allspring	31-Oct-24	1.50	U.S. Govt Agency	US Treasury Bill	650,000	
PFM	31-Oct-24	1.50	U.S. Govt Agency	US Treasury Bill	1,500,000	
PFM	1-Nov-24	0.57	Municipal	Mississippi ST	300,000	
Allspring	8-Nov-24	2.15	MTN-C	Caterpillar Finl Mtn	600,000	
PFM	8-Nov-24	2.15	MTN-C	Caterpillar Finl Mtn	850,000	
PFM	30-Nov-24	1.50	U.S. Govt Agency	US Treasury Bill	1,000,000	
Allspring	5-Dec-24	4.02	MTN-C	JP Morgan	1,050,000	
Allspring	6-Dec-24	2.15	MTN-C	Branch Banking Trust	1,300,000	
Allspring	15-Dec-24	1.00	U.S. Govt Agency	US Treasury Bill	550,000	

**KAWEAH DELTA HEALTH CARE DISTRICT
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PFM	15-Dec-24	0.00	ABS	Hyundai Auto	67,204
Allspring	31-Dec-24	1.75	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	7-Jan-25	1.63	U.S. Govt Agency	FNMA	1,510,000
Allspring	9-Jan-25	2.05	MTN-C	John Deere Mtn	500,000
PFM	10-Jan-25	1.38	Supra-National Agent	Cooperatieve	440,000
Allspring	15-Jan-25	1.13	U.S. Govt Agency	US Treasury Bill	3,300,000
Allspring	21-Jan-25	2.05	MTN-C	US Bank NA	1,400,000
Allspring	24-Jan-25	1.76	MTN-C	Goldman Sachs	725,000
PFM	25-Jan-25	0.53	U.S. Govt Agency	FHLMC	36,159
PFM	7-Feb-25	1.88	MTN-C	National Rural Mtn	125,000
PFM	12-Feb-25	1.50	U.S. Govt Agency	FHLMC	1,000,000
PFM	13-Feb-25	1.80	MTN-C	Toyota Motor	420,000
PFM	14-Feb-25	1.75	MTN-C	Novartis Capital	425,000
PFM	20-Feb-25	0.00	MTN-C	Verizon Owner	180,764
Allspring	7-Mar-25	2.13	MTN-C	Deere John Mtn	550,000
PFM	10-Mar-25	2.13	MTN-C	Roche Holding Inc	730,000
PFM	15-Mar-25	0.00	ABS	Carmax Auto Owner	85,822
Allspring	1-Apr-25	0.88	Municipal	Bay Area Toll	250,000
PFM	1-Apr-25	3.25	MTN-C	General Dynamics	395,000
PFM	14-Apr-25	0.50	U.S. Govt Agency	FHLB	1,340,000
PFM	15-Apr-25	2.70	MTN-C	Home Depot Inc	65,000
PFM	22-Apr-25	0.63	U.S. Govt Agency	FNMA	1,530,000
Allspring	1-May-25	0.74	Municipal	San Diego County	300,000
PFM	1-May-25	0.98	MTN-C	Citigroup Inc	440,000
PFM	11-May-25	1.13	MTN-C	Apple, Inc	655,000
Allspring	15-May-25	2.75	U.S. Govt Agency	US Treasury Bill	980,000
PFM	15-May-25	0.93	Municipal	University Calf Ca	185,000
PFM	25-May-25	3.33	U.S. Govt Agency	FHLMC	855,000
Allspring	1-Jun-25	0.92	Municipal	Connecticut ST	400,000
PFM	1-Jun-25	1.35	MTN-C	Honeywell	220,000
PFM	1-Jun-25	3.15	MTN-C	Emerson Electric Co	265,000
PFM	1-Jun-25	1.35	MTN-C	Honeywell	180,000
PFM	1-Jun-25	0.82	MTN-C	JP Morgan	725,000
PFM	1-Jun-25	0.82	MTN-C	JP Morgan	275,000
Allspring	17-Jun-25	0.50	U.S. Govt Agency	FNMA	2,000,000
PFM	17-Jun-25	0.50	U.S. Govt Agency	FNMA	1,800,000
Allspring	30-Jun-25	0.25	U.S. Govt Agency	US Treasury Bill	350,000
PFM	1-Jul-25	1.26	Municipal	Florida ST	600,000
PFM	1-Jul-25	0.77	Municipal	Wisconsin ST	440,000
Allspring	21-Jul-25	0.38	U.S. Govt Agency	FHLMC	1,500,000
PFM	21-Jul-25	0.50	ABS	GM Financial	100,000
PFM	21-Jul-25	0.38	U.S. Govt Agency	FHLMC	520,000
PFM	31-Jul-25	0.25	U.S. Govt Agency	US Treasury Bill	185,000
Allspring	1-Aug-25	2.17	Municipal	Santa Cruz Ca	400,000
PFM	1-Aug-25	0.77	Municipal	Los Angeles Ca	335,000
PFM	1-Aug-25	0.85	Municipal	San Juan Ca	190,000
PFM	15-Aug-25	0.78	ABS	Carmax Auto Owner	125,896
PFM	15-Aug-25	0.62	ABS	Kubota Credit	195,000
Allspring	25-Aug-25	0.38	U.S. Govt Agency	FNMA	1,500,000
Allspring	4-Sep-25	0.38	U.S. Govt Agency	FHLB	525,000
Allspring	15-Sep-25	0.36	ABS	John Deere Owner	513,727
PFM	15-Sep-25	0.00	ABS	Hyundai Auto	155,372
PFM	15-Sep-25	3.88	MTN-C	Abbott Laboratories	195,000
Allspring	23-Sep-25	0.00	U.S. Govt Agency	FHLMC	750,000
Allspring	25-Sep-25	0.98	MTN-C	Bk of America	1,300,000
Allspring	29-Oct-25	0.55	MTN-C	Procter Gamble Co	1,300,000
Allspring	31-Oct-25	0.25	U.S. Govt Agency	US Treasury Bill	770,000
PFM	17-Nov-25	0.56	ABS	Kubota Credit	165,000
Allspring	30-Nov-25	0.38	U.S. Govt Agency	US Treasury Bill	1,200,000
Allspring	30-Nov-25	0.38	U.S. Govt Agency	US Treasury Bill	1,350,000
PFM	15-Dec-25	0.00	ABS	Carmax Auto Owner	92,166
PFM	31-Dec-25	0.38	U.S. Govt Agency	US Treasury Bill	445,000
PFM	31-Dec-25	0.38	U.S. Govt Agency	US Treasury Bill	950,000
PFM	31-Dec-25	2.63	U.S. Govt Agency	US Treasury Bill	2,000,000
PFM	31-Jan-26	0.38	U.S. Govt Agency	US Treasury Bill	1,000,000
Allspring	6-Feb-26	1.75	MTN-C	State Street Corp	350,000
Allspring	6-Feb-26	1.75	MTN-C	State Street Corp	650,000
PFM	12-Feb-26	0.86	MTN-C	Goldman Sachs	205,000
PFM	15-Feb-26	1.63	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	17-Feb-26	0.00	ABS	Carmax Auto Owner	244,696
PFM	28-Feb-26	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	30-Mar-26	2.90	MTN-C	State Street Corp	420,000
Allspring	31-Mar-26	0.75	U.S. Govt Agency	US Treasury Bill	675,000
PFM	31-Mar-26	0.38	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	2-Apr-26	3.38	MTN-C	Bank of America	250,000
PFM	19-Apr-26	3.50	MTN-C	Bank of America	295,000
Allspring	25-Apr-26	3.91	MTN-C	Wells Fargo co	800,000

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Allspring	30-Apr-26	0.75	U.S. Govt Agency	US Treasury Bill	1,900,000
Allspring	30-Apr-26	0.75	U.S. Govt Agency	US Treasury Bill	450,000
Allspring	30-Apr-26	0.75	U.S. Govt Agency	US Treasury Bill	1,000,000
Allspring	30-Apr-26	0.75	U.S. Govt Agency	US Treasury Bill	1,875,000
PFM	30-Apr-26	0.75	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	30-Apr-26	0.75	U.S. Govt Agency	US Treasury Bill	435,000
PFM	15-May-26	3.30	MTN-C	IBM Corp	410,000
PFM	28-May-26	1.20	MTN-C	Astrazeneca LP	265,000
PFM	31-May-26	0.75	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	31-May-26	2.13	U.S. Govt Agency	US Treasury Bill	1,200,000
PFM	15-Jun-26	0.00	ABS	Carmax Auto Owner	550,000
Allspring	18-Jun-26	1.13	MTN-C	Toyota Motor	1,400,000
Allspring	30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	1,850,000
PFM	30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	750,000
PFM	30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	240,000
Allspring	1-Jul-26	1.89	Municipal	Anaheim Ca Pub	1,000,000
PFM	1-Jul-26	1.46	Municipal	Los Angeles Ca	270,000
PFM	8-Jul-26	3.05	MTN-C	Walmart INC	205,000
PFM	20-Jul-26	0.00	ABS	Honda Auto Rec Own	130,000
PFM	31-Jul-26	0.63	U.S. Govt Agency	US Treasury Bill	280,000
PFM	31-Jul-26	0.63	U.S. Govt Agency	US Treasury Bill	600,000
PFM	31-Aug-26	0.75	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	14-Sep-26	1.15	MTN-C	Caterpillar Finl Mtn	220,000
Allspring	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	1,210,000
Allspring	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	1-Oct-26	2.95	MTN-C	JP Morgan	415,000
Allspring	31-Oct-26	1.13	U.S. Govt Agency	US Treasury Bill	800,000
PFM	4-Nov-26	0.02	MTN-C	American Express Co	445,000
PFM	15-Nov-26	3.55	MTN-C	Lockheed Martin	203,000
PFM	16-Nov-26	0.00	ABS	Capital One Multi	640,000
Allspring	30-Nov-26	1.13	U.S. Govt Agency	US Treasury Bill	1,100,000
Allspring	30-Nov-26	1.13	U.S. Govt Agency	US Treasury Bill	900,000
PFM	30-Nov-26	1.25	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	30-Nov-26	1.25	U.S. Govt Agency	US Treasury Bill	200,000
PFM	30-Nov-26	1.25	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	31-Dec-26	1.25	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	31-Dec-26	1.25	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	11-Jan-27	1.70	MTN-C	Deere John Mtn	220,000
Allspring	15-Jan-27	1.95	MTN-C	Target Corp	900,000
PFM	15-Jan-27	1.95	MTN-C	Target Corp	115,000
PFM	15-Jan-27	1.95	MTN-C	Target Corp	215,000
Allspring	31-Jan-27	1.50	U.S. Govt Agency	US Treasury Bill	650,000
Allspring	31-Jan-27	1.50	U.S. Govt Agency	US Treasury Bill	750,000
Allspring	31-Mar-27	2.50	U.S. Govt Agency	US Treasury Bill	1,280,000
Allspring	31-Mar-27	2.50	U.S. Govt Agency	US Treasury Bill	550,000
Allspring	31-Mar-27	2.38	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	15-Apr-27	0.00	ABS	Carmax Auto Owner	600,000
PFM	15-Apr-27	2.50	MTN-C	Home Depot Inc	220,000
Allspring	30-Apr-27	2.88	U.S. Govt Agency	US Treasury Bill	970,000
PFM	30-Apr-27	0.50	U.S. Govt Agency	US Treasury Bill	250,000
PFM	30-Apr-27	2.88	U.S. Govt Agency	US Treasury Bill	800,000
PFM	15-May-27	2.38	U.S. Govt Agency	US Treasury Bill	925,000
PFM	15-May-27	1.70	MTN-C	IBM Corp	230,000
PFM	15-May-27	3.70	MTN-C	Unitedhealth Group	85,000
PFM	17-May-27	4.14	ABS	Capital One Prime	265,000
PFM	17-May-27	2.39	MTN-C	American Express Co	655,000
PFM	17-May-27	0.00	MTN-C	Discover Card Exe	305,000
Allspring	15-Jul-27	3.68	Municipal	Massachusetts St	1,000,000
PFM	31-Jul-27	2.75	U.S. Govt Agency	US Treasury Bill	1,675,000
Allspring	1-Aug-27	3.46	Municipal	Alameda Cnty Ca	500,000
PFM	15-Nov-27	4.51	ABS	Mercedes Benz Auto	200,000
PFM	15-Sep-28	0.00	MTN-C	Discover Card Exe	495,000
PFM	20-Jul-32	0.00	ABS	Toyota Lease Owner	136,627
PFM	1-Nov-25	0.38	U.S. Govt Agency	US Treasury Bill	500,000

\$ 144,572,934

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	Maturity Date	Yield	Investment Type	G/L Account	Amount	Total
<u>Self-insurance trust</u>						
Wells Fargo Bank			Money market	110900	1,312,186	
Wells Fargo Bank			Fixed income - L/T	152300	<u>1,098,545</u>	2,410,731
<u>2015A revenue bonds</u>						
US Bank			Principal/Interest payment fund	142115	<u>284,546</u>	284,546
<u>2015B revenue bonds</u>						
US Bank			Principal/Interest payment fund	142116	1,046,908	
US Bank			Project Fund	152442	<u>73</u>	1,046,981
<u>2017C revenue bonds</u>						
US Bank			Principal/Interest payment fund	142118	<u>6,311,748</u>	6,311,748
<u>2020 revenue bonds</u>						
Signature Bank			Project Fund	152446	177	
US Bank			Principal/Interest payment fund	142113	<u>748,320</u>	748,496
<u>2014 general obligation bonds</u>						
LAIF			Interest Payment fund	152440	<u>2,860,328</u>	2,860,328
<u>Operations</u>						
Wells Fargo Bank		0.16	Checking	100000	(3,002,484)	
Wells Fargo Bank		0.16	Checking	100500	<u>1,614,966</u>	
					(1,387,518)	
<u>Payroll</u>						
Wells Fargo Bank		0.16	Checking	100100	(101,935)	
Wells Fargo Bank		0.16	Checking	100201	595,150	
Wells Fargo Bank		0.16	Checking	100200	(11,752)	
Wells Fargo Bank			Checking	100205	1,140	
Bancorp			Checking	100202	<u>(37,122)</u>	
					445,481	(942,037)
Total investments					\$	<u>157,293,728</u>

**KAWEAH DELTA HEALTH CARE DISTRICT
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Kaweah Delta Medical Foundation

Wells Fargo Bank	Checking	100050		\$ 233,599
<u>Sequoia Regional Cancer Center</u>				
Wells Fargo Bank	Checking	100535	447,517	\$ 447,517

Kaweah Delta Hospital Foundation

VCB Checking	Investments	100501	668,399	
Various	S/T Investments	142200	5,078,369	
Various	L/T Investments	142300	12,516,751	
Various	Unrealized G/L	142400	<u>602,241</u>	\$ 18,865,761

Summary of board designated funds:

Plant fund:

Uncommitted plant funds	\$ 76,162,706	142100
Committed for capital	<u>41,962,336</u>	142100
	118,125,041	
GO Bond reserve - L/T	1,992,658	142100
401k Matching	(60)	142100
Cost report settlement - current	2,135,384	142104
Cost report settlement - L/T	<u>1,312,727</u>	142100
	3,448,111	
Development fund/Memorial fund	104,184	112300
Workers compensation - current	5,625,000	112900
Workers compensation - L/T	<u>15,278,000</u>	113900
	20,903,000	
	<u>\$ 144,572,934</u>	

	Total		Trust	Surplus	
	Investments	%	Accounts	Funds	%
<u>Investment summary by institution:</u>					
Bank of New York	\$ -	0.0%	0	-	0.0%
Bancorp	\$ (37,122)	0.0%		(37,122)	0.0%
Cal Trust	-	0.0%		-	0.0%
CAMP	3,581,936	2.3%		3,581,936	2.5%
Local Agency Investment Fund (LAIF)	187,658	0.1%		187,658	0.1%
Local Agency Investment Fund (LAIF) - GOB Tax Rev	2,860,328	1.8%	2,860,328	-	0.0%
Local Agency investment Fund (LAIF) - Kresge Foundatio	-	0.0%	-	-	0.0%
AIG	-	0.0%	-	-	0.0%
Royal Bank of Canada	-	0.0%	-	-	0.0%
Merrill Lynch	-	0.0%	-	-	0.0%
Wells Fargo Advisors	-	0.0%	-	-	0.0%
Allspring	68,588,853	43.6%	2,410,731	66,178,122	46.1%
PFM	69,149,287	44.0%		69,149,287	48.1%
Torrey Pines Bank	3,065,200	1.9%		3,065,200	2.1%
Wells Fargo Bank	1,505,816	1.0%		1,505,816	1.0%
Prudential Bache	-	0.0%		-	0.0%
Bank of the Sierra	-	0.0%		-	0.0%
Bank of the Sierra - CDARS	-	0.0%		-	0.0%
UMB	-	0.0%	-	-	0.0%
Valley Business Bank	-	0.0%		-	0.0%
Visalia Community Bank	-	0.0%		-	0.0%
Signature Bank	177	0.0%	177	-	0.0%
US Bank	8,391,595	5.3%	8,391,595	-	0.0%
Union Bank	-	0.0%		-	0.0%
WestAmerica Bank	-	0.0%		-	0.0%
Banco Pop	-	0.0%		-	0.0%
Total investments	\$ 157,293,728	100.0%	\$ 13,662,831	143,630,897	100.0%

**KAWEAH DELTA HEALTH CARE DISTRICT
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<u>Investment summary of surplus funds by type:</u>		<u>Investment Limitations</u>
Negotiable and other certificates of deposit	\$ 3,730,200	43,089,000 (30%)
Checking accounts	(942,037)	
Local Agency Investment Fund (LAIF)	187,658	75,000,000
Cal Trust	-	
CAMP	3,581,936	
Medium-term notes (corporate) (MTN-C)	39,453,070	43,089,000 (30%)
U.S. government agency	73,160,078	
Municipal securities	16,265,000	
Money market accounts	1,529,696	28,726,000 (20%)
Commercial paper	-	35,908,000 (25%)
Asset Backed Securities	5,355,295	28,726,000 (20%)
Supra-National Agency	1,310,000	43,089,000 (30%)
	<u>\$ 143,630,897</u>	

Return on investment:

Current month	<u><u>1.71%</u></u>
Year-to-date	<u><u>0.79%</u></u>
Prospective	<u><u>1.41%</u></u>
LAIF (year-to-date)	<u><u>1.86%</u></u>
Budget	<u><u>1.65%</u></u>

Fair market value disclosure for the quarter ended December 31, 2022 (District only):

	<u>Quarter-to-date</u>	<u>Year-to-date</u>
Difference between fair value of investments and amortized cost (balance sheet effect)	N/A	(10,703,742)
Change in unrealized gain (loss) on investments (income statement effect)	\$ 1,444,742	(2,359,623)

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Investment summary of CDs:

Credit Suisse Ag CD	\$	665,000
Dnb Bank Asa Ny CD		0
Torrey Pines Bank		3,065,200
		<u>3,730,200</u>
	\$	<u>3,730,200</u>

Investment summary of asset backed securities:

American Honda Mtn	\$	190,000
BMW Vehicle Owner		35,890
BMW Auto Leasing LLC		46,119
BMW US Cap LLC		340,000
Capital One Multi		640,000
Capital One Prime		265,000
Carmax Auto Owner		1,698,580
GM Fin Atmbl Lease		0
Gm Fin Auto Lease		235,141
Gm Financial		100,000
Honda Auto		151,590
Honda Auto Rec Own		130,000
Hyundai Auto		222,576
John Deere Owner		513,727
Kubota Credit		360,000
Mercedes Benz Auto		200,000
Toyota Auto Recvs		90,044
Toyota Lease Owner		136,627
		<u>5,355,295</u>
	\$	<u>5,355,295</u>

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Investment summary of medium-term notes (corporate):

Abbott Laboratories	\$	195,000
Adobe Inc	\$	-
Amazon Com Inc		1,570,000
American Express Co		1,100,000
American Express Cr		0
American Honda Mtn		0
Apple, Inc		655,000
Astrazeneca LP		565,000
Bank of America		545,000
Bank of NY		150,000
Bank of NY Mtn		1,560,000
Bk of America		1,300,000
Branch Banking Trust		1,300,000
Bristol Myers Squibb		280,000
Caterpillar Finl Mtn		2,170,000
Citigroup Inc		885,000
Colgate Palmolive		0
Comcast Corp		395,000
Deere John Mtn		855,000
Discover Card Exe		800,000
Emerson Electric Co		265,000
Exxon Mobil		1,320,000
Ford Credit		0
General Dynamics		395,000
Goldman Sachs		930,000
Home Depot Inc		285,000
Honeywell		730,000
HSBC USA Inc		0
IBM Corp		640,000
Intel corp		0
John Deere Mtn		730,000
JP Morgan		2,465,000
Lockheed Martin		203,000
Morgan Stanley		230,000
National Rural		1,400,000
National Rural Mtn		125,000
Nestle Holdings		640,000
Nike Inc		0
Nissan Auto		24,307
Northern Tr Corp Sr		0
Novartis Capital		425,000
Paccar Financial Mtn		1,210,000
PNC Financial		0
Procter Gamble Co		1,300,000
Roche Holding Inc		730,000
Schwab Charles		1,715,000
State Street Corp		1,420,000
Target Corp		1,230,000
Toyota Motor		1,820,000
Truist Financial Mtn		0
Unilever Capital		300,000
Unitedhealth Group		85,000
US Bancorp		415,000
US Bank NA		1,400,000
Verizon		730,000
Verizon Owner		180,764
Walmart INC		205,000
Walt Disney Co		780,000
Wells Fargo co		800,000
	<u>\$</u>	<u>39,453,070</u>

Investment summary of U.S. government agency:

Federal National Mortgage Association (FNMA)	\$	8,540,517
Federal Home Loan Bank (FHLB)		1,865,000
Federal Home Loan Mortgage Corp (FHLMC)		5,044,561
US Treasury Bill		57,710,000
	<u>\$</u>	<u>73,160,078</u>

KAWEAH DELTA HEALTH CARE DISTRICT
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Investment summary of municipal securities:

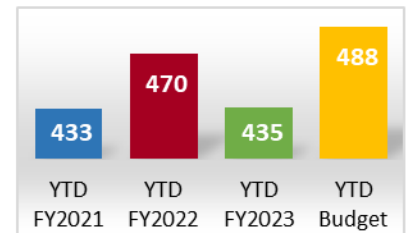
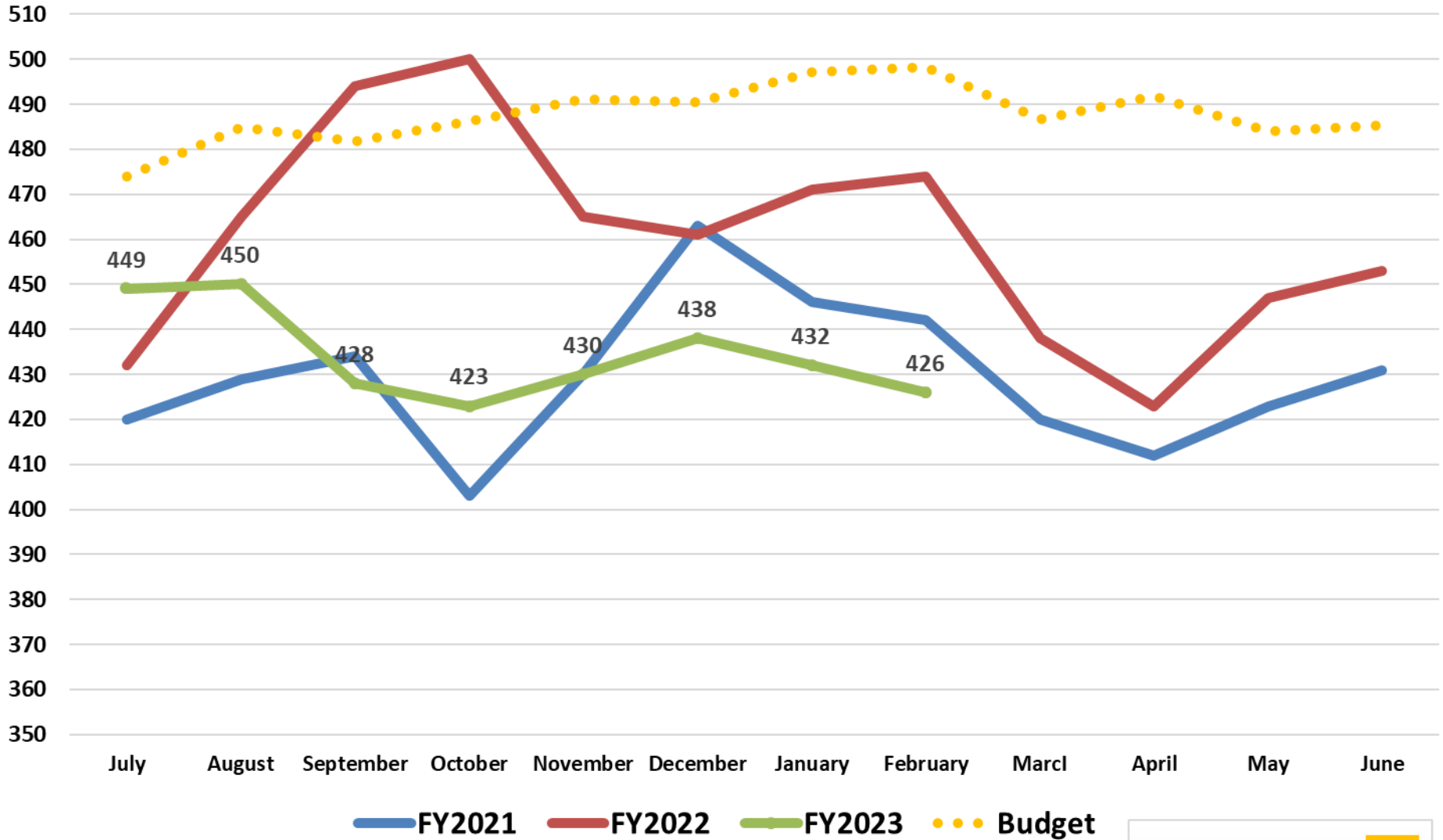
Arizona ST	\$	675,000
Alameda Cnty Ca	\$	500,000
Anaheim Ca Pub		1,000,000
Bay Area Toll		250,000
Connecticut ST		550,000
El Segundo Ca		510,000
Florida ST		600,000
Los Angeles Ca		605,000
Los Angeles Calif Ca		1,500,000
Louisiana ST		500,000
Maryland ST		355,000
Massachusetts St		1,000,000
Mississippi ST		300,000
New York ST		585,000
Orange Ca		500,000
San Diego Ca Community		80,000
San Diego County		300,000
San Juan Ca		385,000
Santa Cruz Ca		400,000
Tamalpais Ca Union		305,000
Torrance Ca		1,450,000
University Ca		1,000,000
University Calf Ca		185,000
Wisconsin ST		2,730,000
	\$	<u>16,265,000</u>

Investment summary of Supra-National Agency:

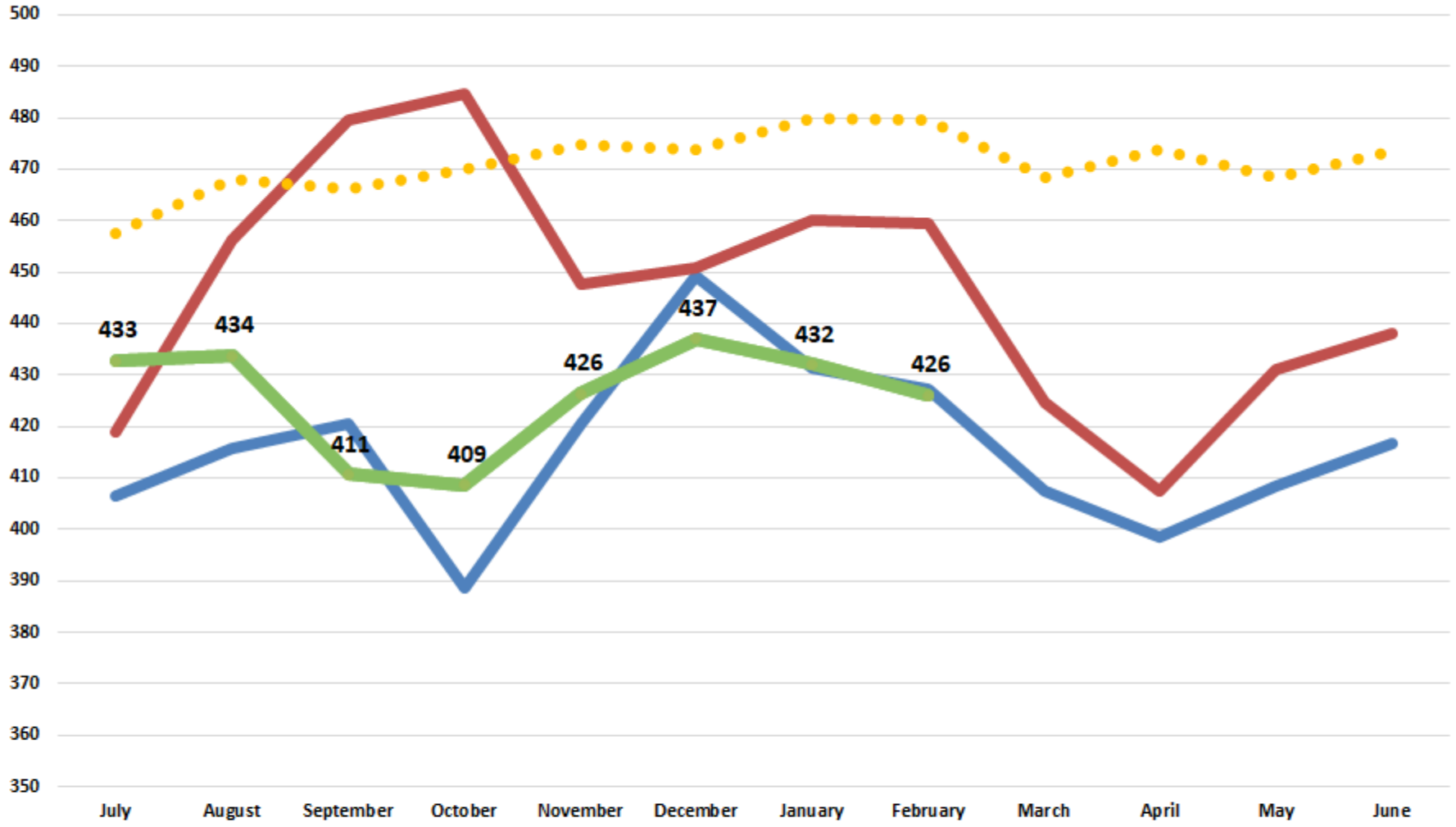
Cooperative	\$	440,000
Inter Amer Bk		870,000
Intl Bk		-
	\$	<u>1,310,000</u>

Statistical Report February 2023

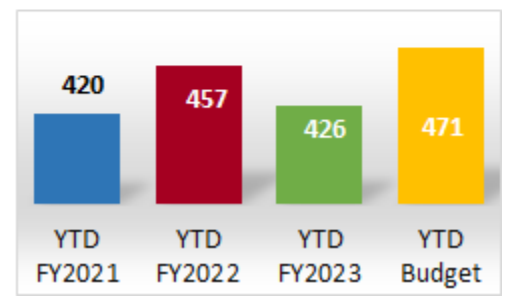
Average Daily Census



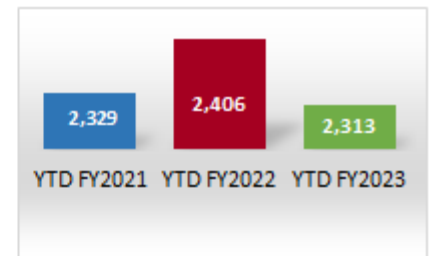
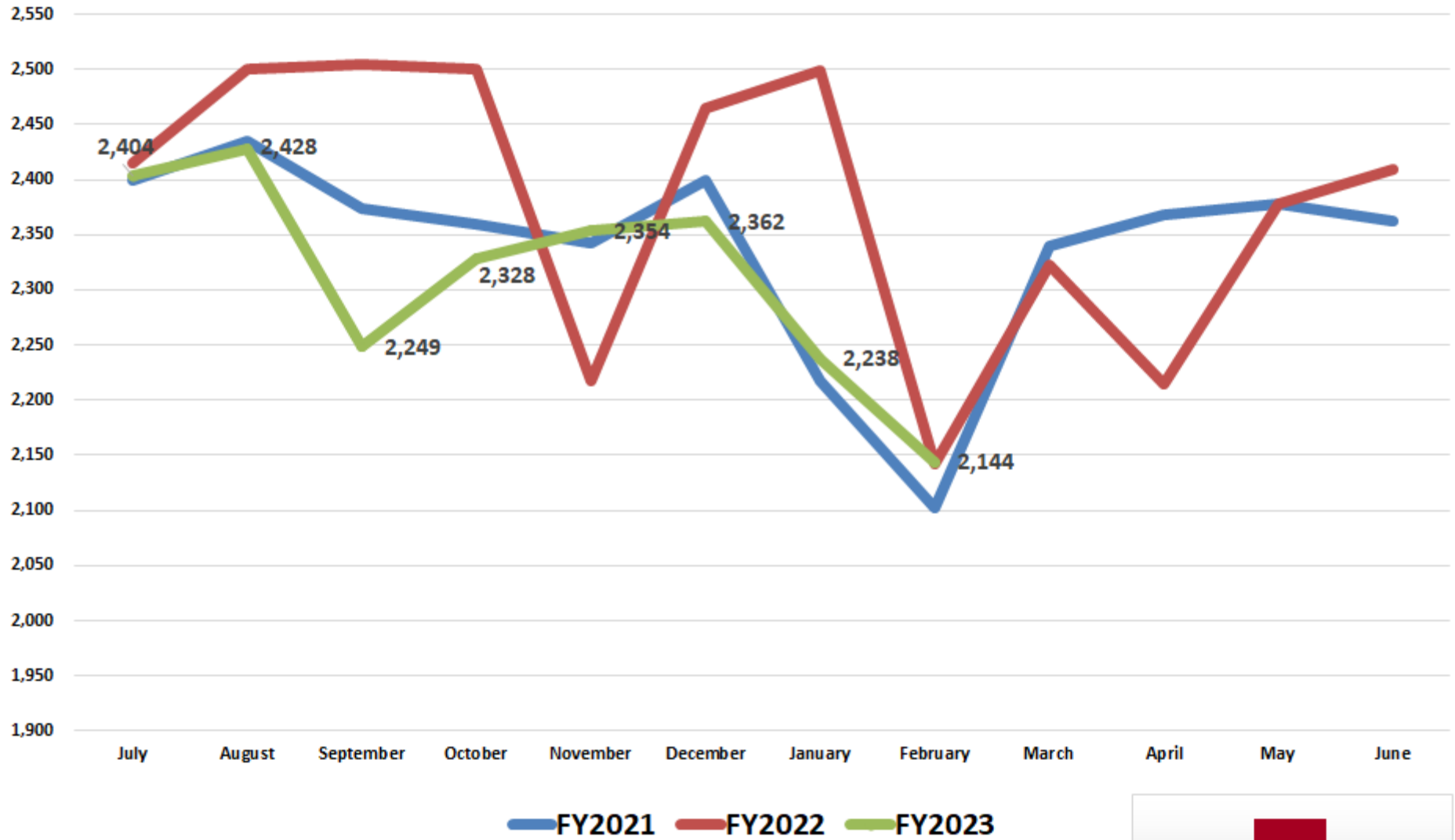
Average Daily Census w/o TCS



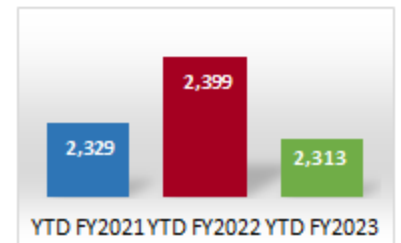
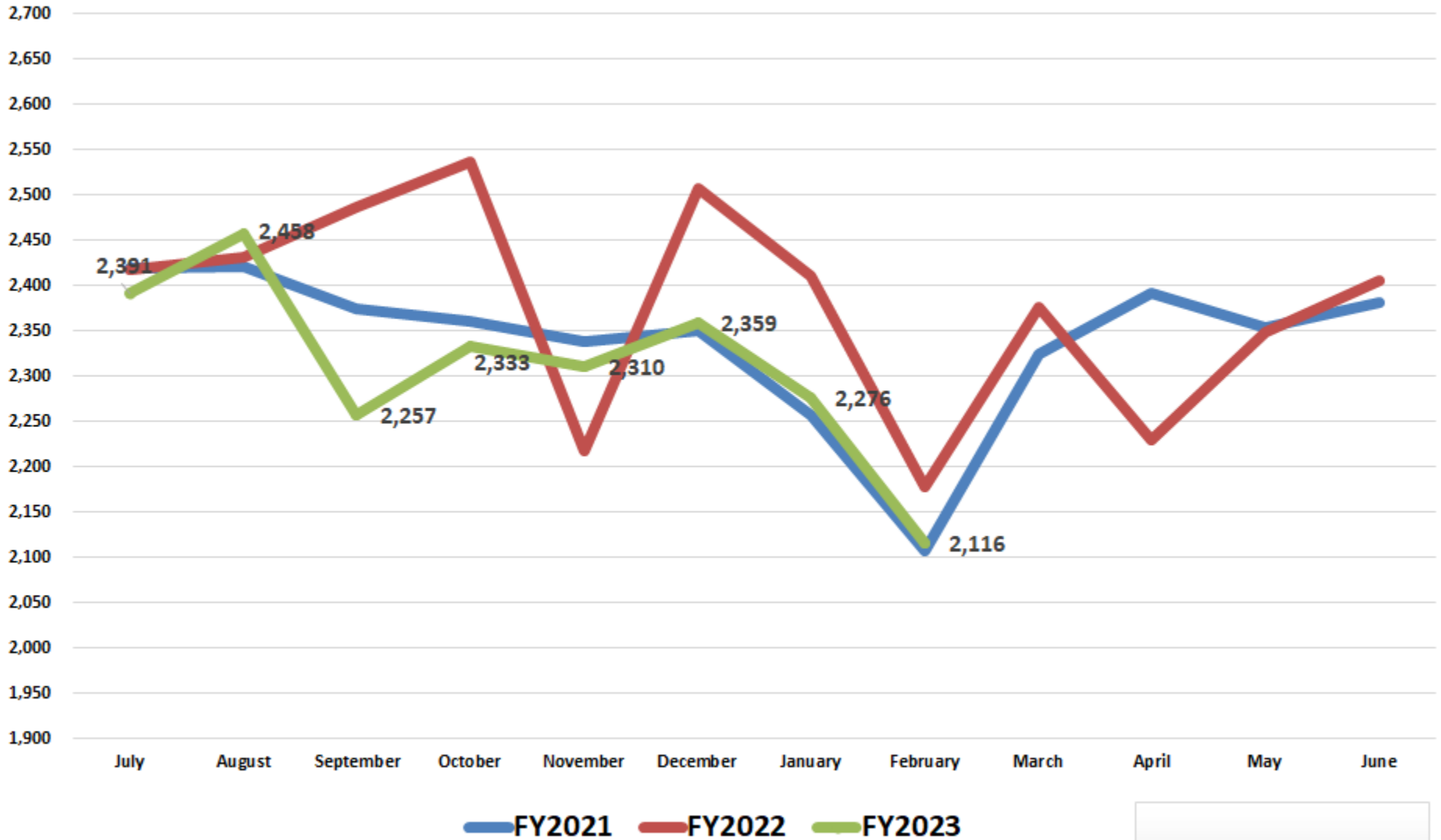
— FY2021
 — FY2022
 — FY2023
 ●●● Budget



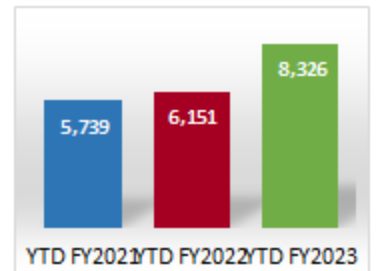
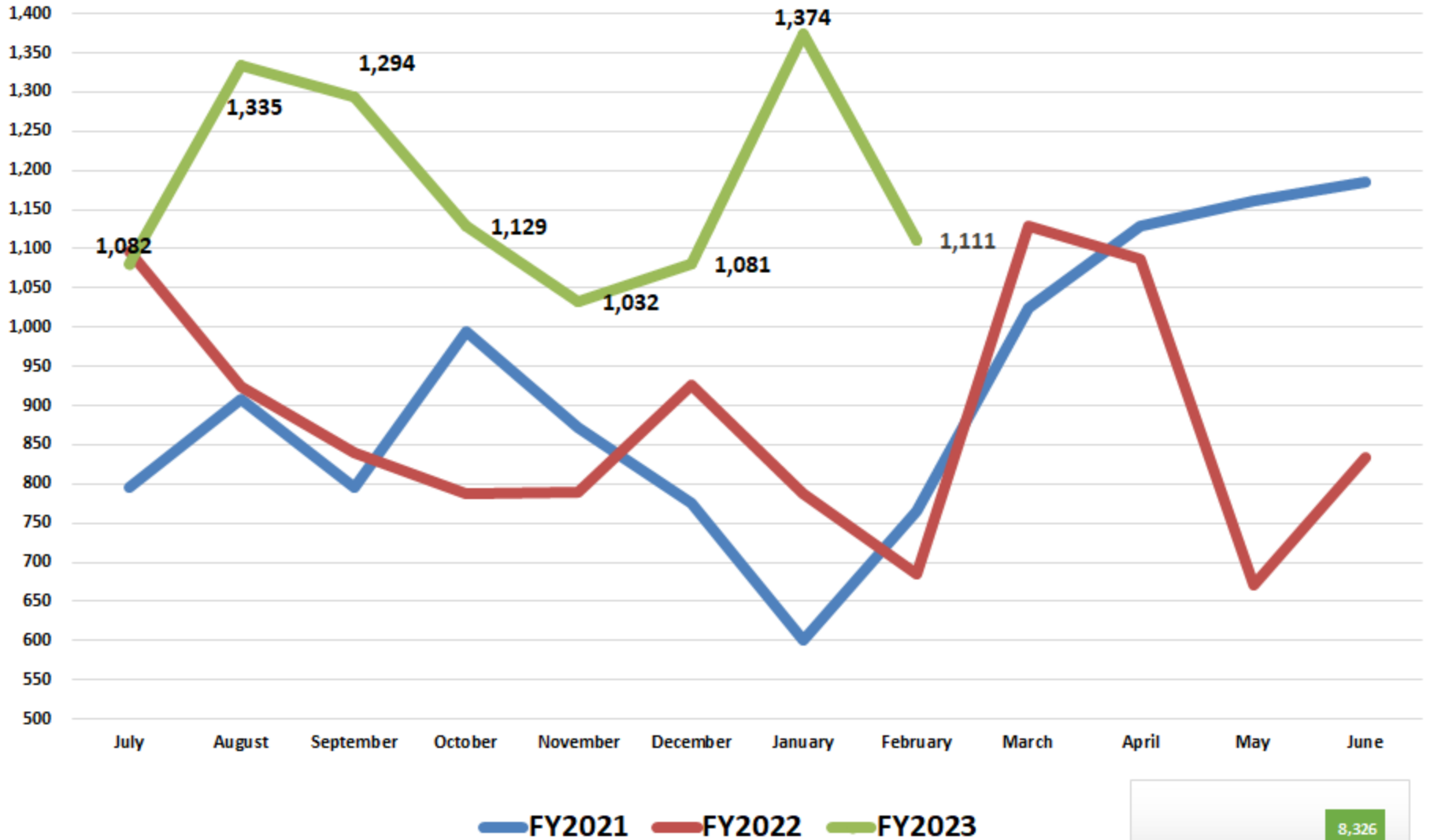
Admissions



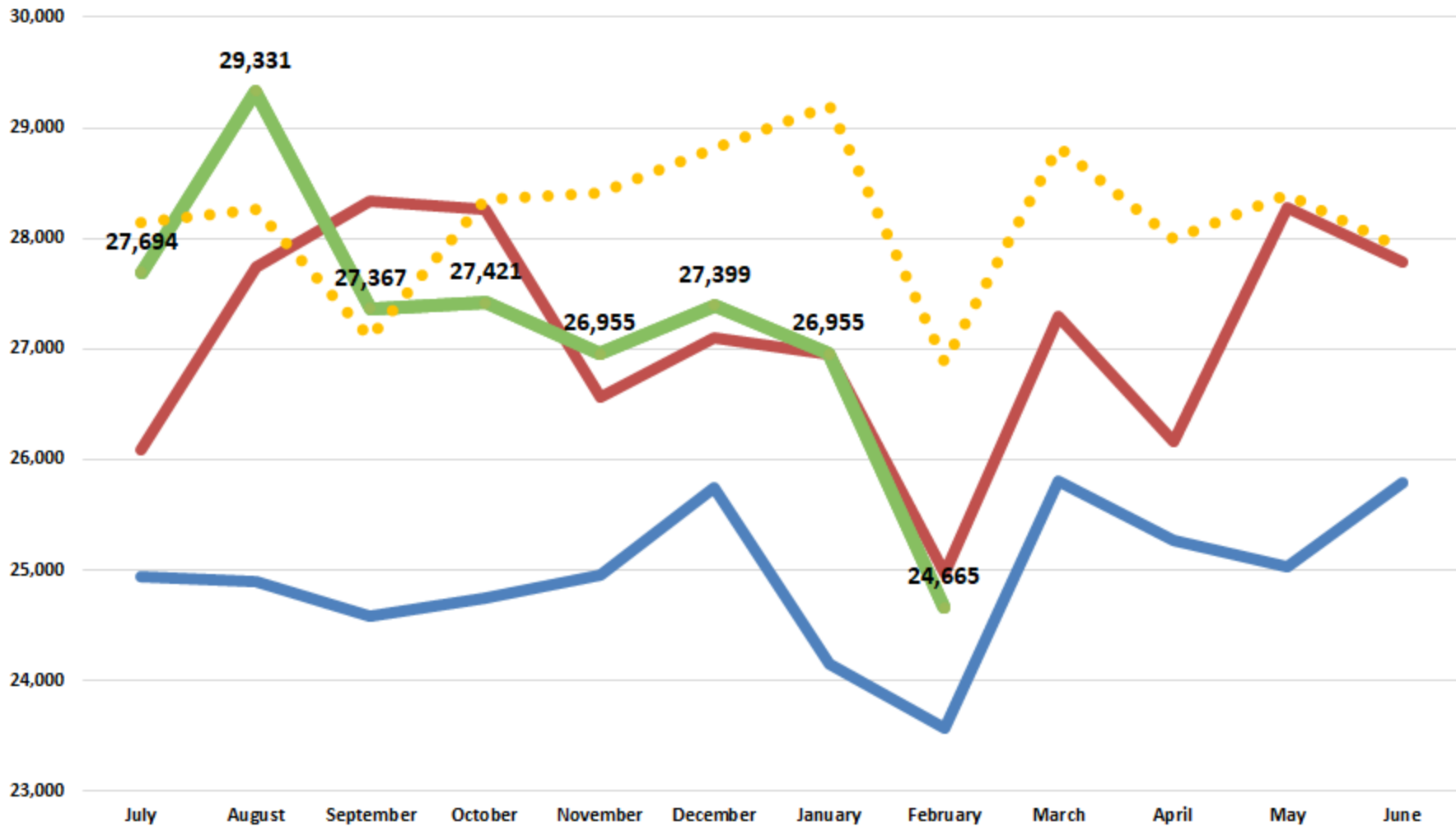
Discharges



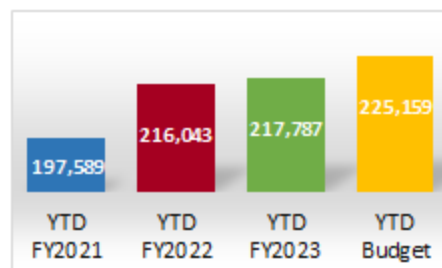
Observation Days



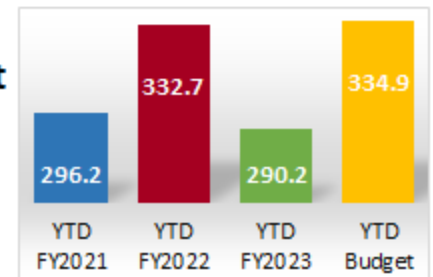
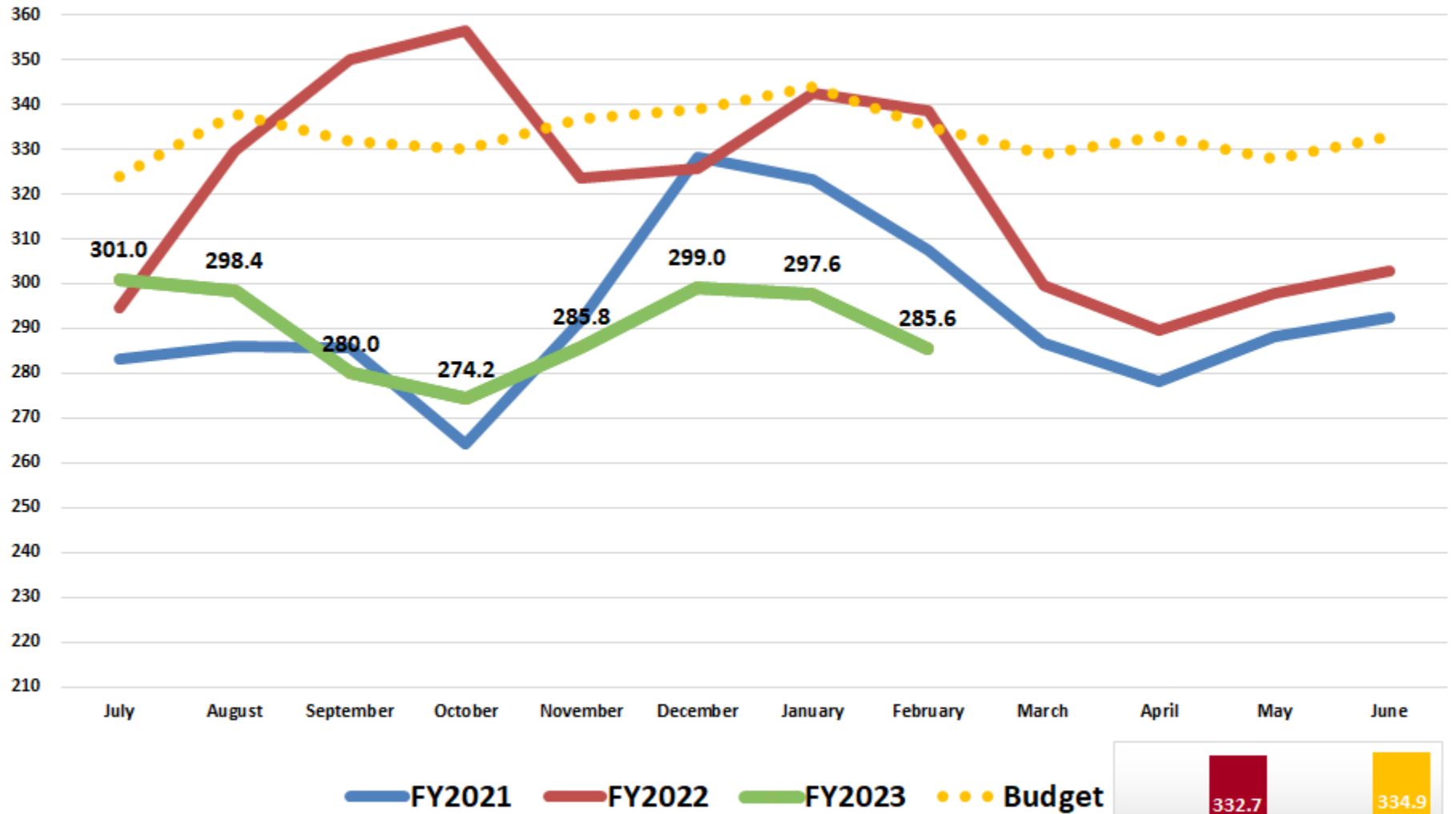
Adjusted Patient Days



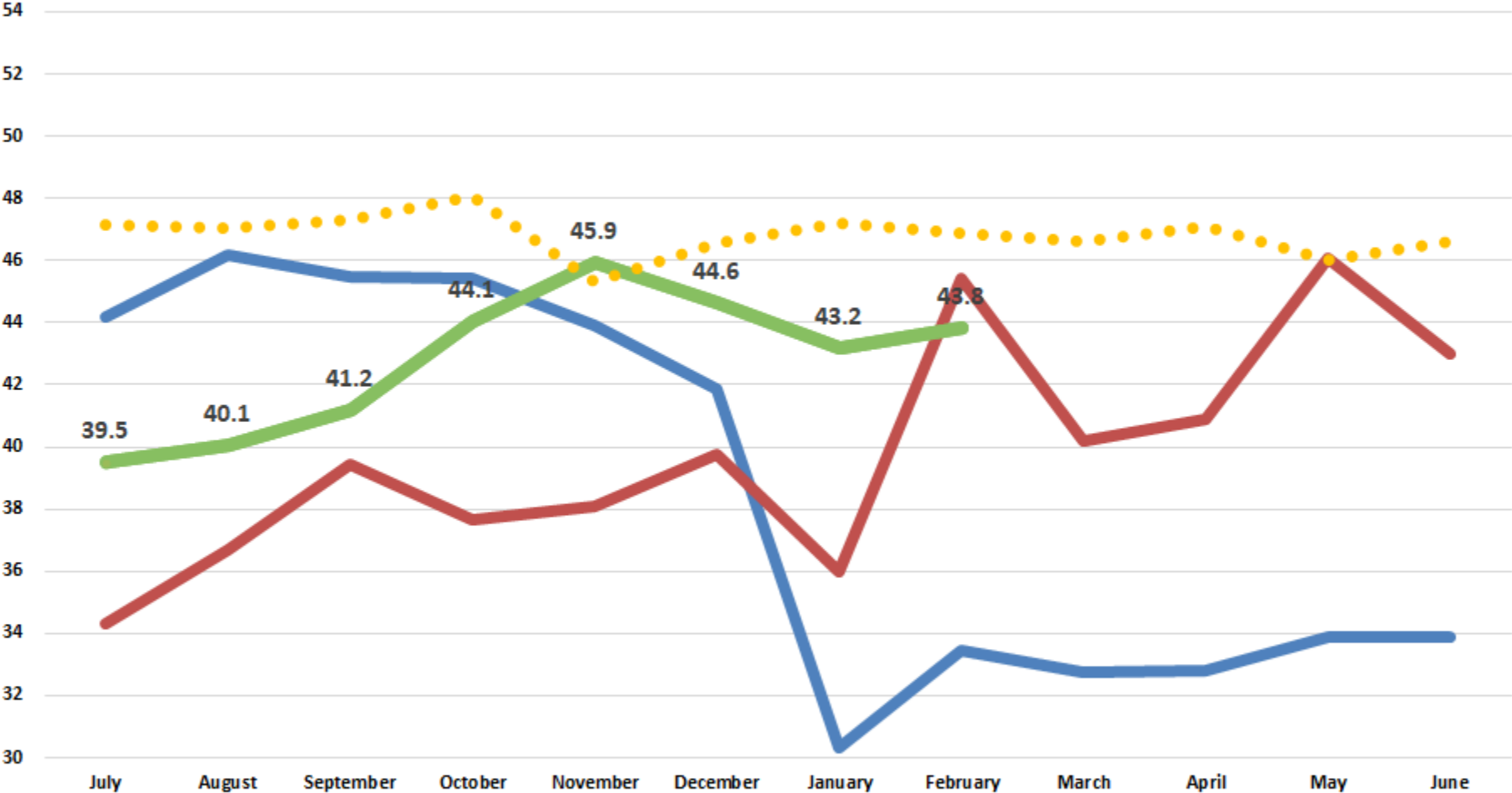
— FY2021
 — FY2022
 — FY2023
 ●●● Budget



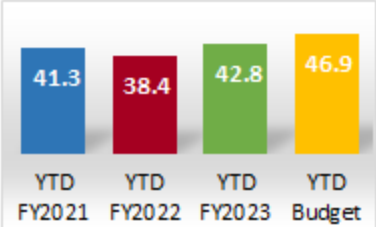
Medical Center (Avg Patients Per Day)



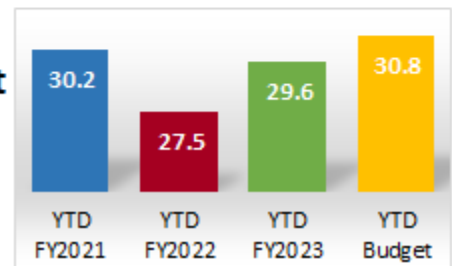
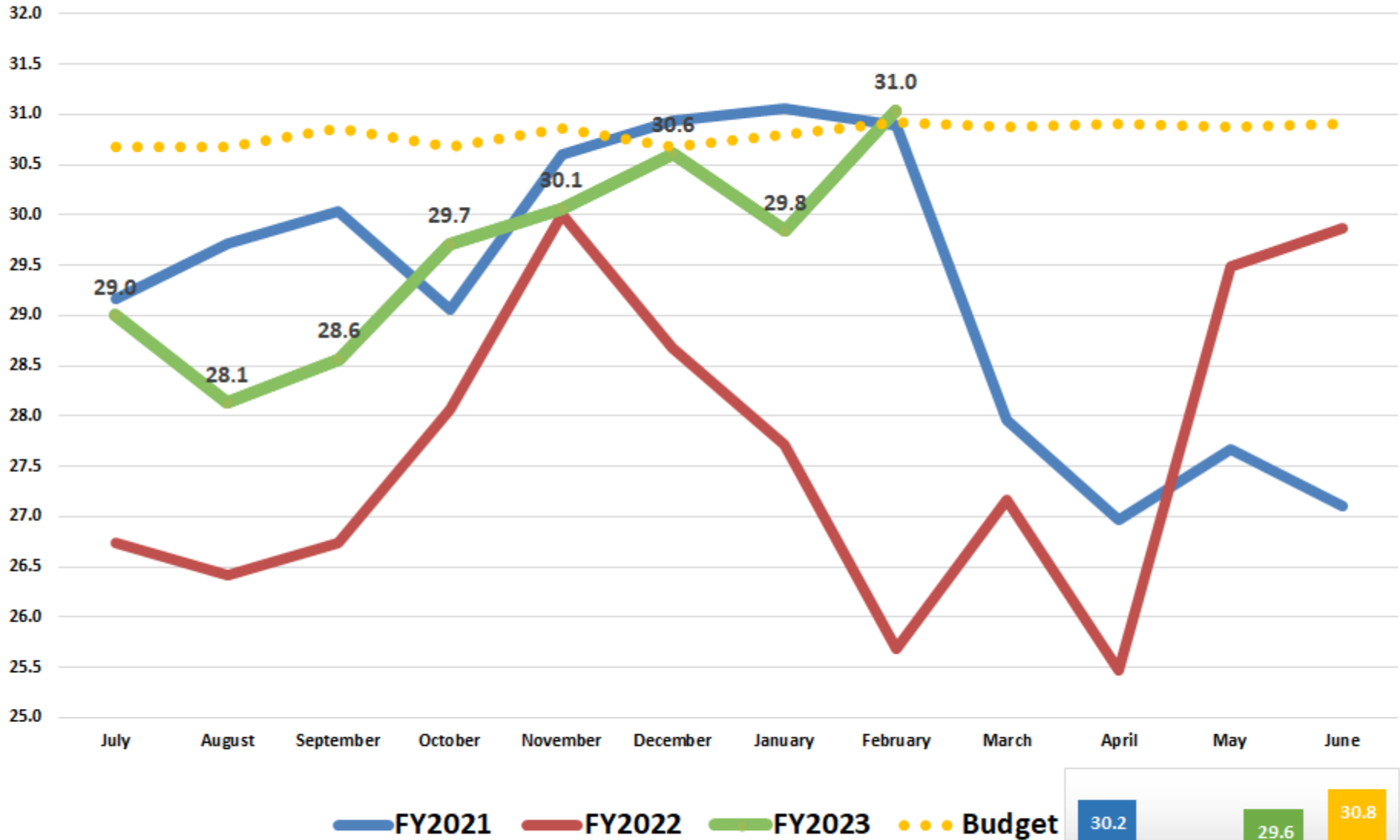
Acute I/P Psych (Avg Patients Per Day)



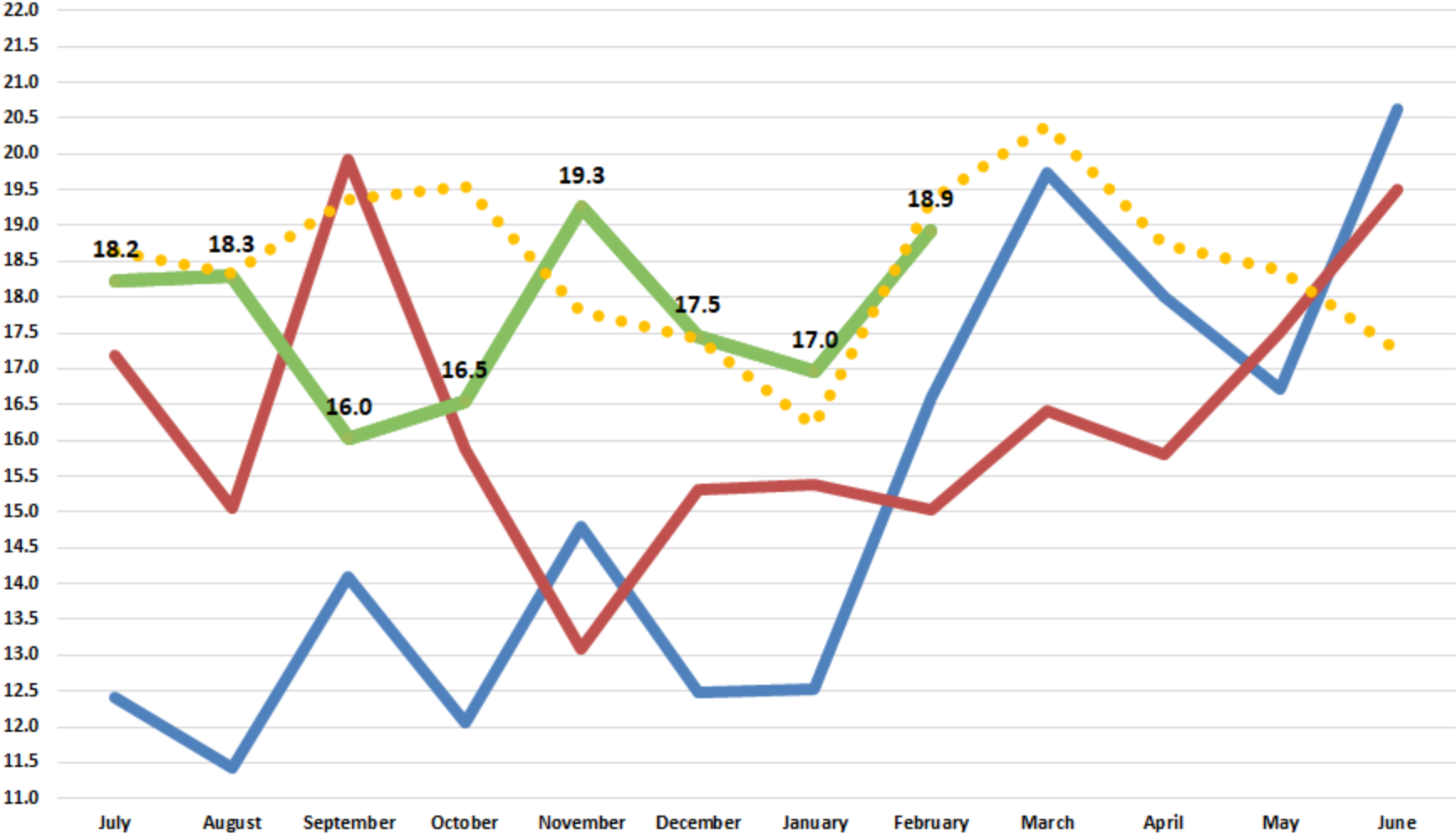
— FY2021
 — FY2022
 — FY2023
 ●●● Budget



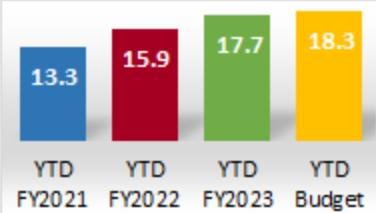
Sub-Acute - Avg Patients Per Day



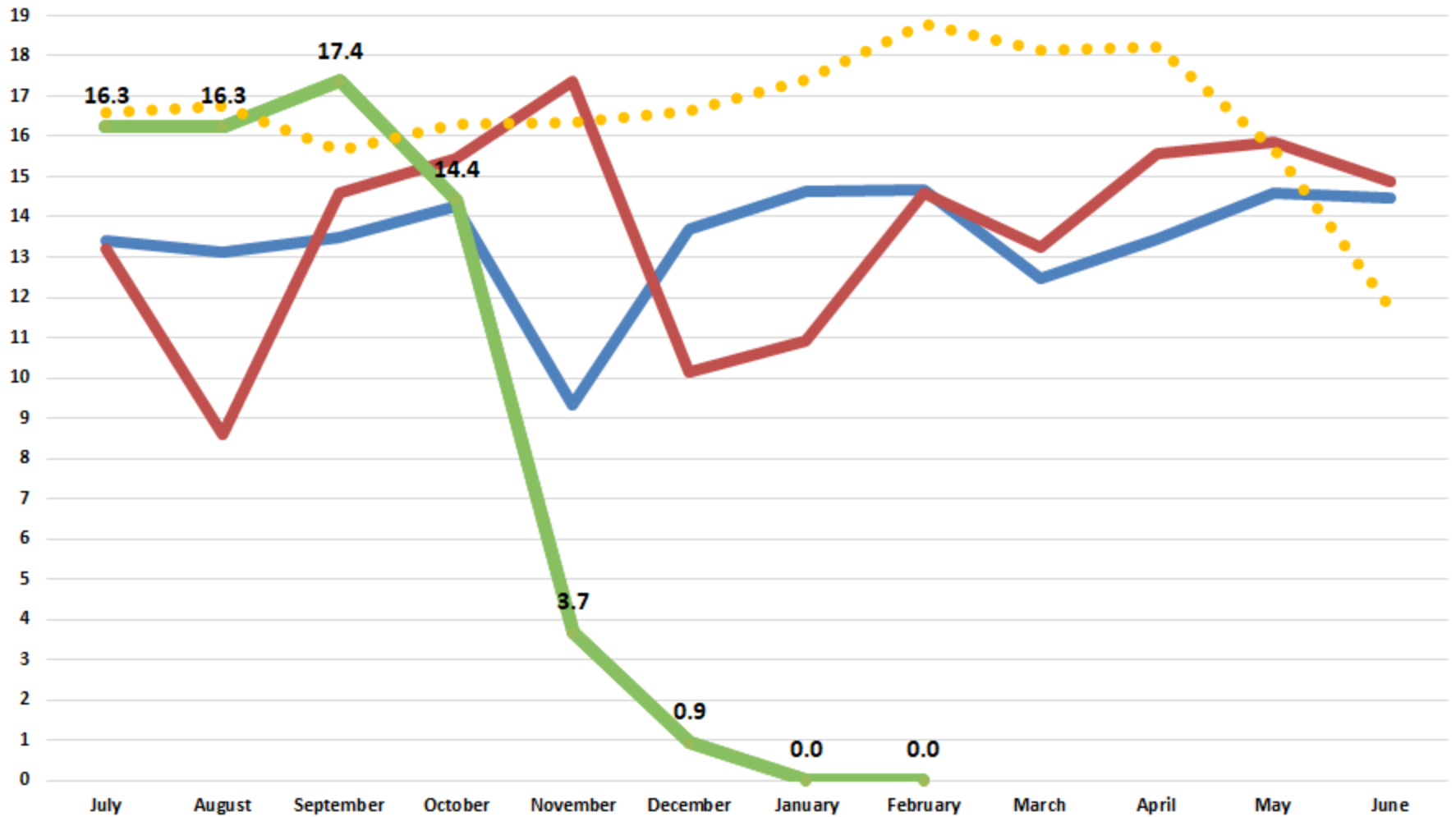
Rehabilitation Hospital - Avg Patients Per Day



— FY2021
 — FY2022
 — FY2023
 ●●● Budget



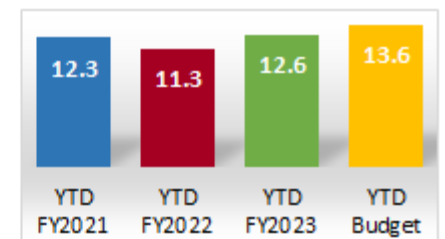
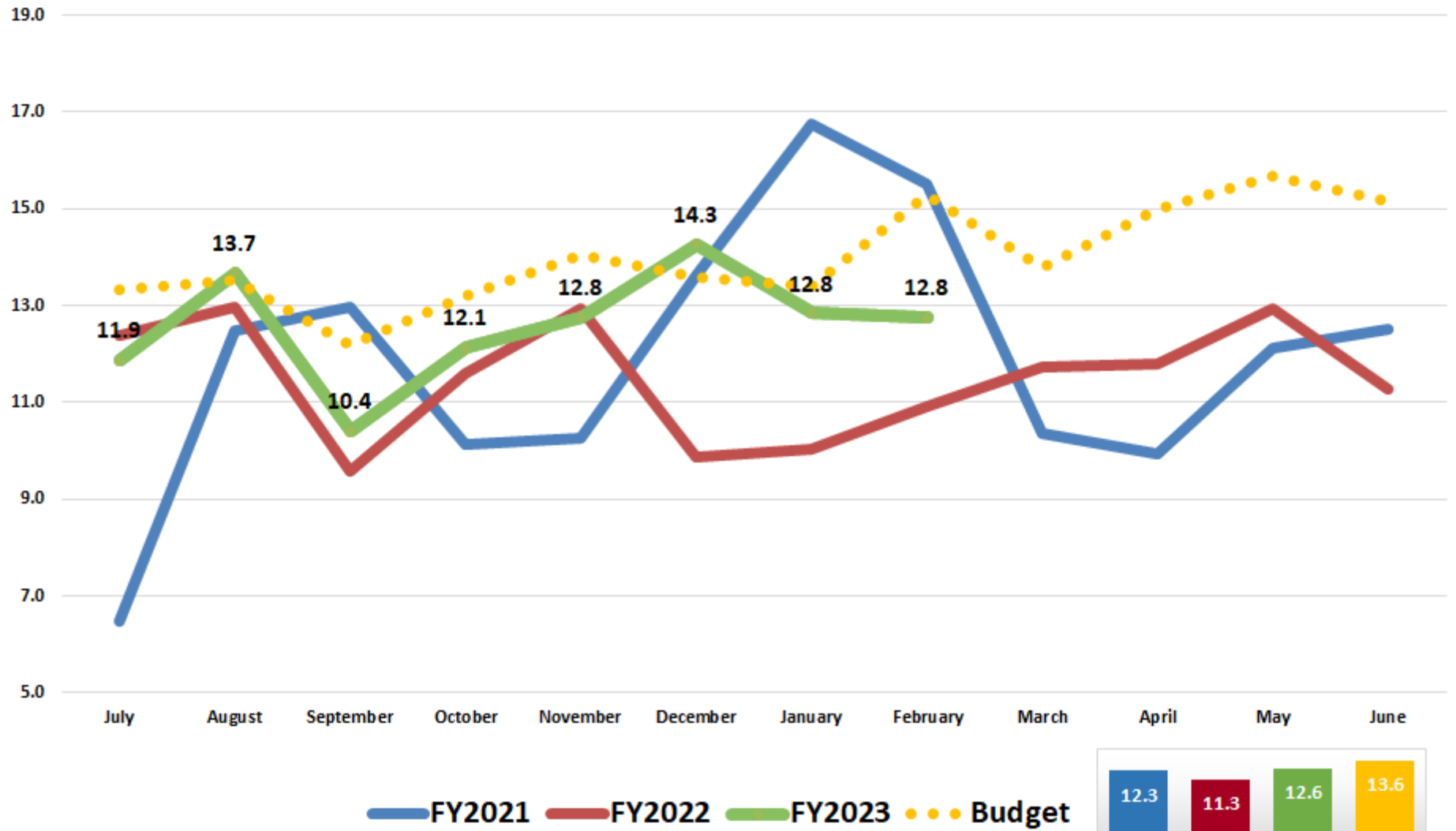
Transitional Care Services (TCS) - Avg Patients Per



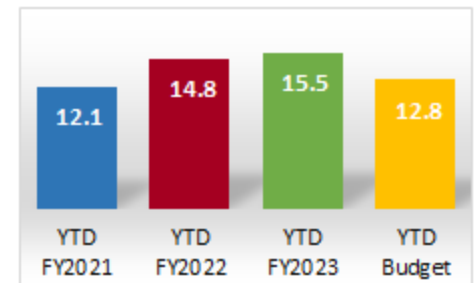
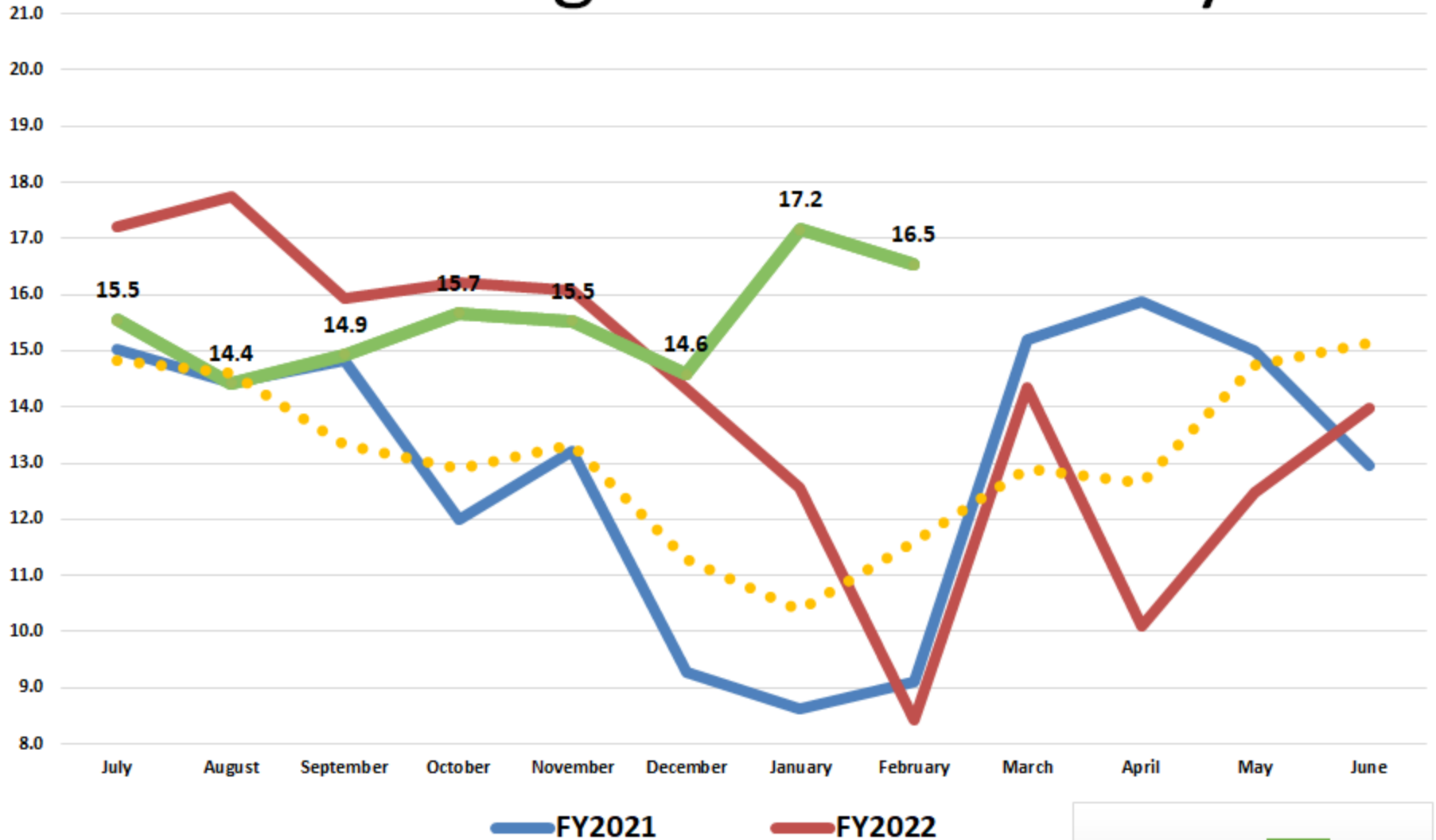
— FY2021
 — FY2022
 — FY2023
 ●●● Budget

13.3	13.1	8.6	16.8
YTD	YTD	YTD	YTD
FY2021	FY2022	FY2023	Budget

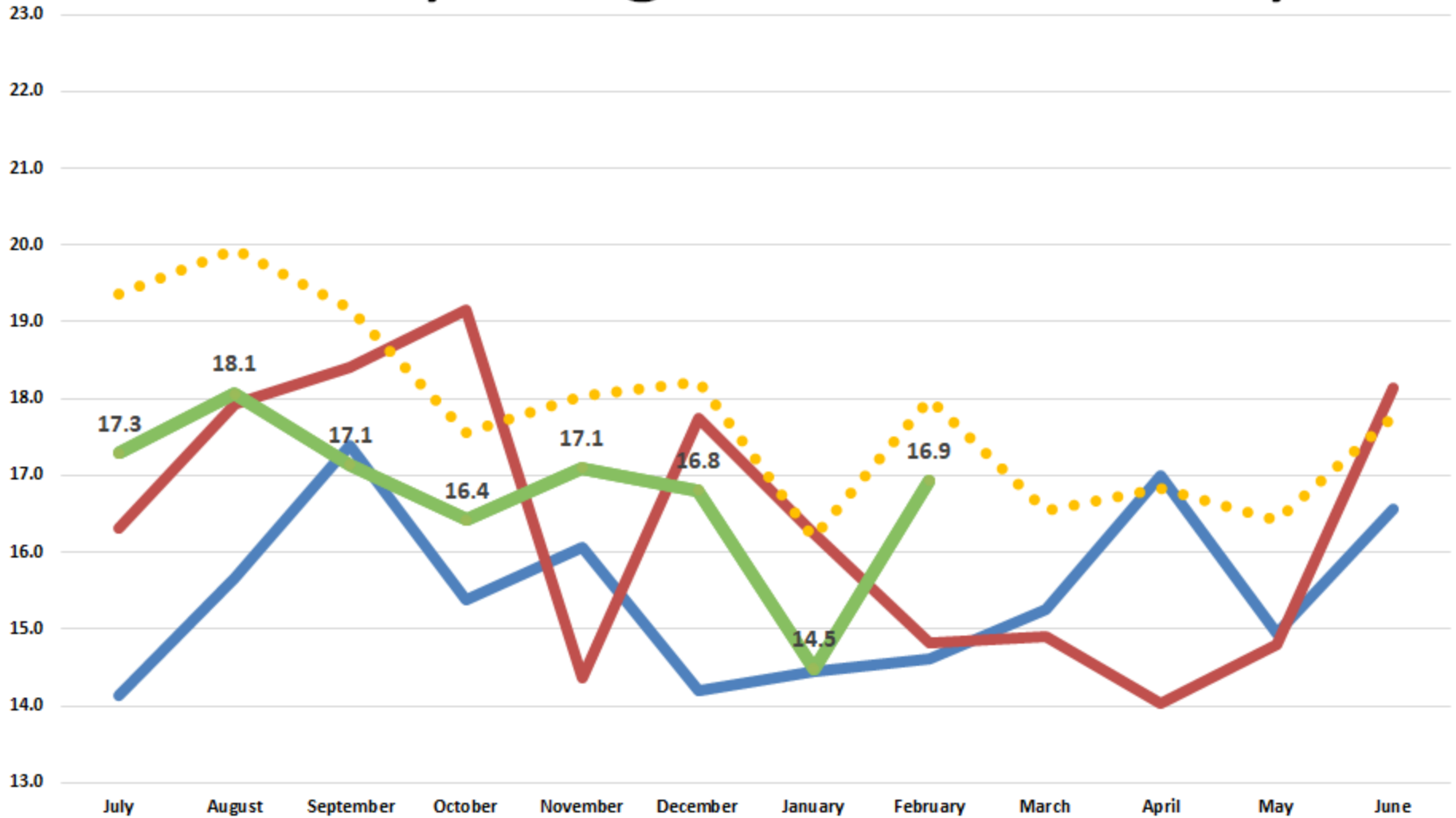
TCS Ortho - Avg Patients Per Day



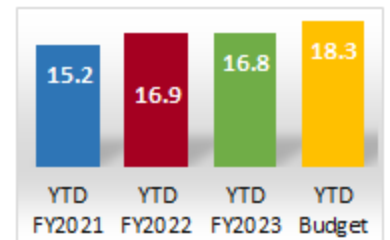
NICU - Avg Patients Per Day



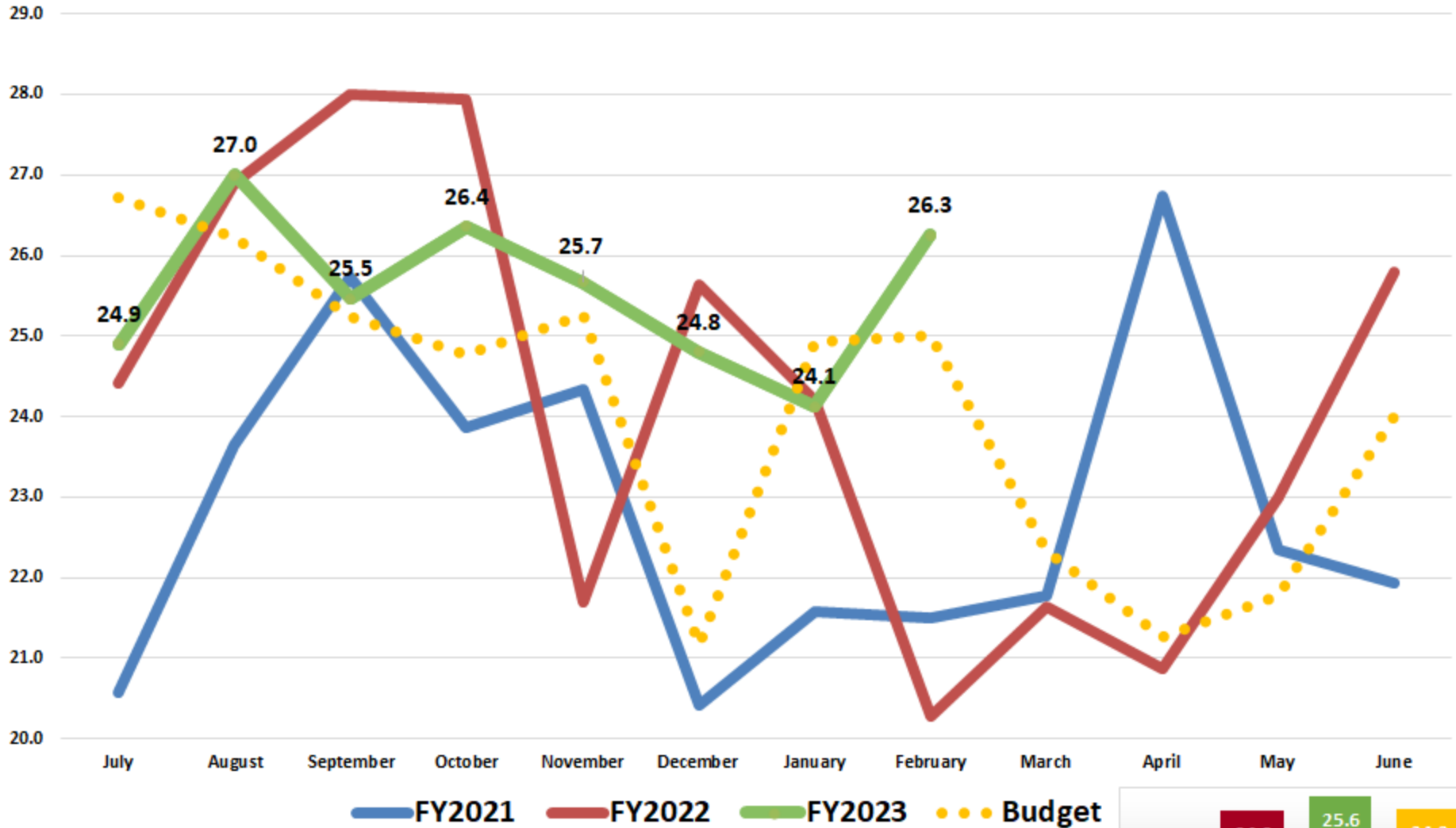
Nursery - Avg Patients Per Day



— FY2021
 — FY2022
 — FY2023
 ●●● Budget

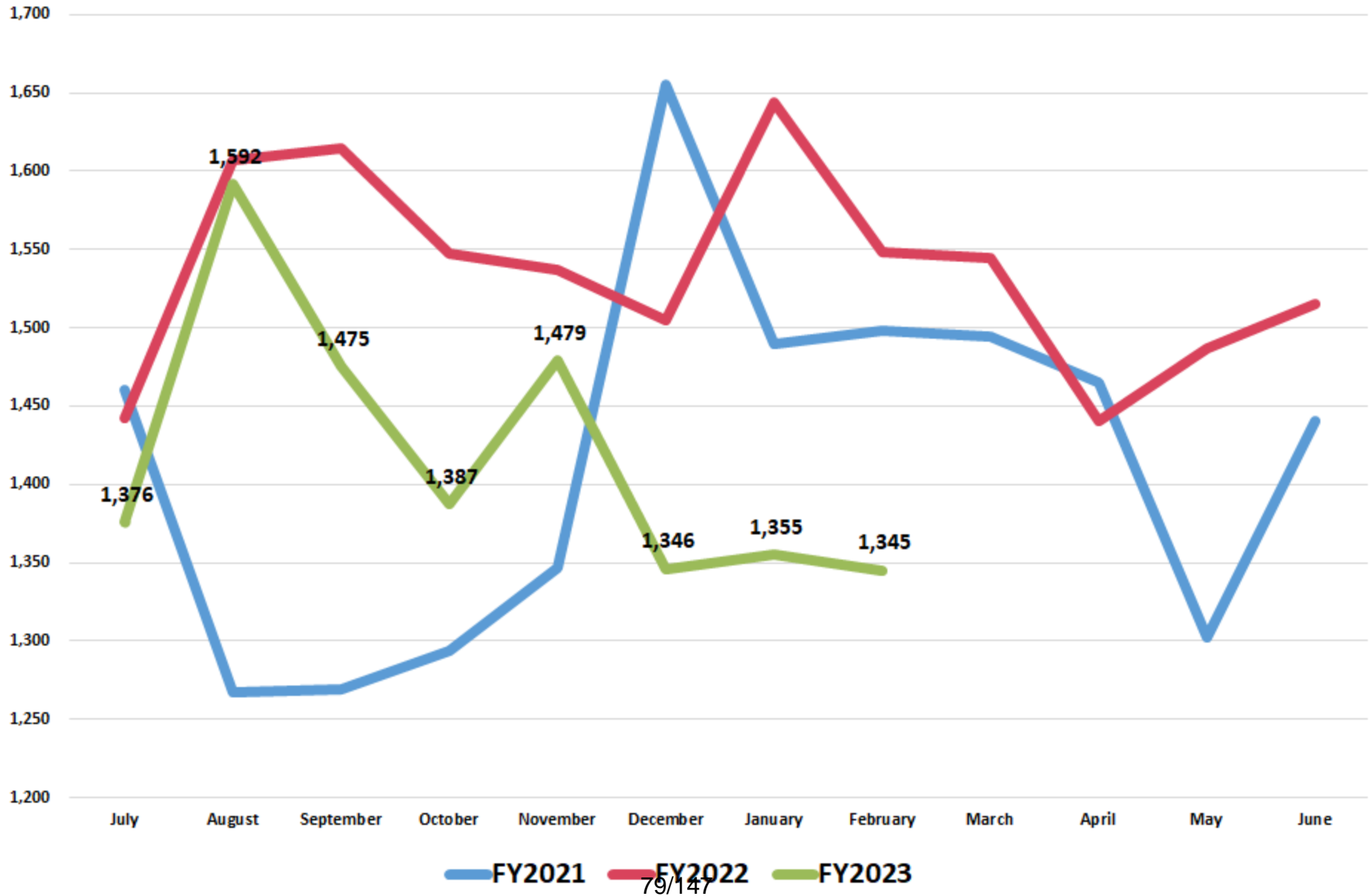


Obstetrics - Avg Patients Per Day

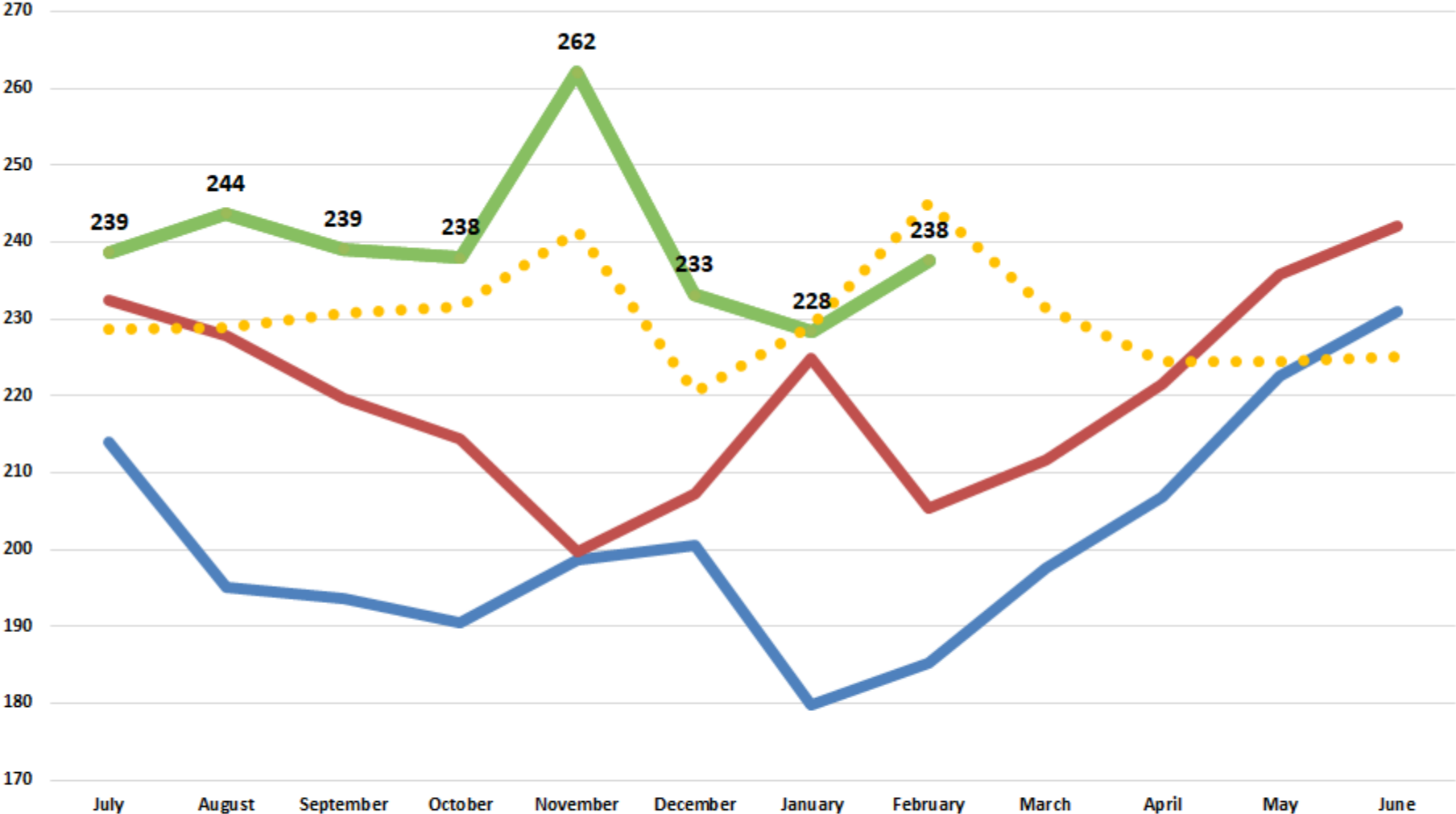


22.7	24.9	25.6	24.9
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget

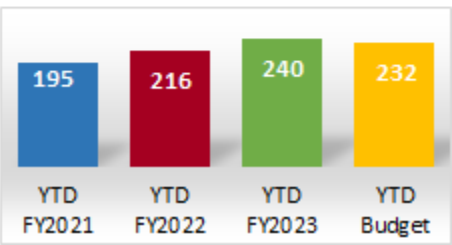
Outpatient Registrations Per Day



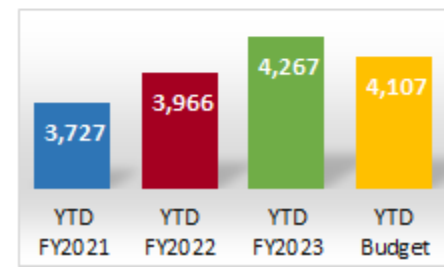
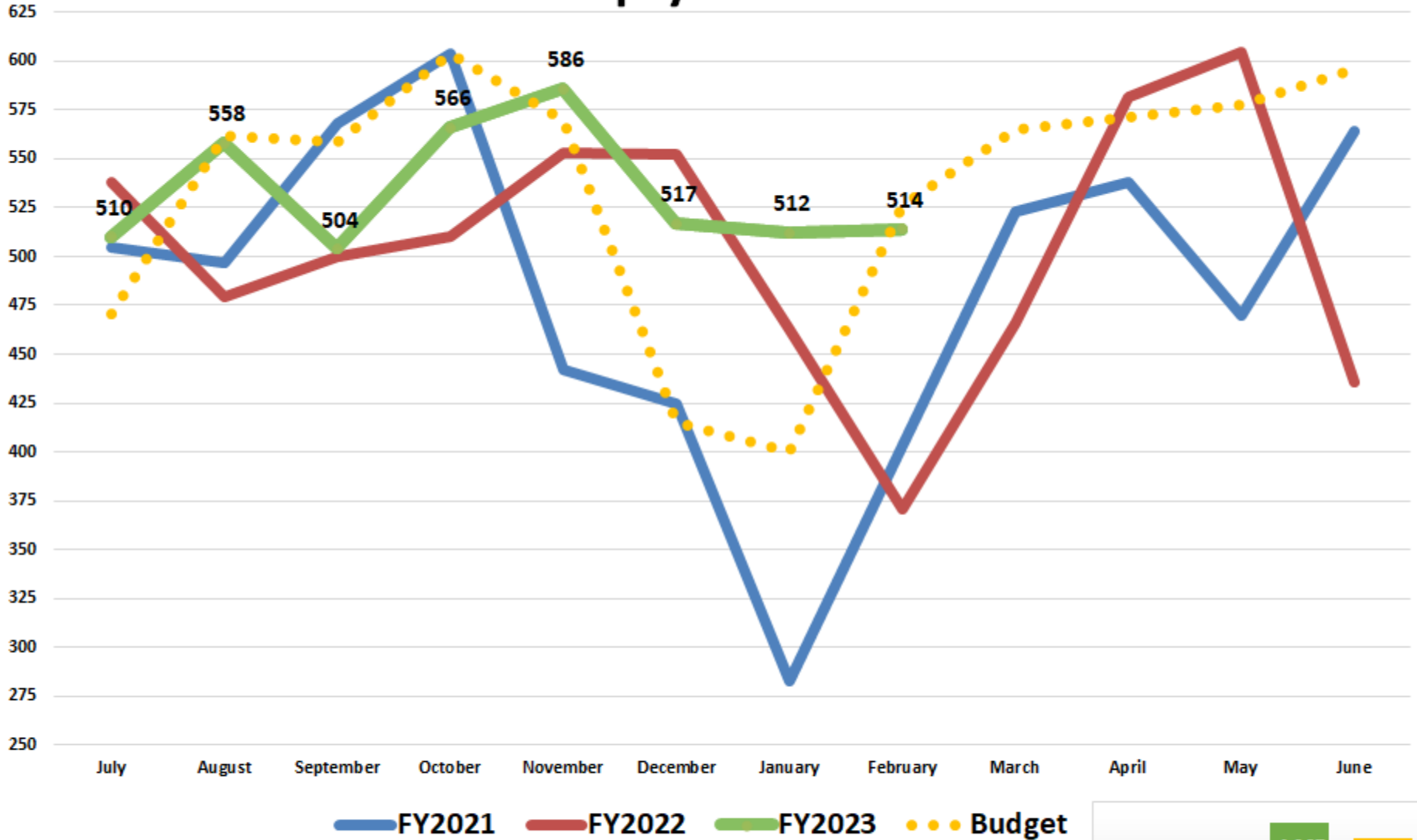
ED - Avg Treated Per Day



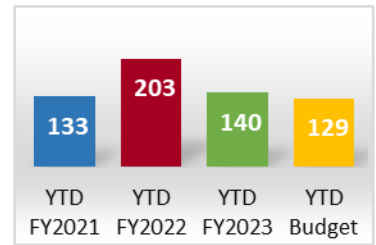
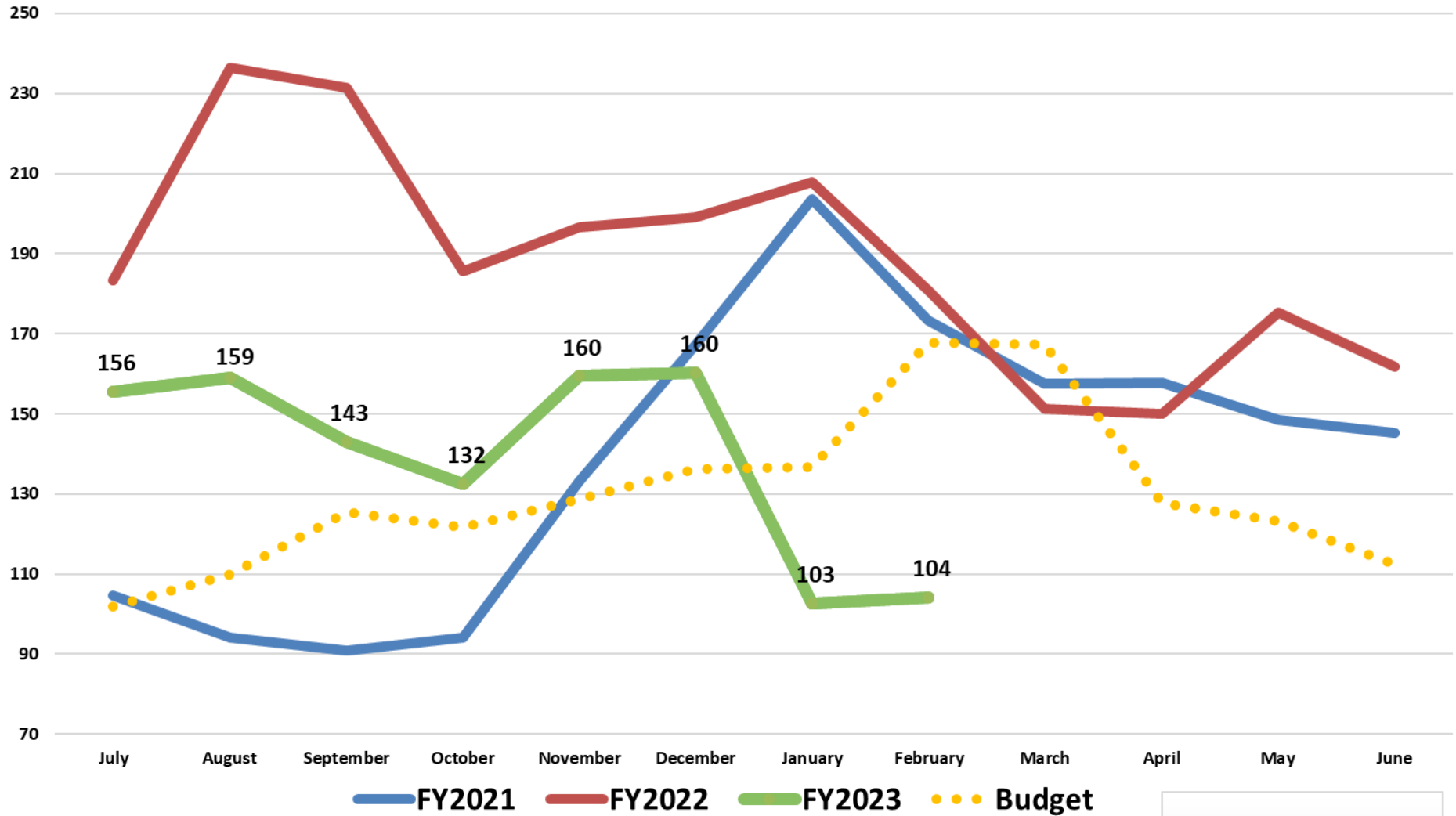
— FY2021
 — FY2022
 — FY2023
 ●●● Budget



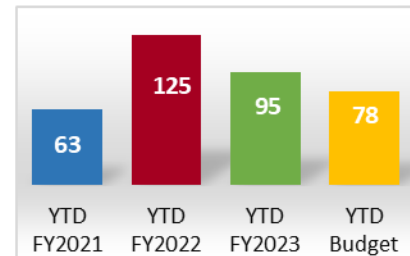
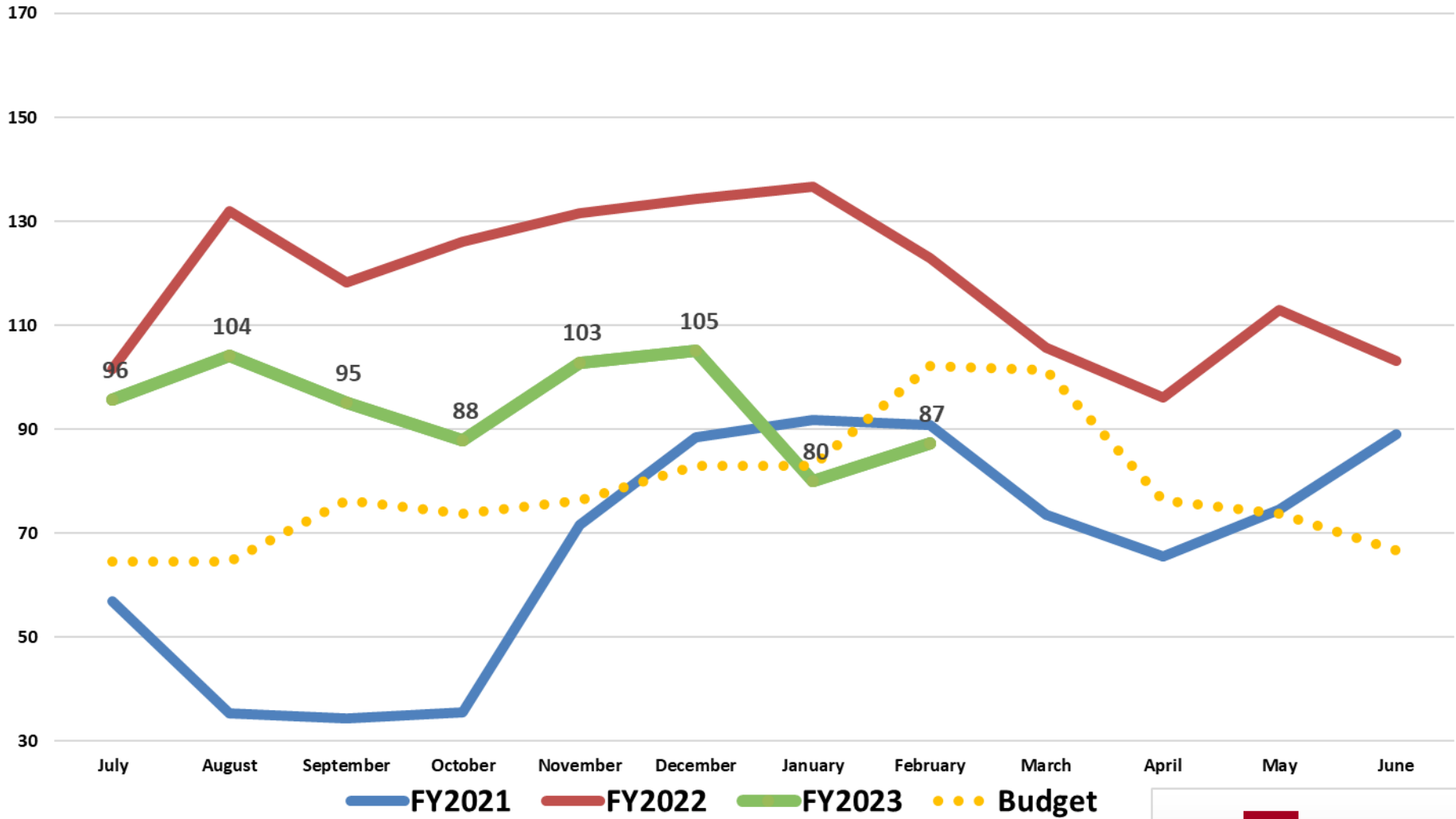
Endoscopy Procedures



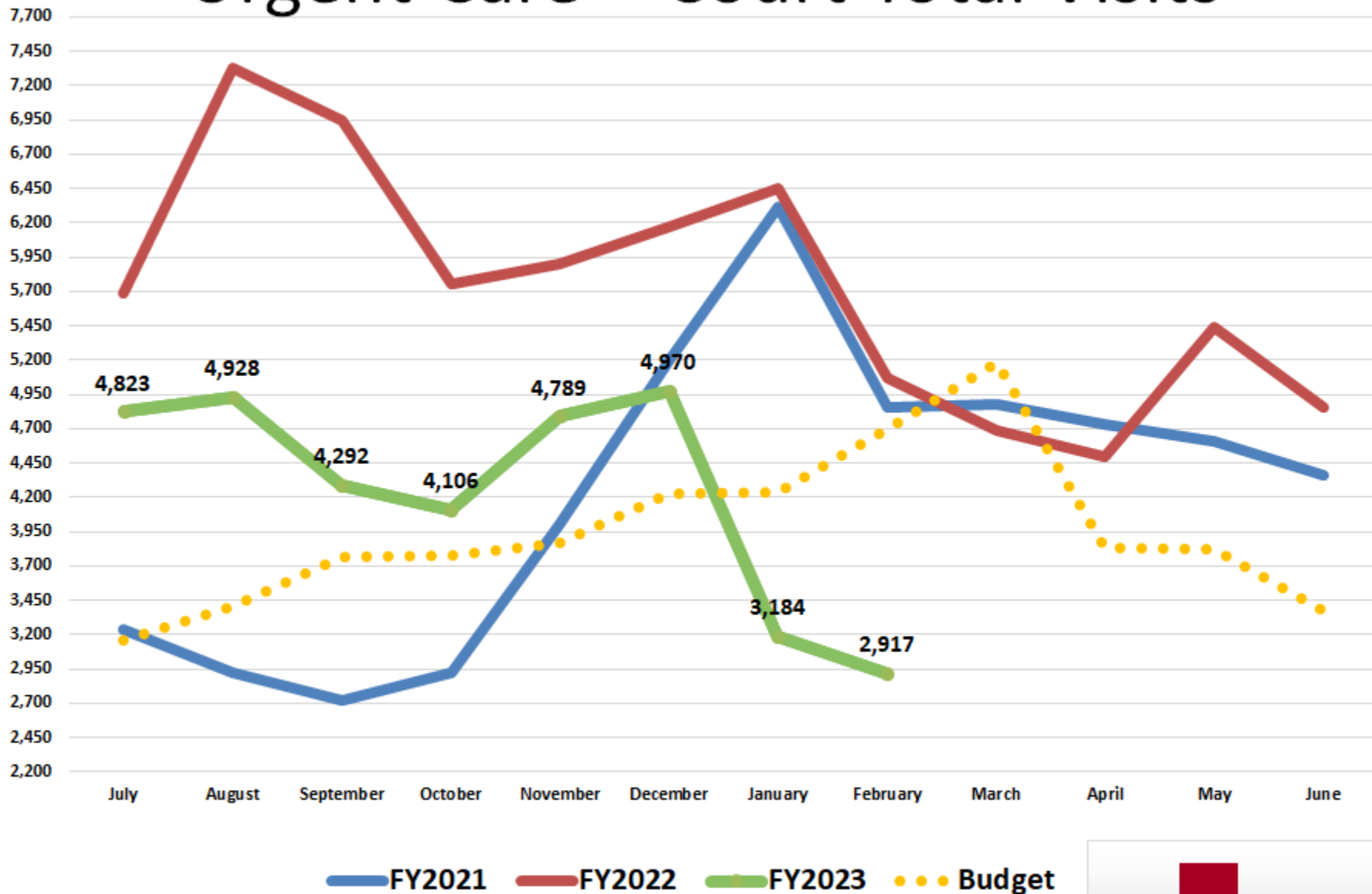
Urgent Care – Court Avg Visits Per Day



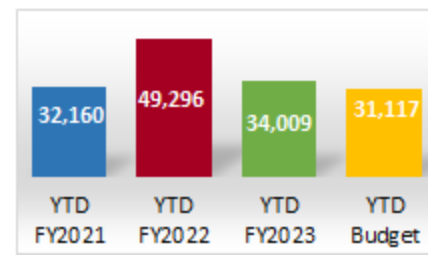
Urgent Care – Demaree Avg Visits Per Day



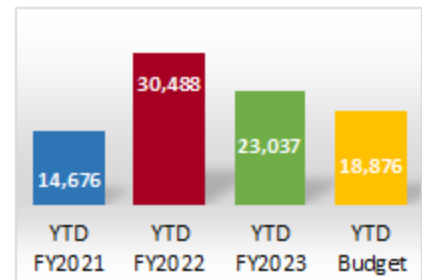
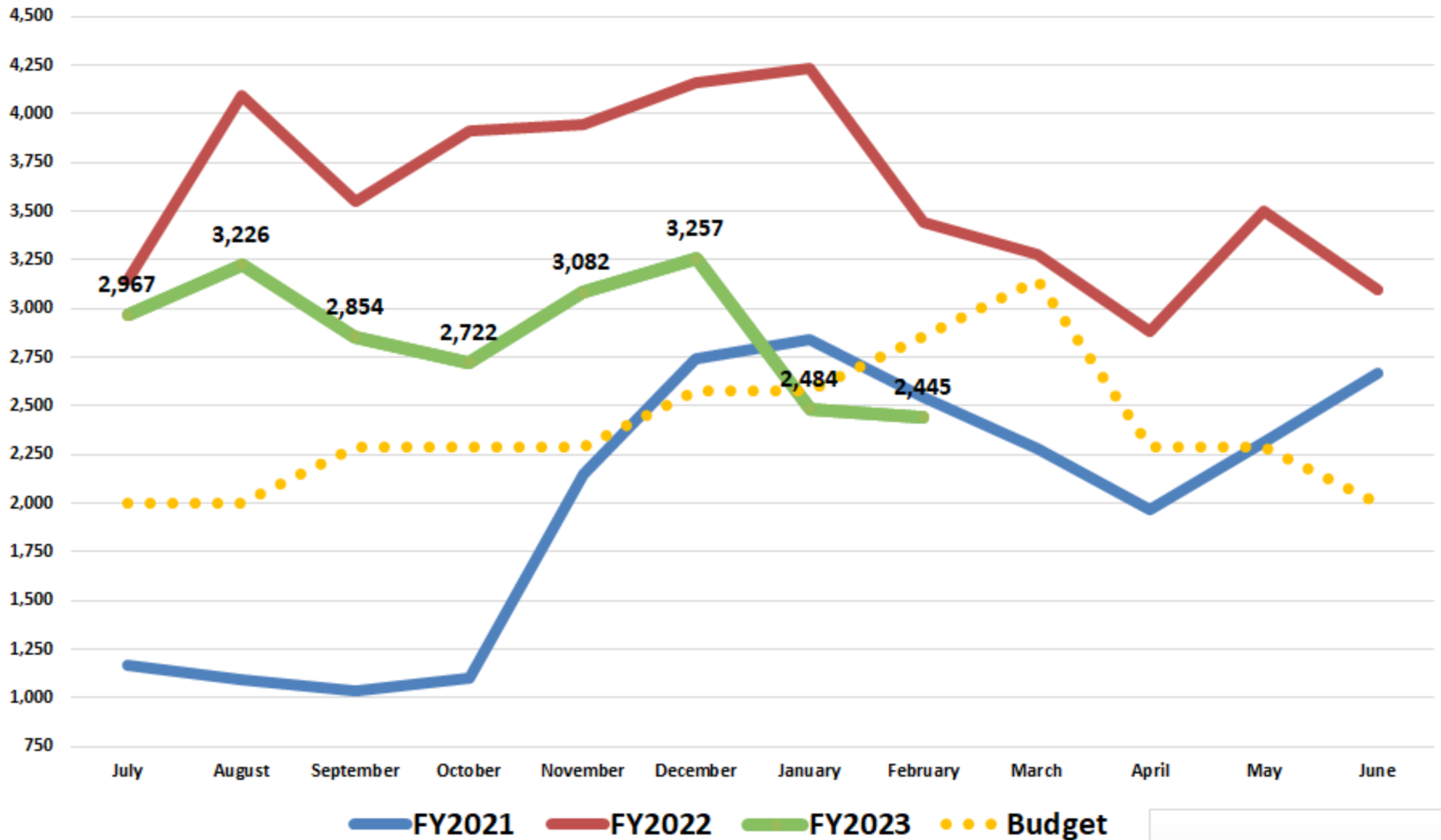
Urgent Care – Court Total Visits



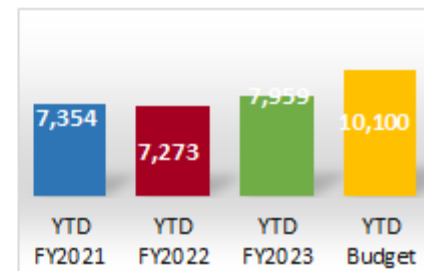
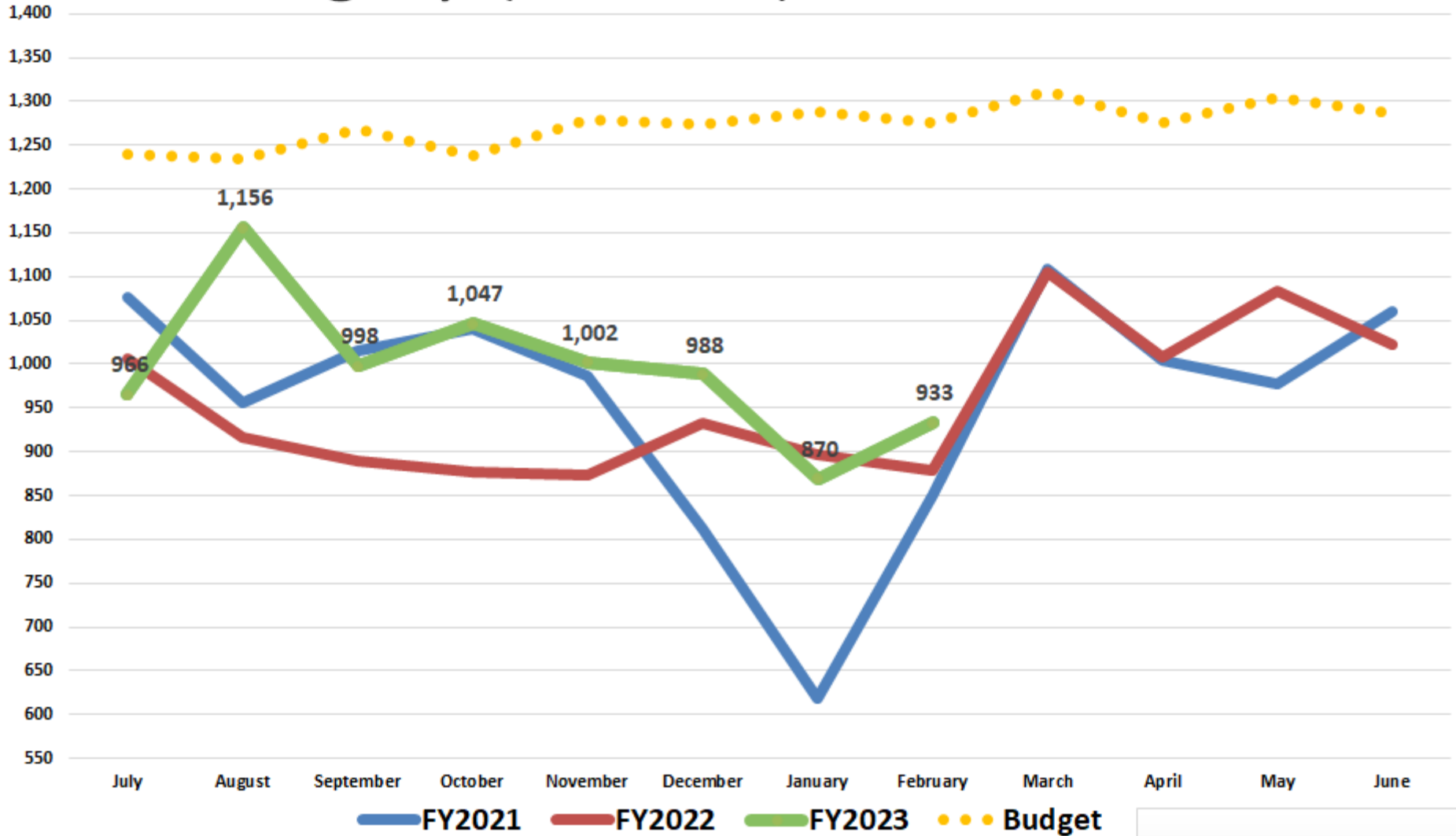
— FY2021
 — FY2022
 — FY2023
 ●●● Budget



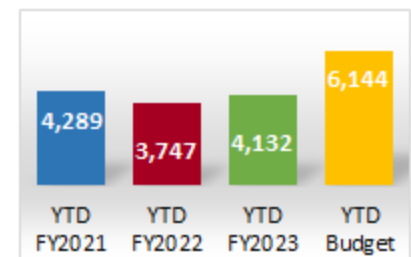
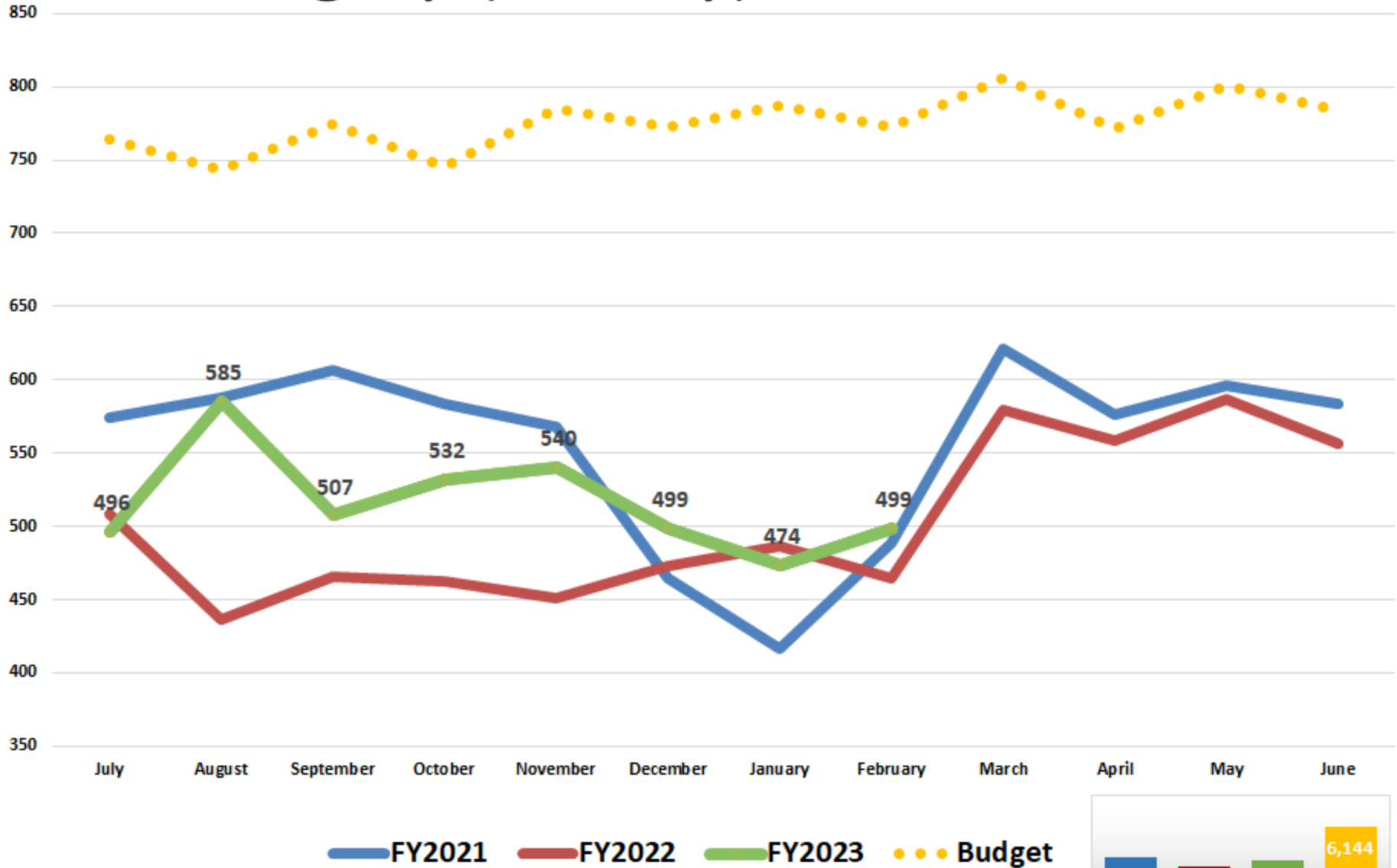
Urgent Care – Demaree Total Visits



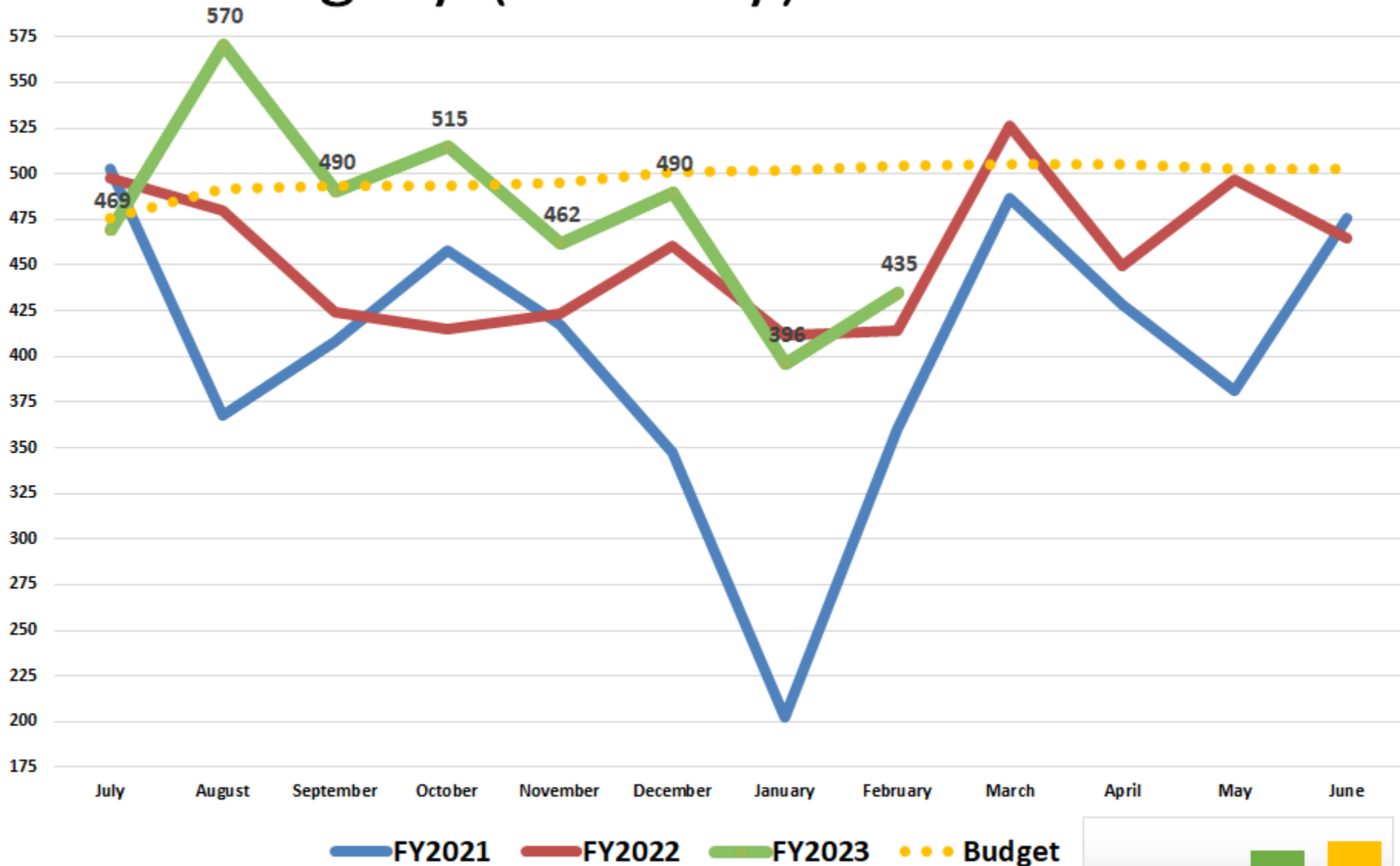
Surgery (IP & OP) – 100 Min Units



Surgery (IP Only) - 100 Min Unit

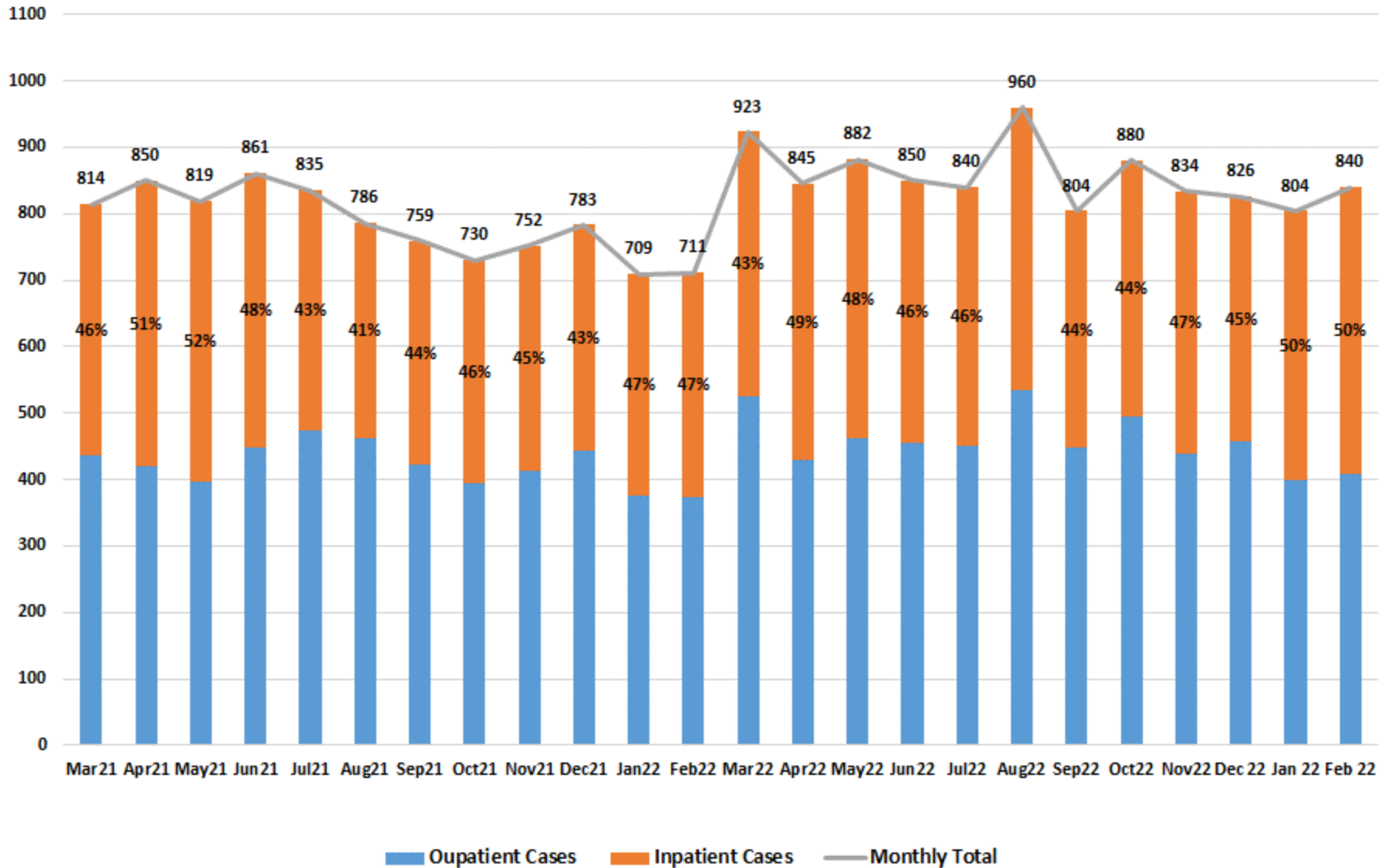


Surgery (OP Only) - 100 Min Units

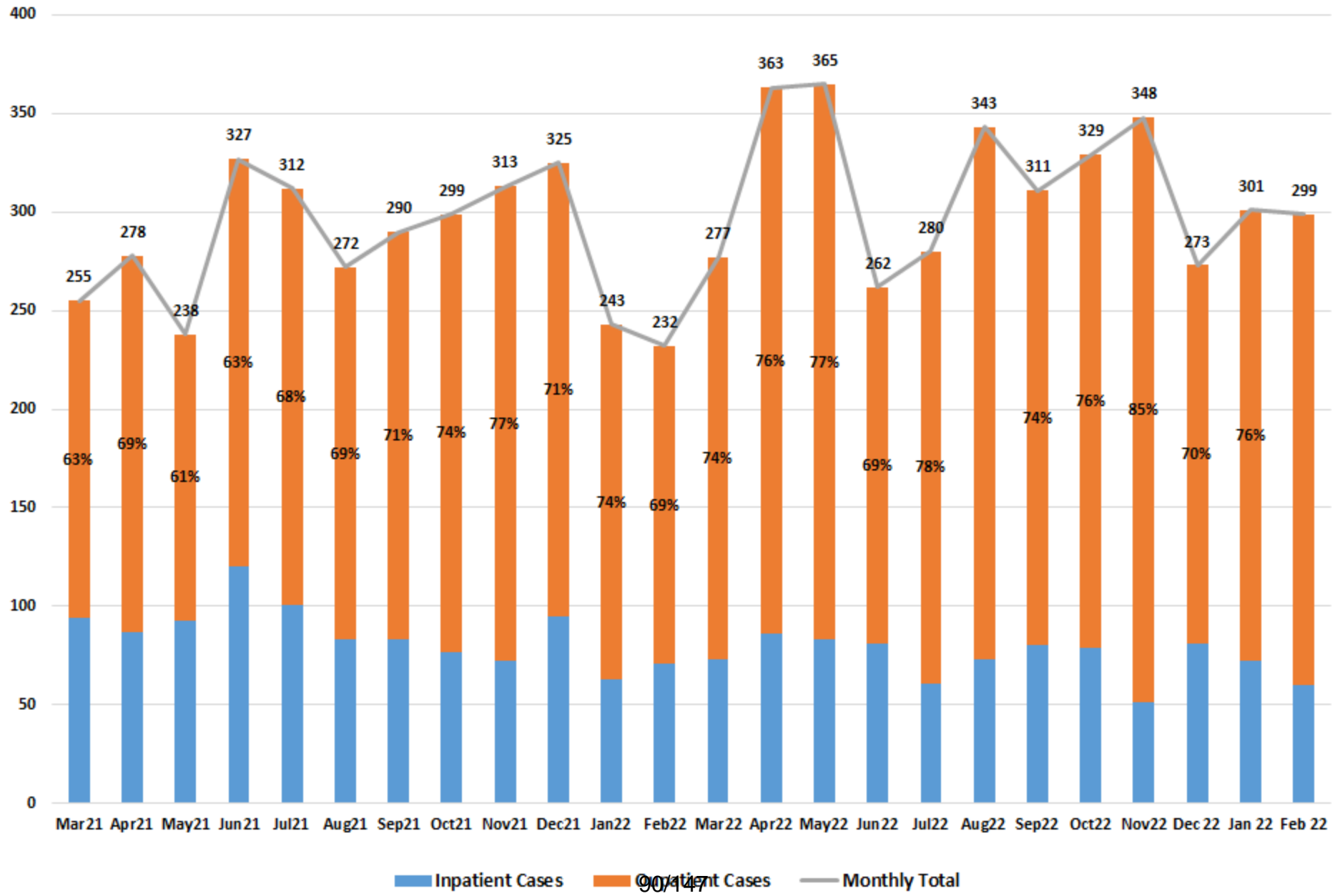


3,065	3,112	3,392	3,452
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget

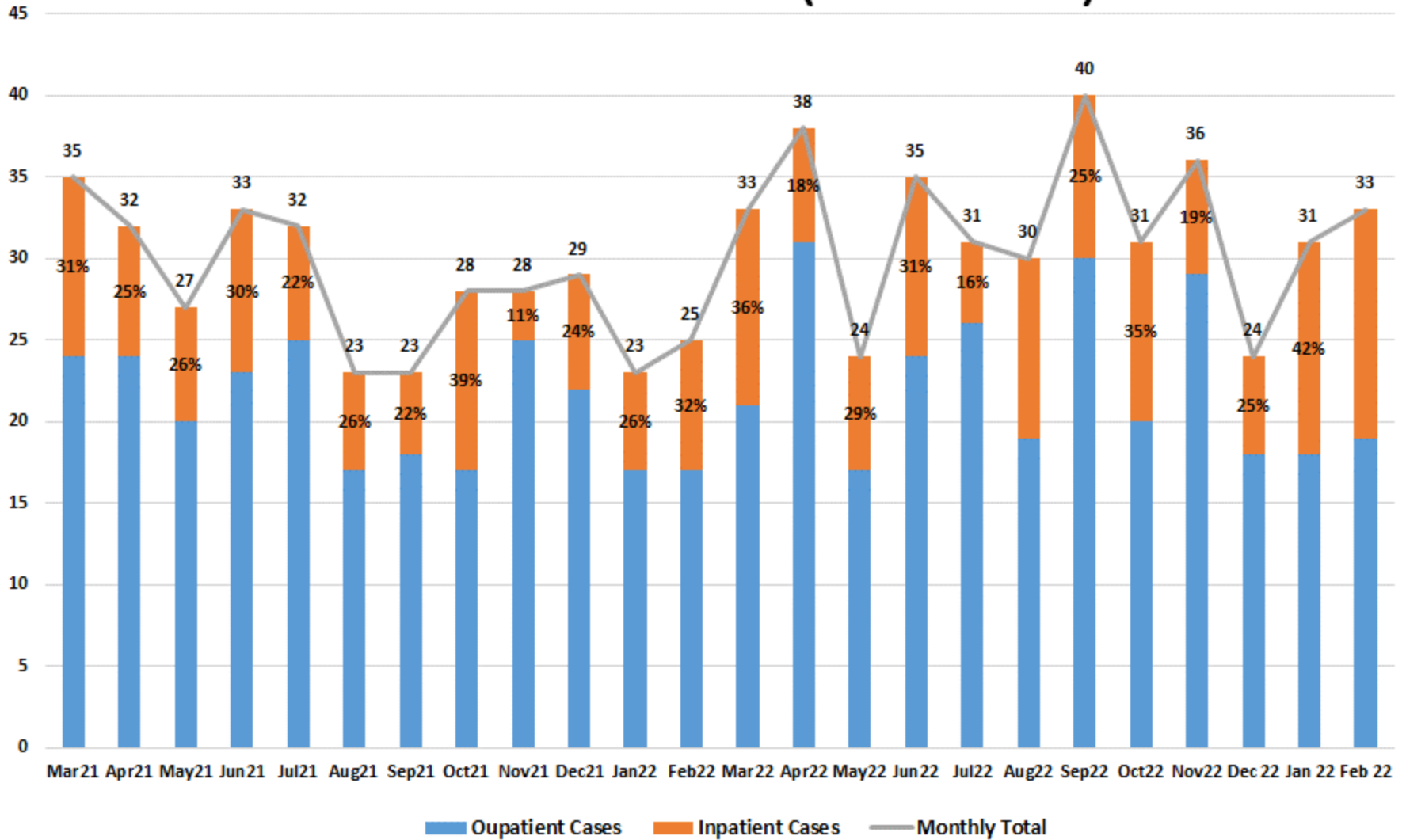
Surgery Cases (IP & OP)



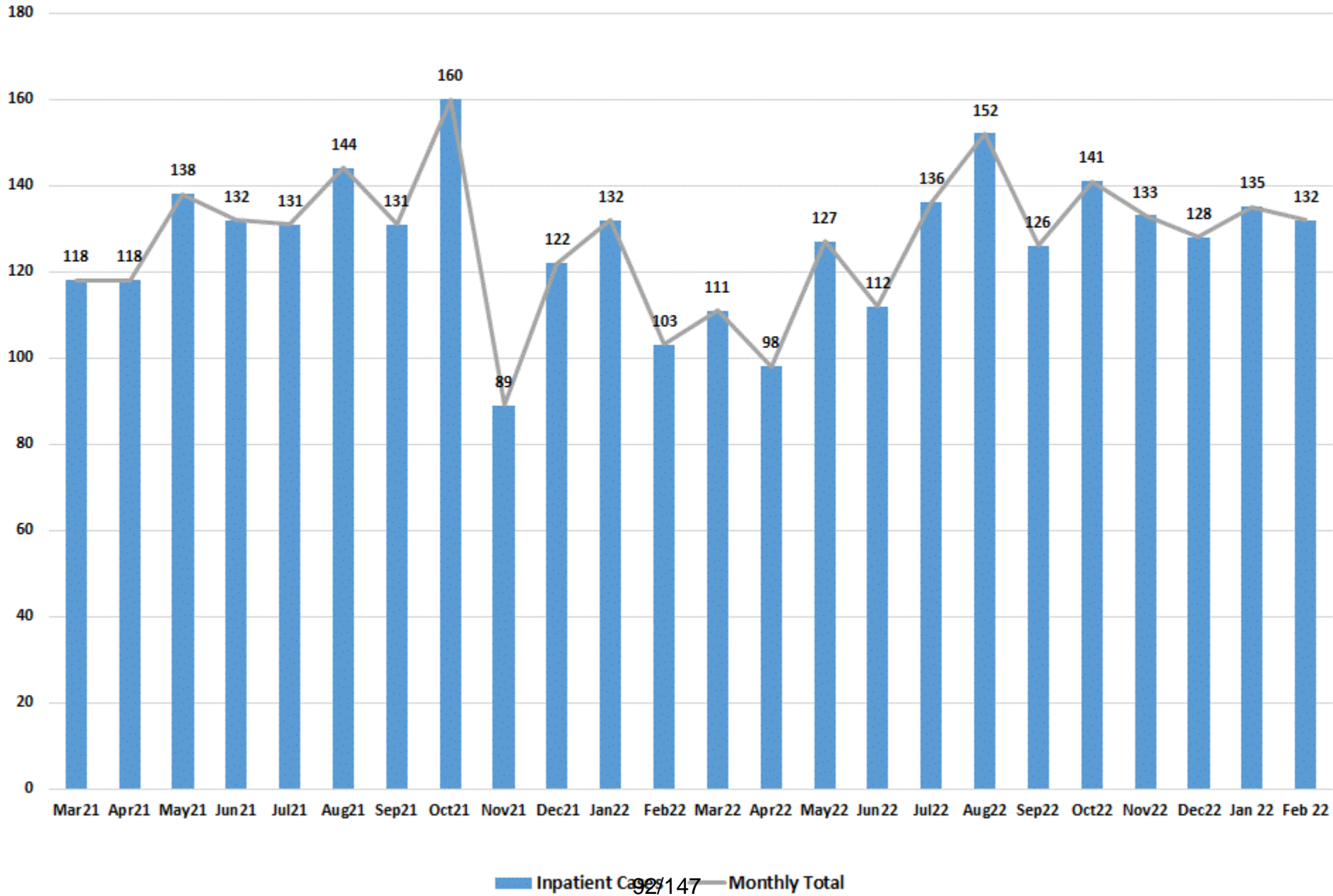
Endo Cases (Endo Suites)



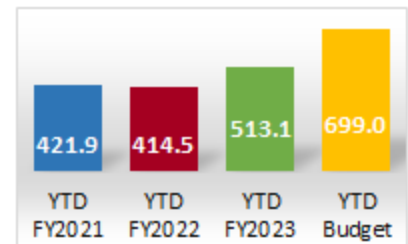
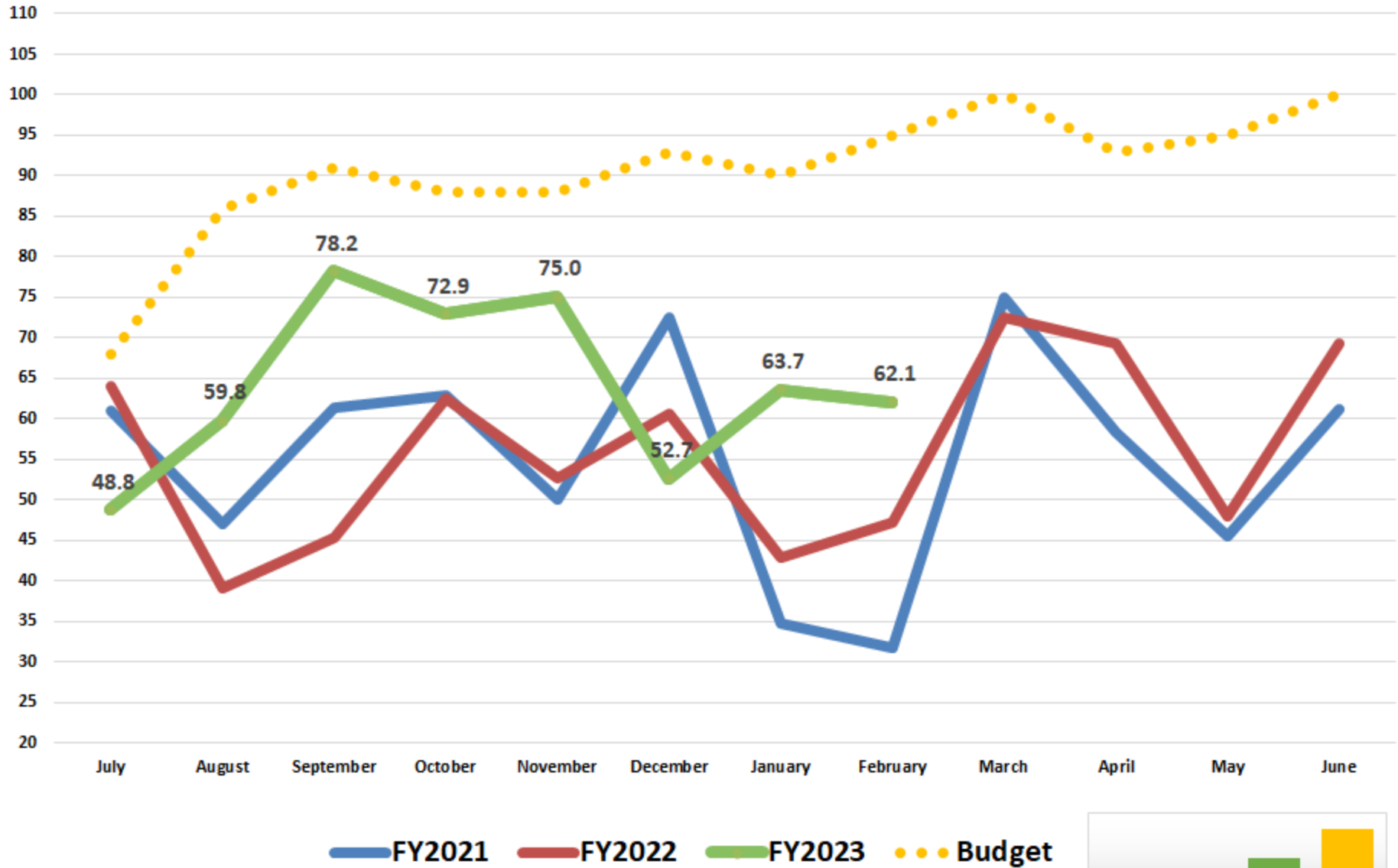
Robotic Cases (IP & OP)



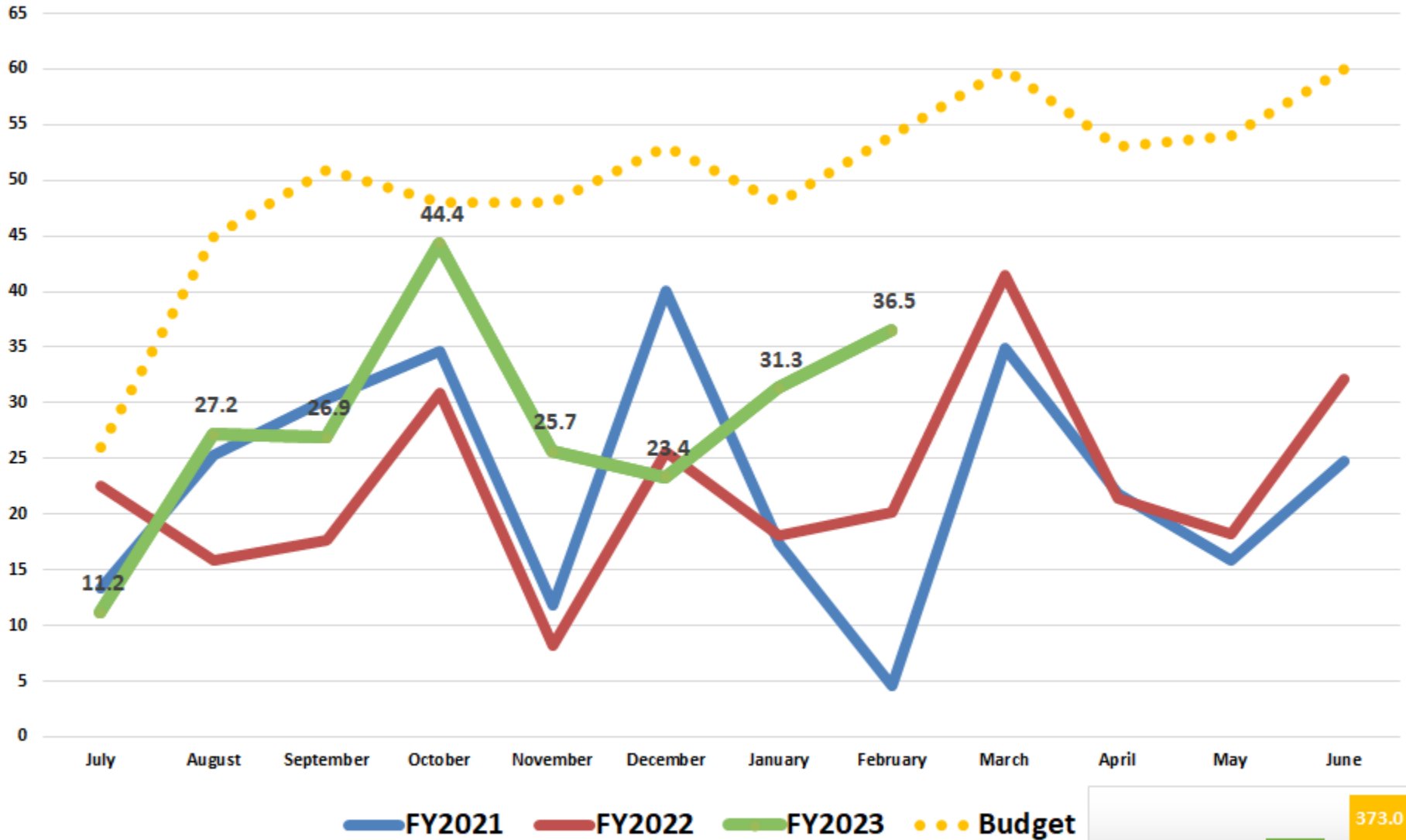
OB Cases



Robotic Surgery (IP & OP) - 100 Min Units

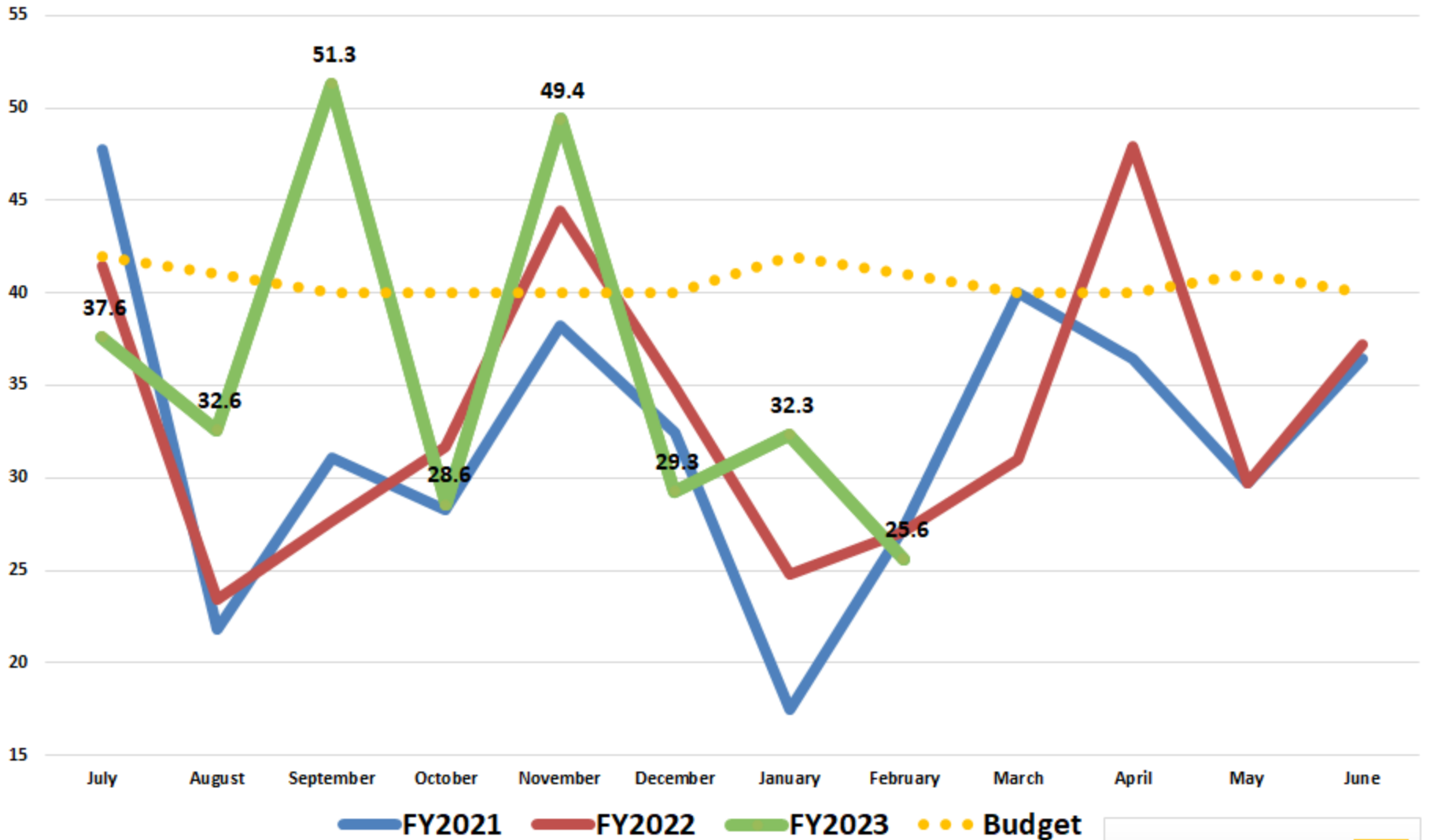


Robotic Surgery Minutes (IP Only)



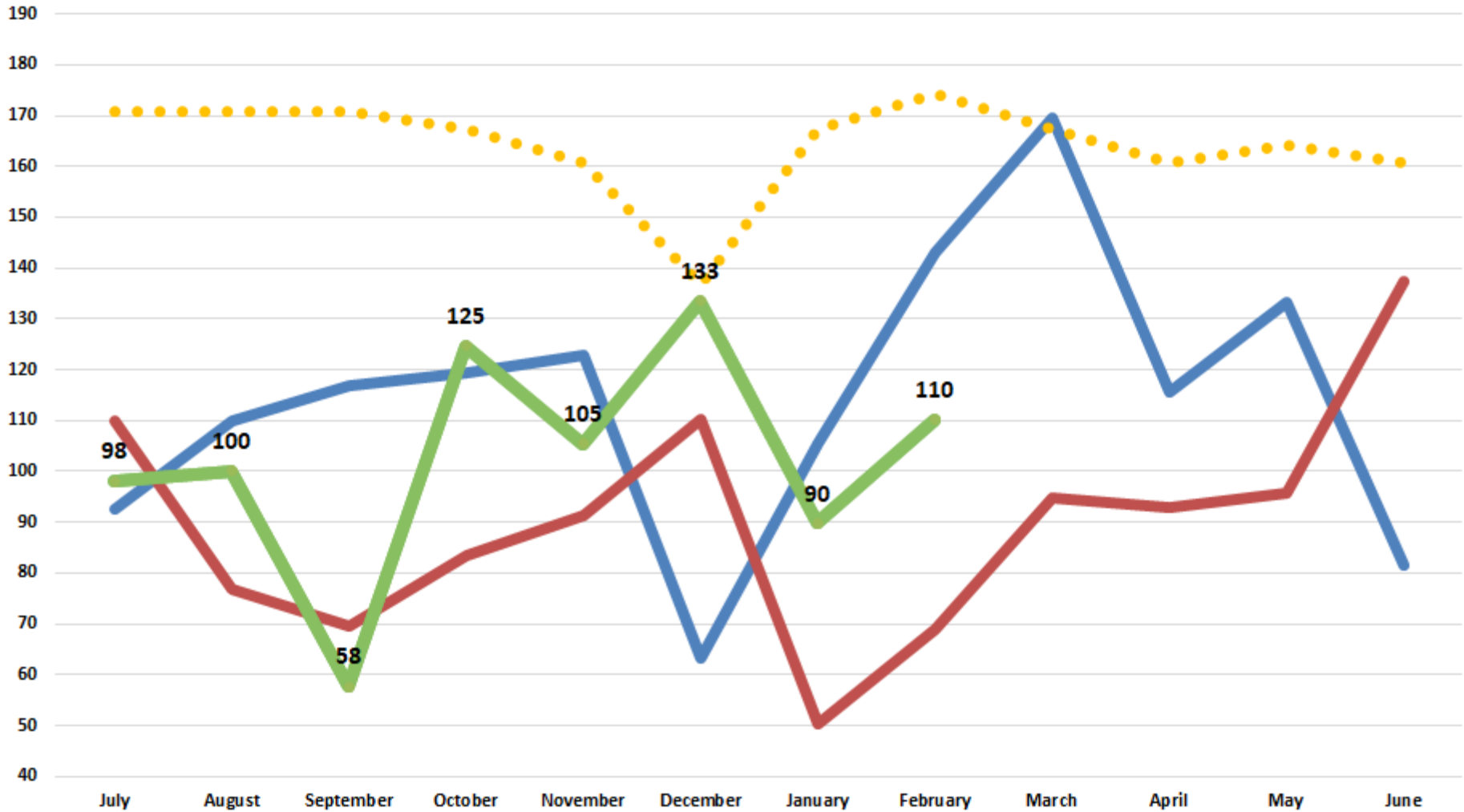
177.6	159.0	226.5	373.0
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget

Robotic Surgery Minutes (OP Only)

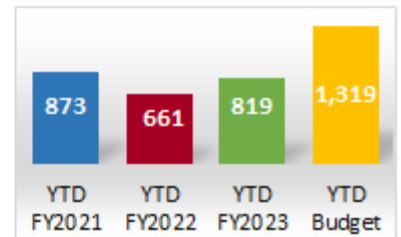


244.3	255.5	286.7	326.0
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget

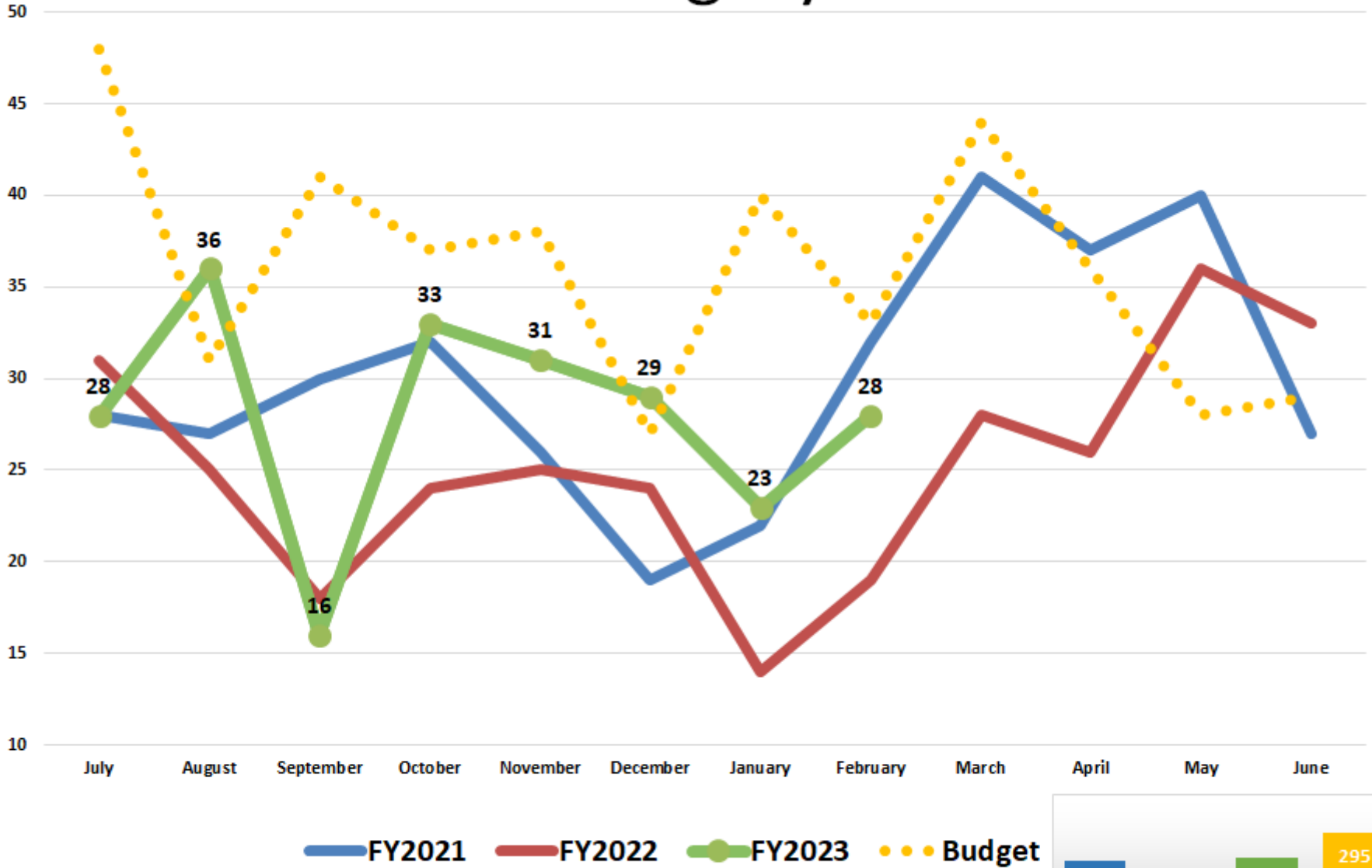
Cardiac Surgery - 100 Min Units



— FY2021
 — FY2022
 — FY2023
 ●●● Budget

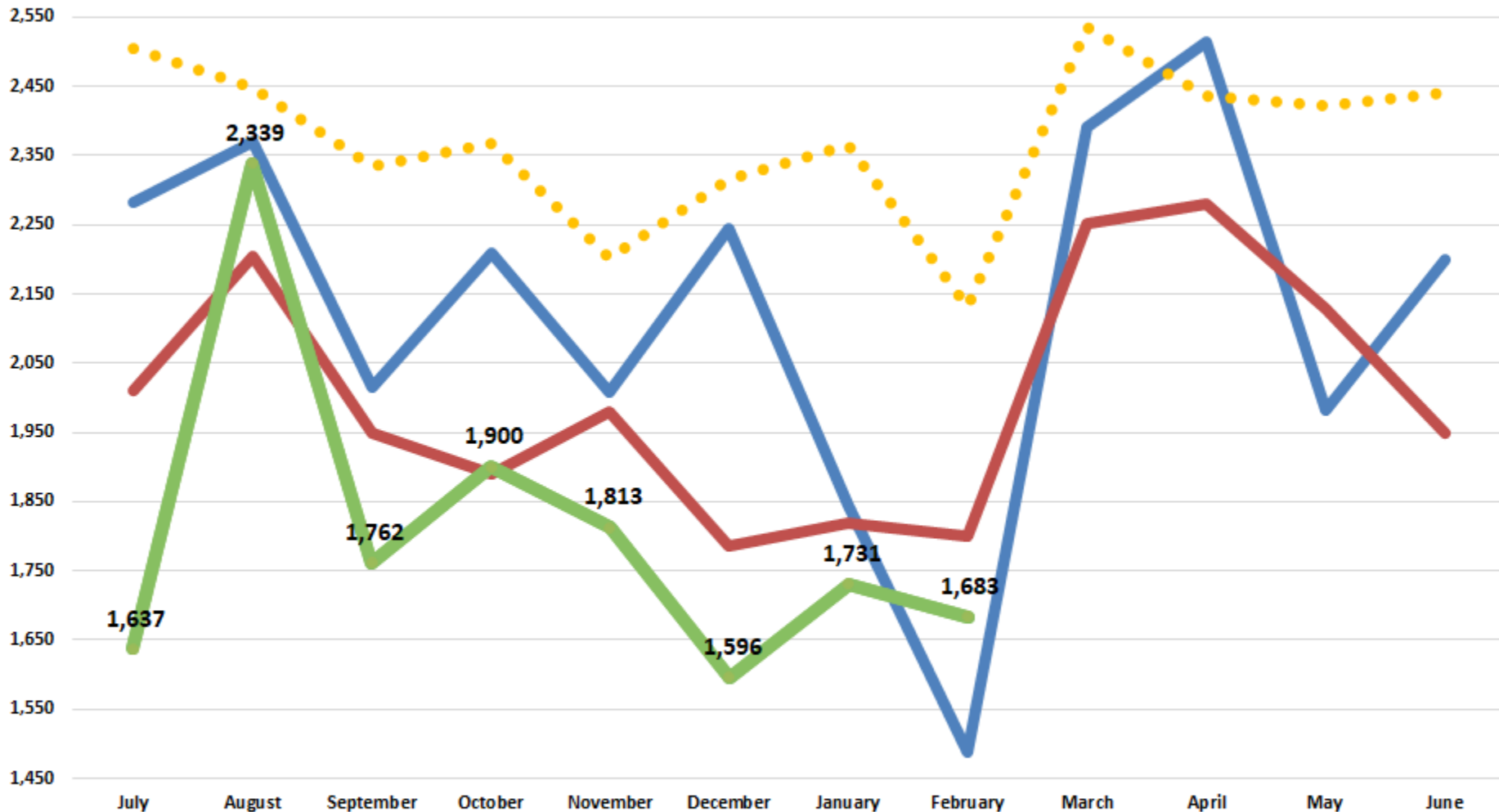


Cardiac Surgery Cases



216	180	224	295
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget

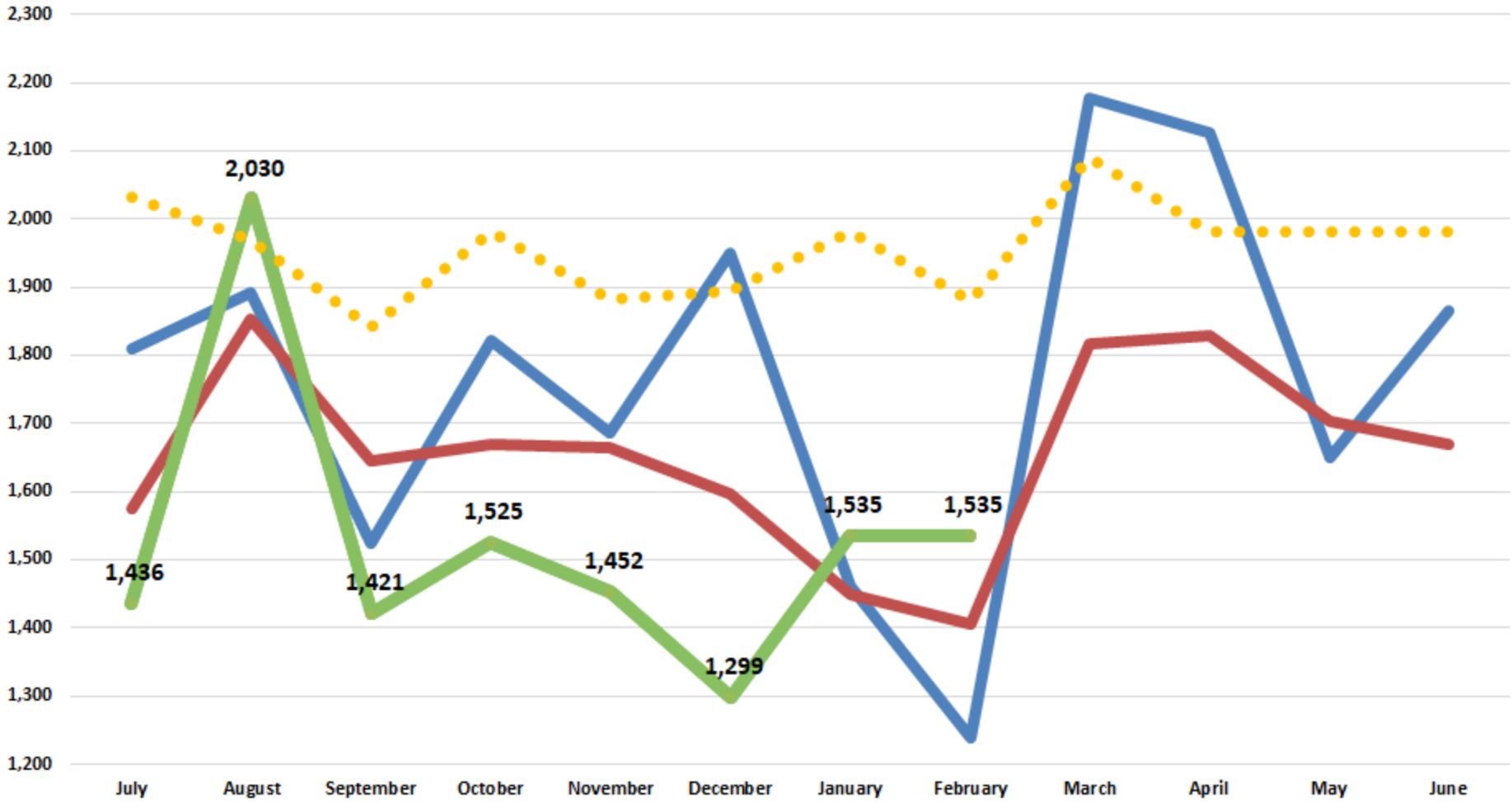
Rad Onc Treatments (Vis. & Hanf.)



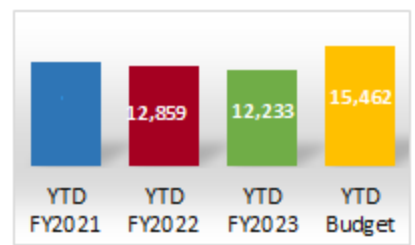
— FY2021
 — FY2022
 — FY2023
 ●●● Budget

16,461	15,436	14,461	18,670
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget

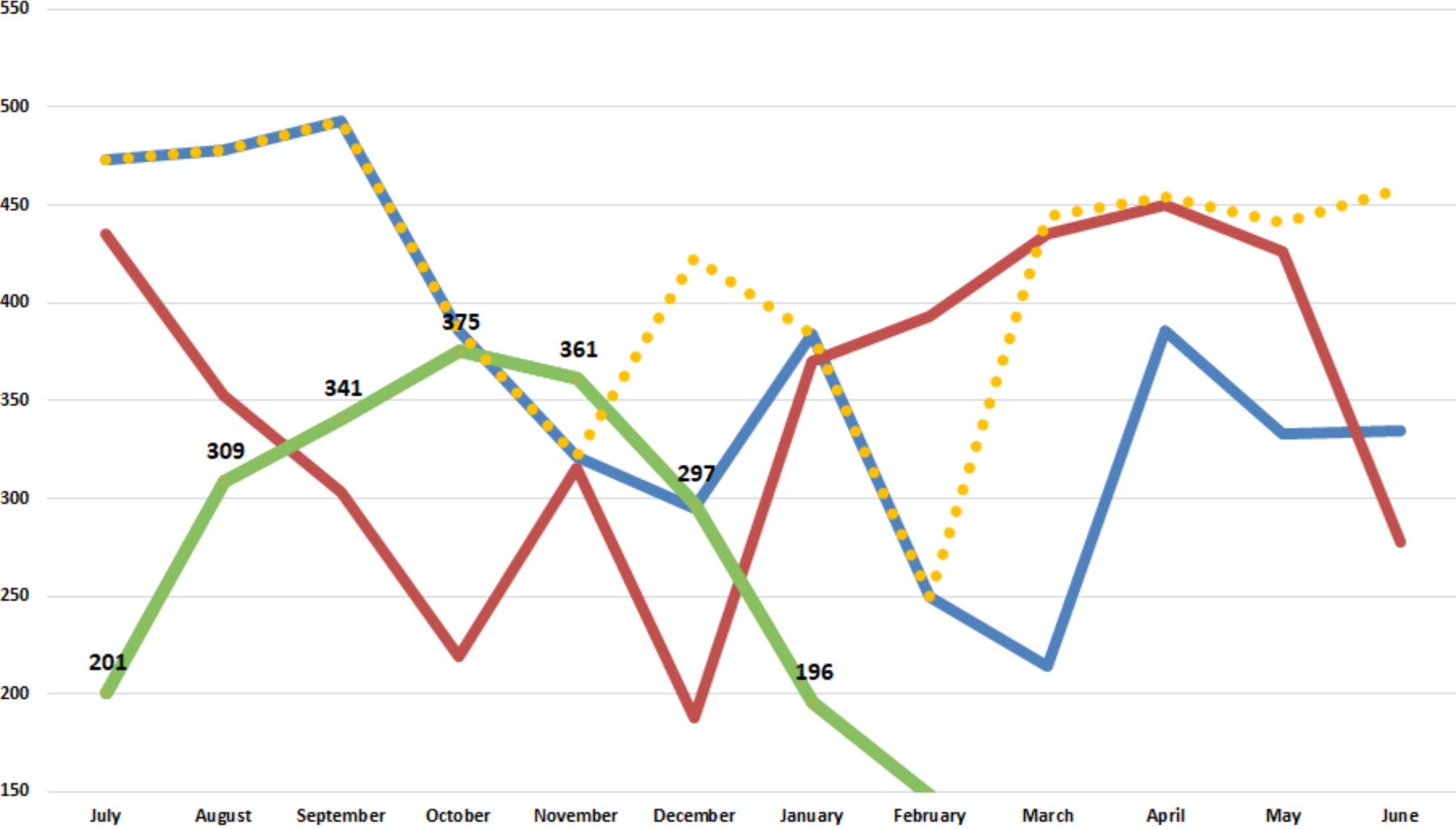
Rad Onc Visalia



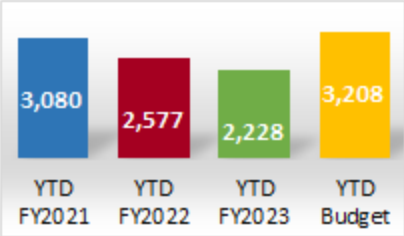
— FY2021
 — FY2022
 — FY2023
 ●●● Budget



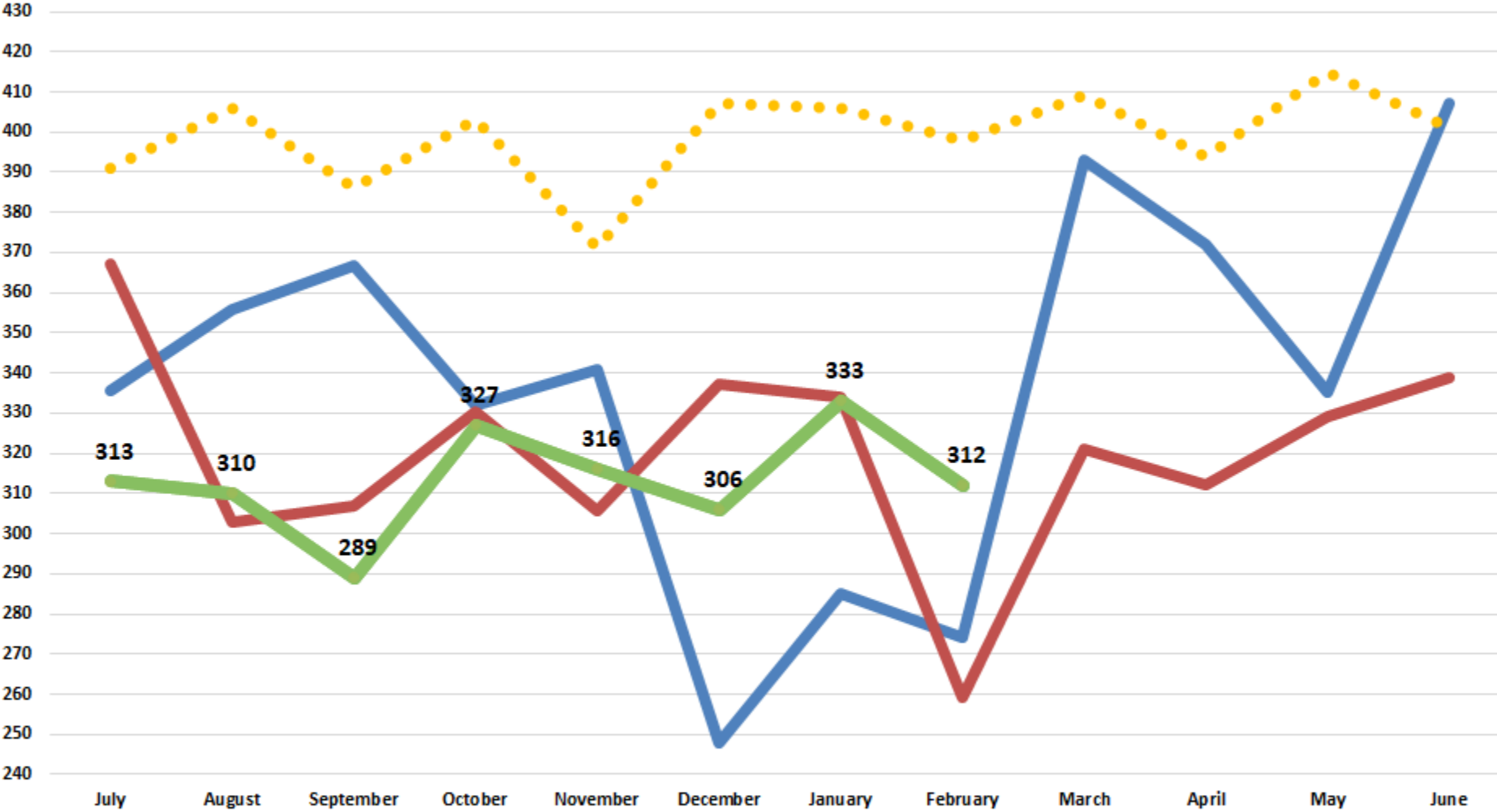
Rad Onc Hanford



— FY2021
 — FY2022
 — FY2023
 ••• Budget



Cath Lab (IP & OP) – 100 Min Units

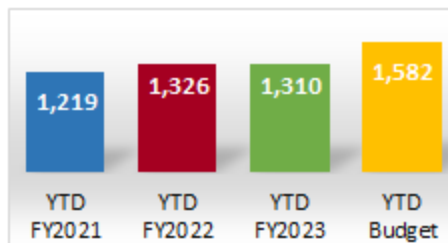
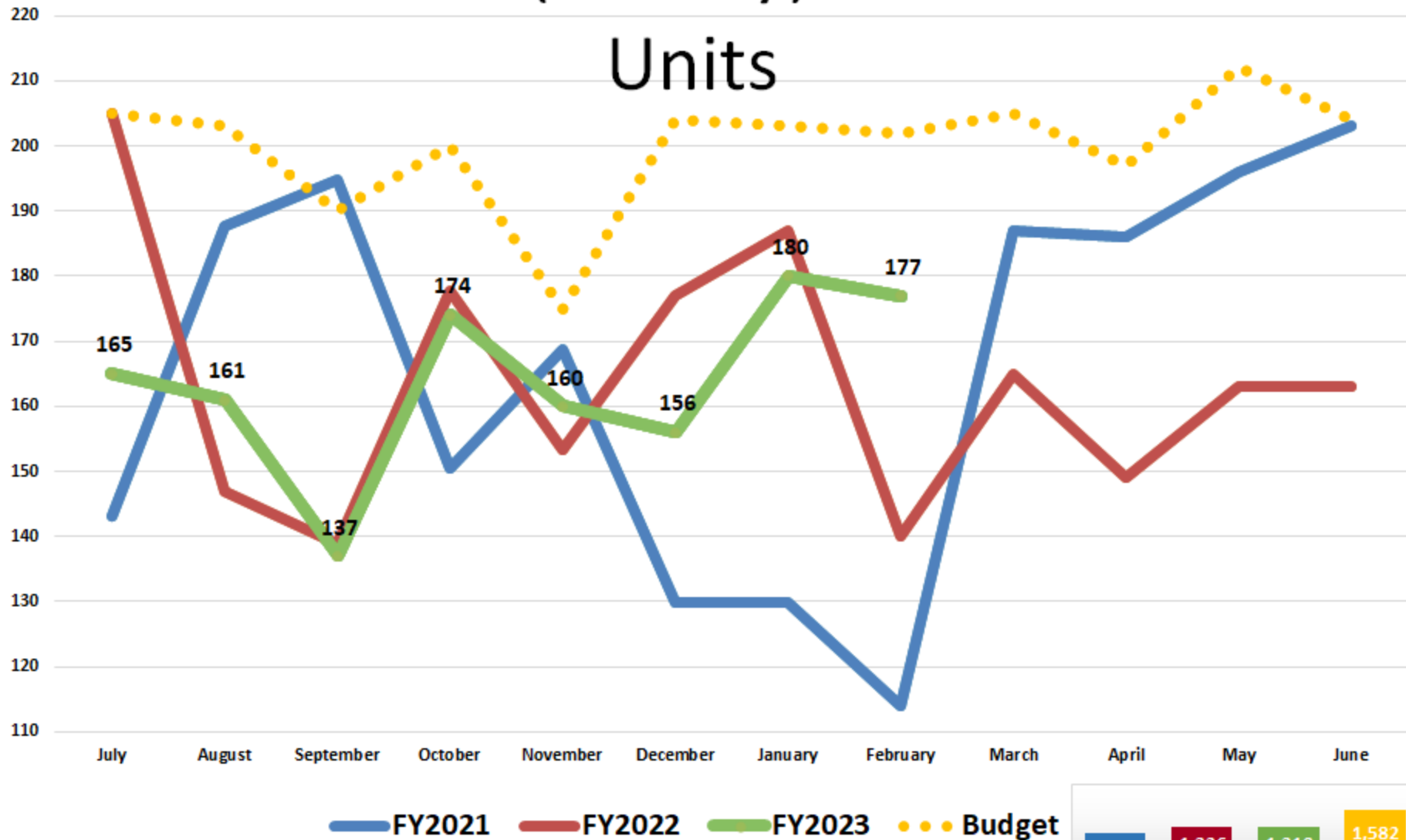


— FY2021
 — FY2022
 — FY2023
 ●●● Budget

2,537	2,544	2,506	3,168
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget

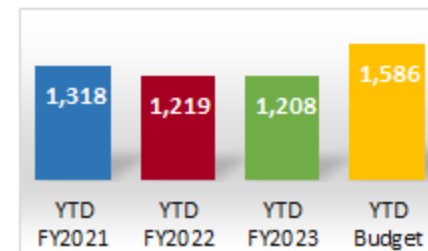
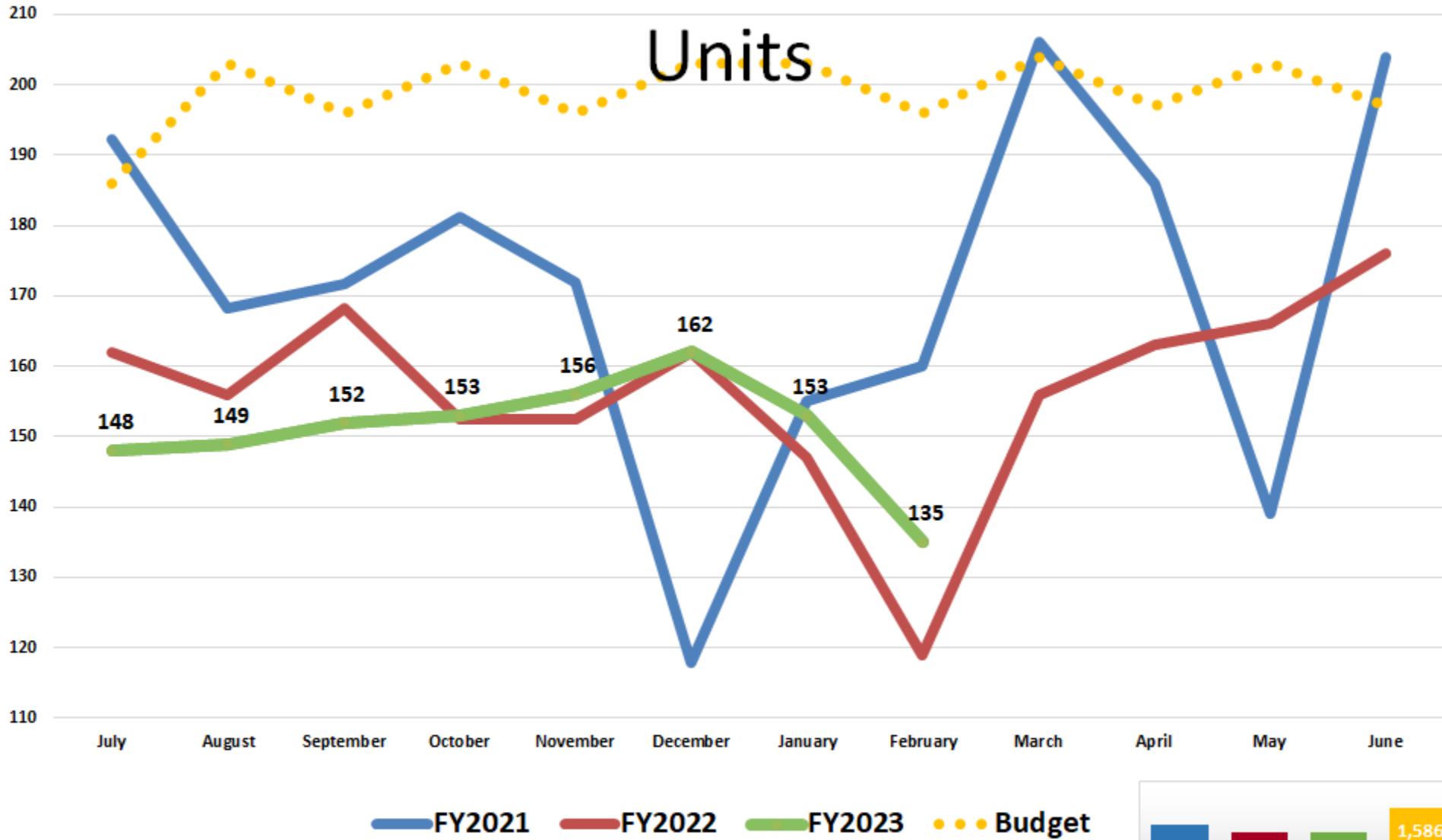
Cath Lab (IP Only) – 100 Min

Units

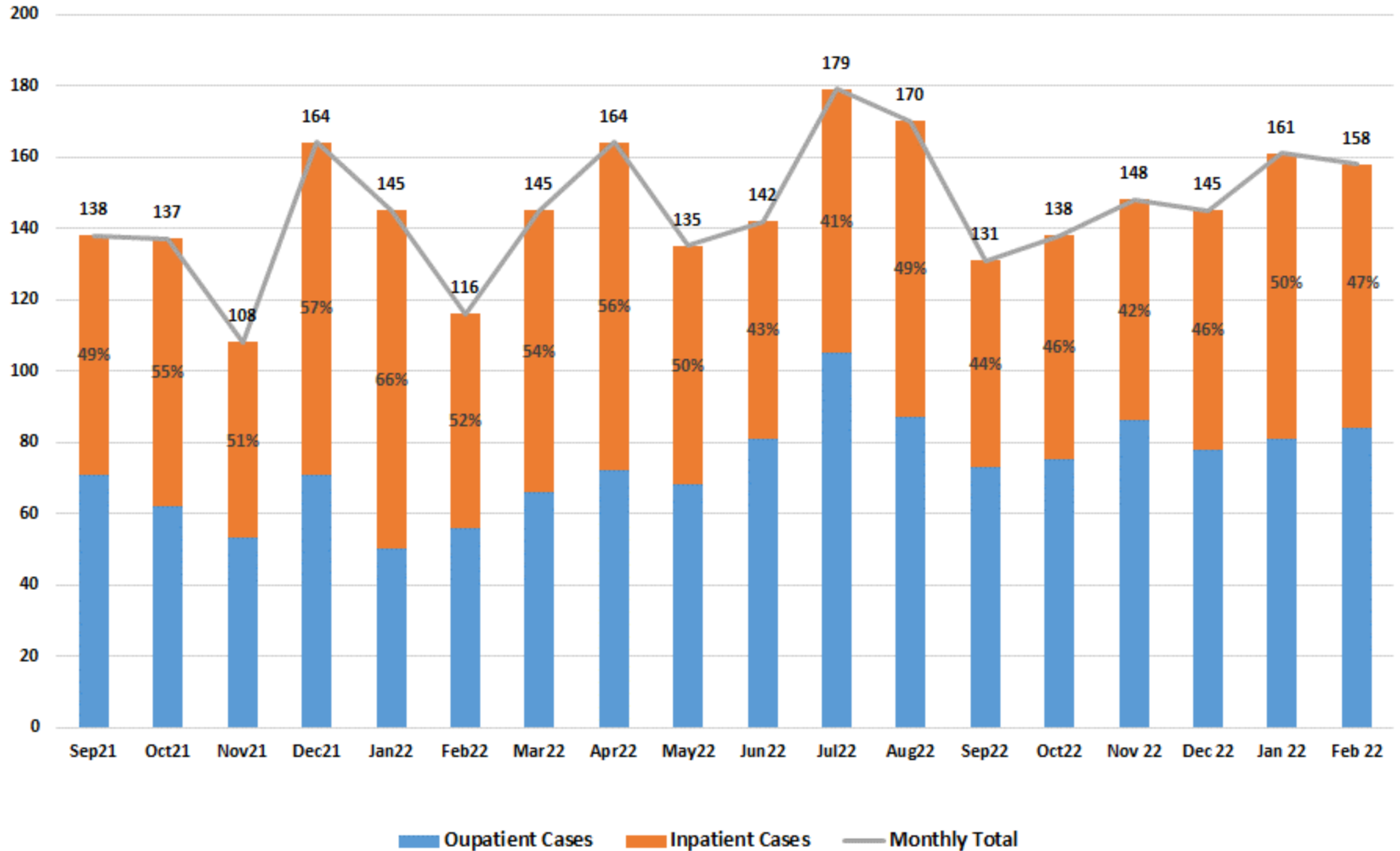


Cath Lab (OP Only) – 100 Min

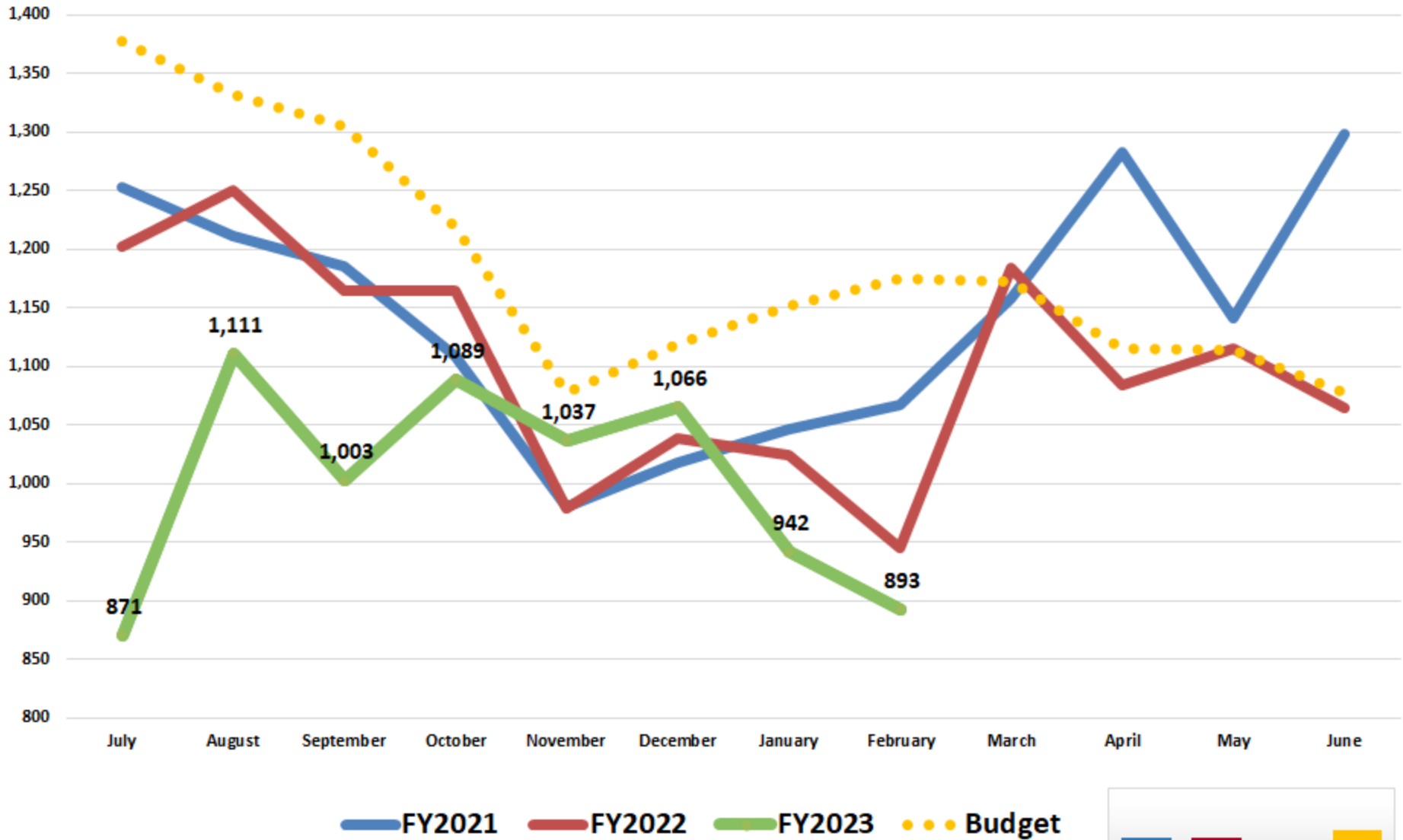
Units



Cath Lab Patients (HP & OP)

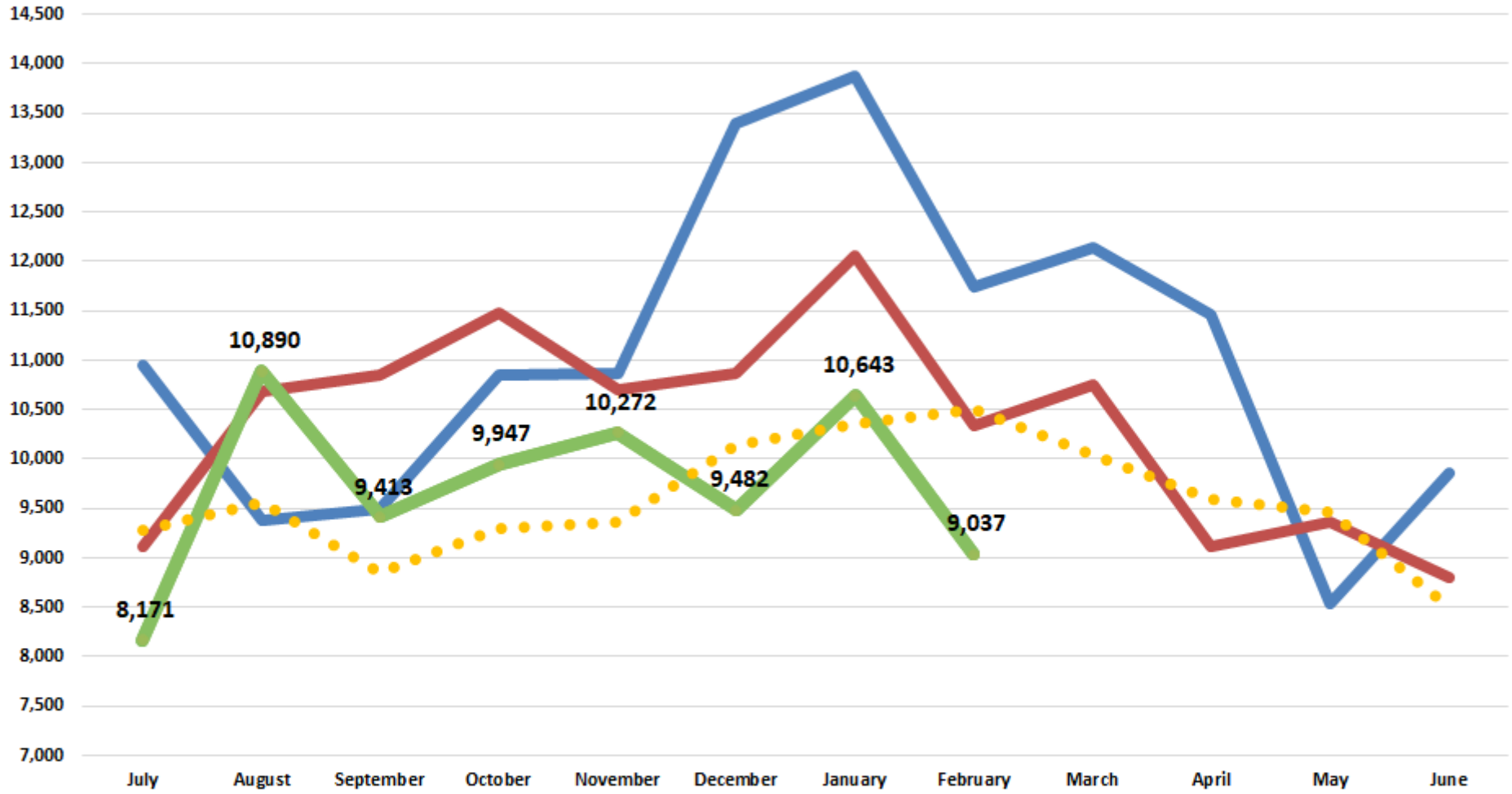


GME Family Medicine Clinic Visits



8,872	8,772	8,012	9,760
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget

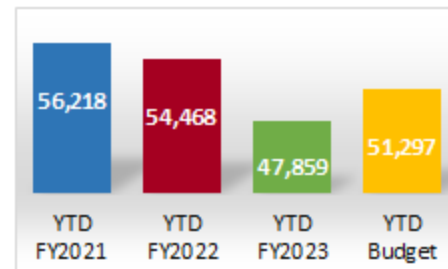
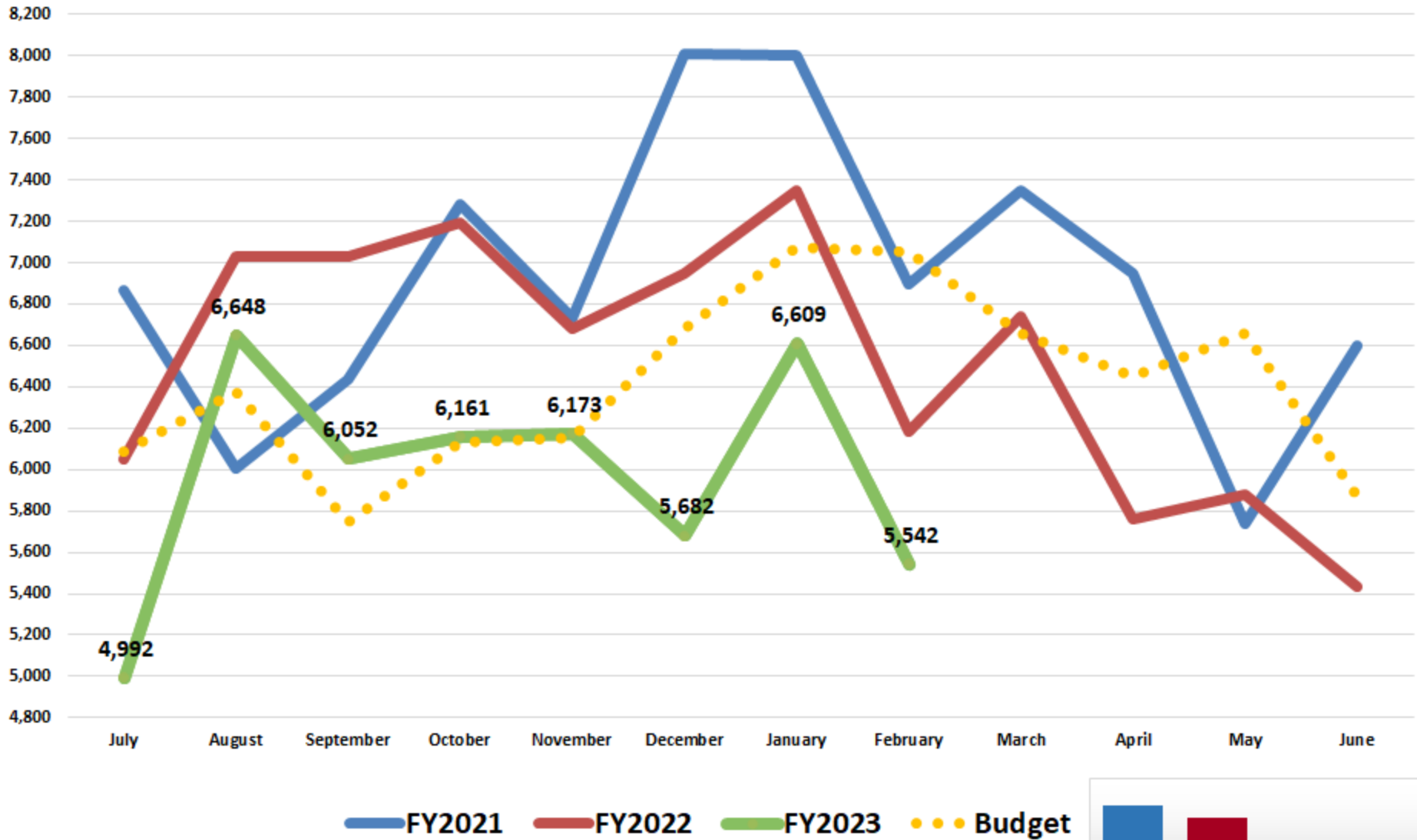
Rural Health Clinics Registrations



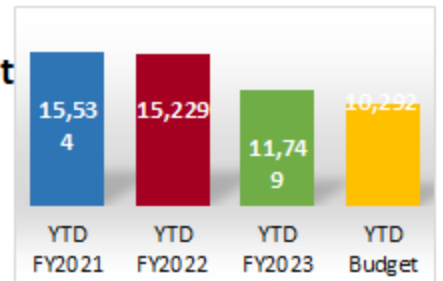
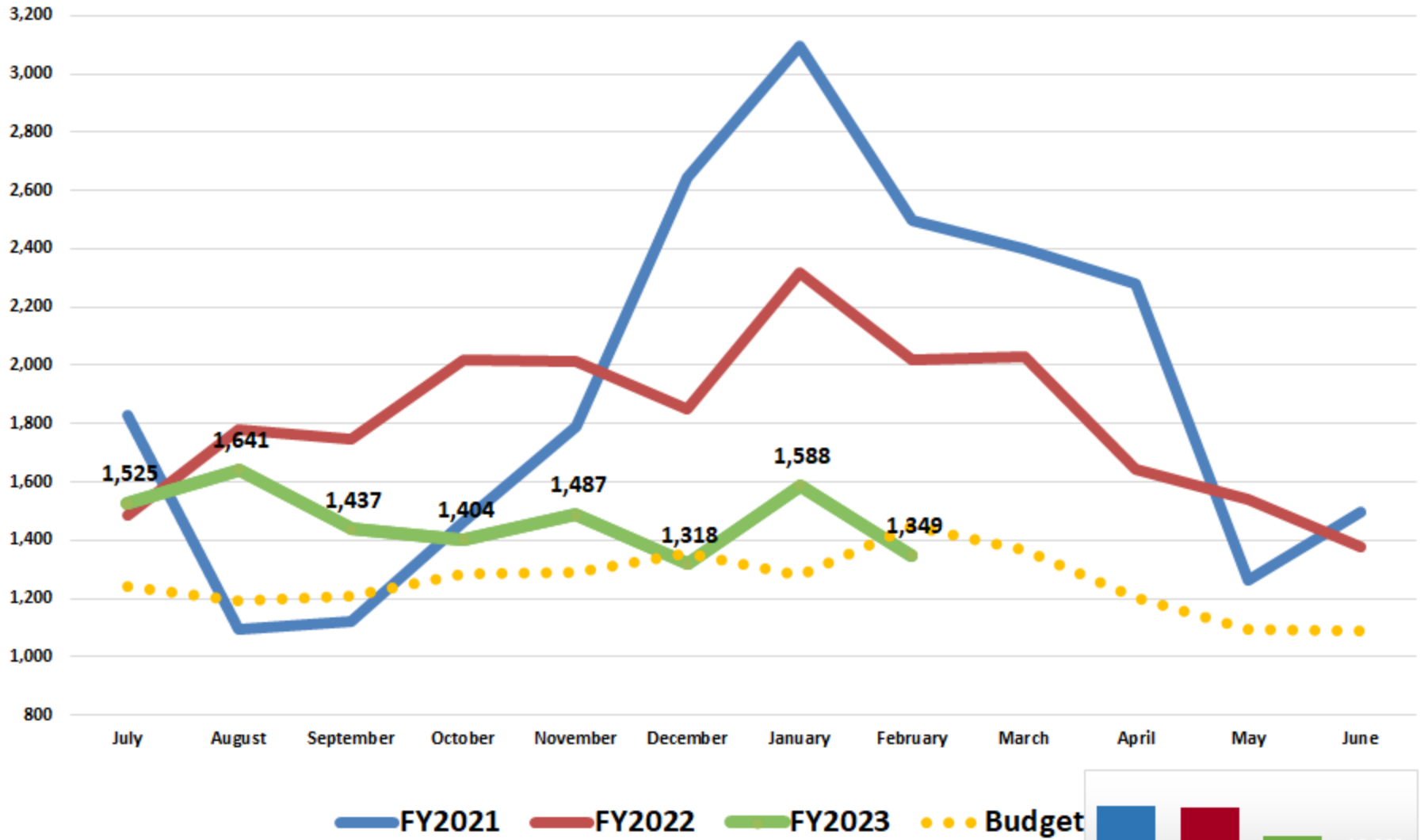
— FY2021
 — FY2022
 — FY2023
 ●●● Budget

90,559	86,098	77,855	77,360
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget

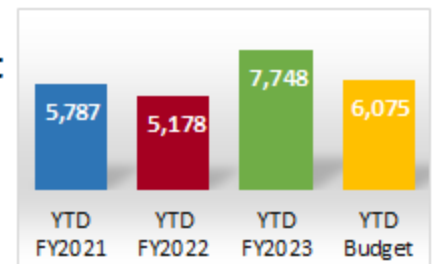
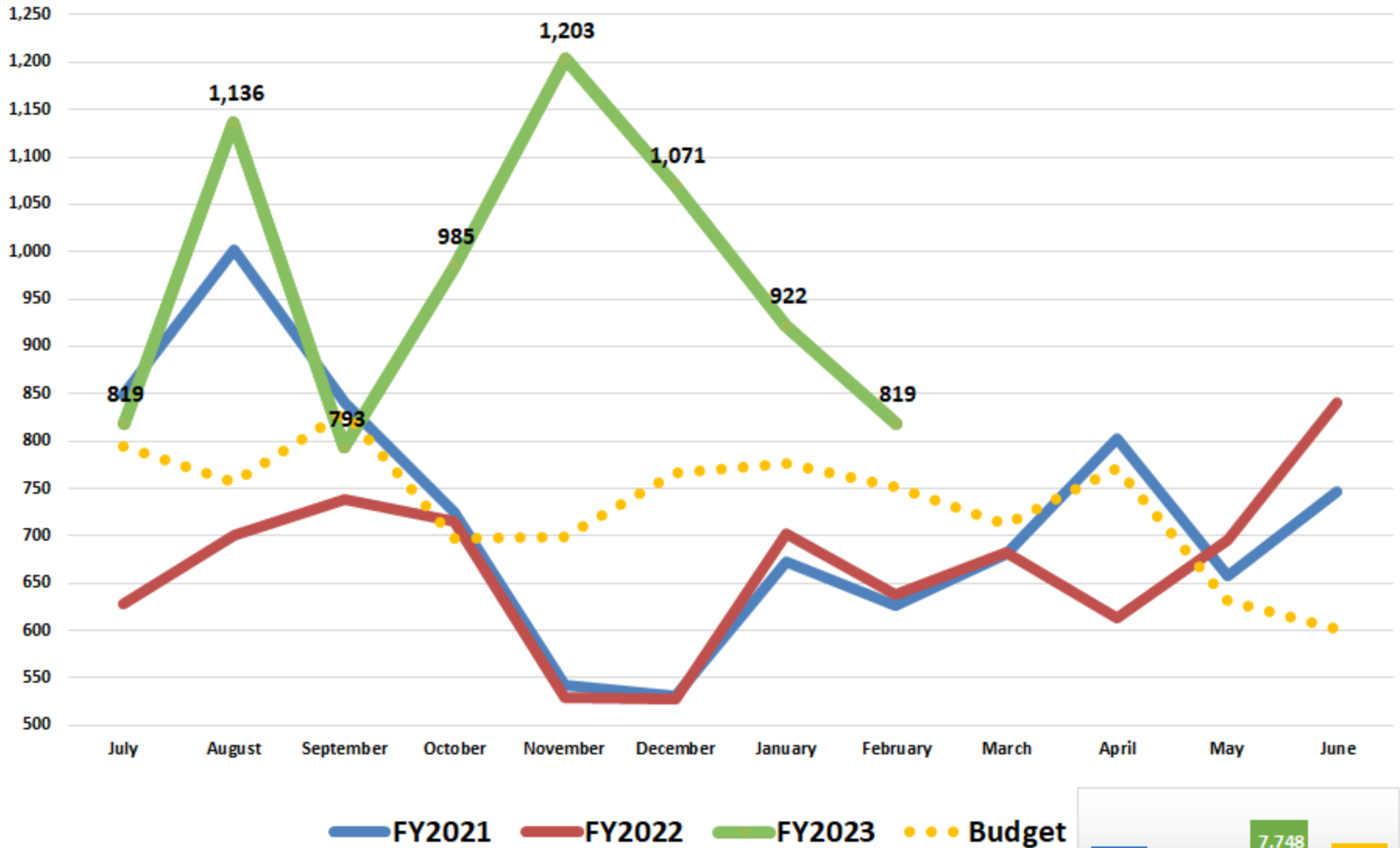
RHC Exeter - Registrations



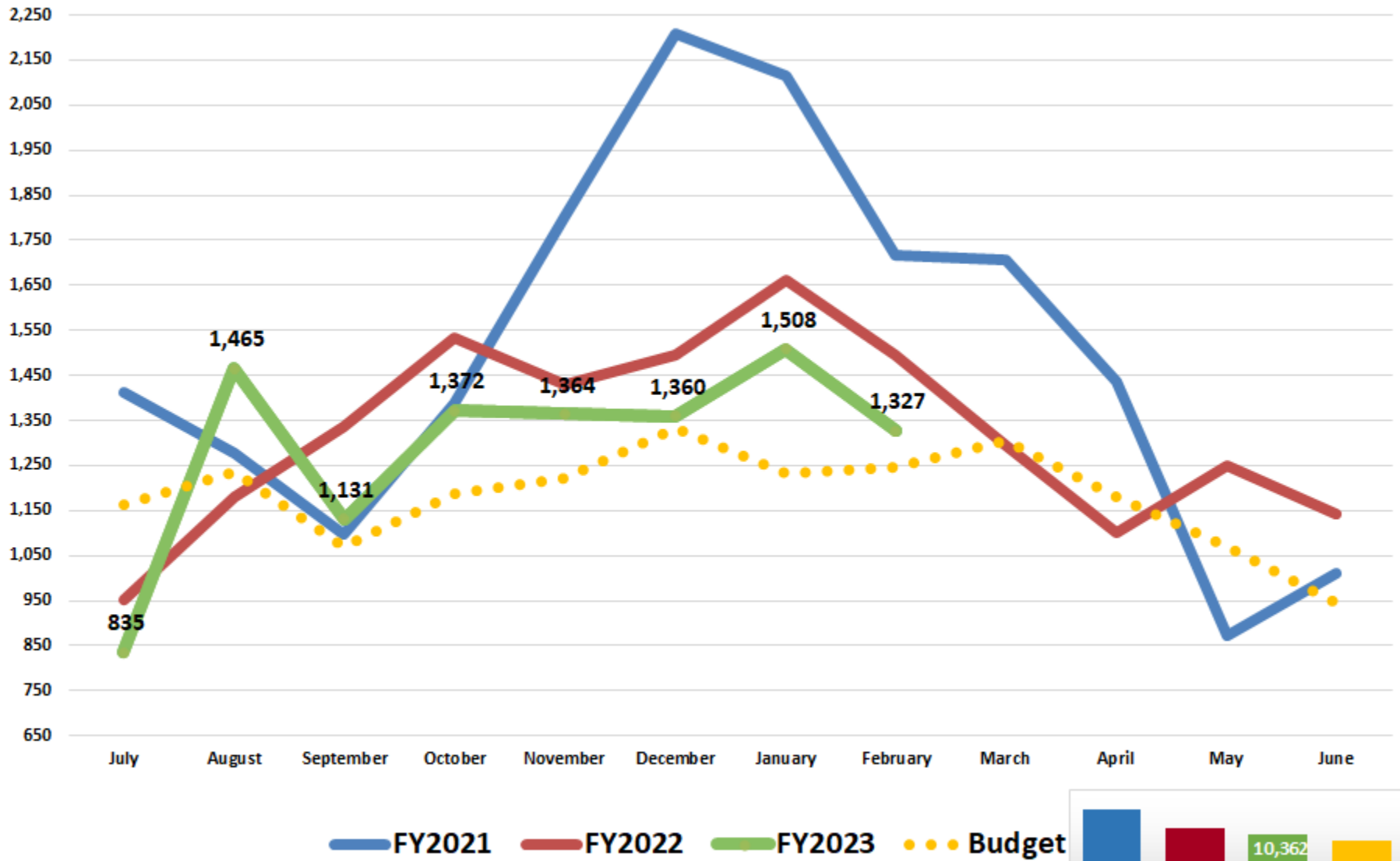
RHC Lindsay - Registrations



RHC Woodlake - Registrations

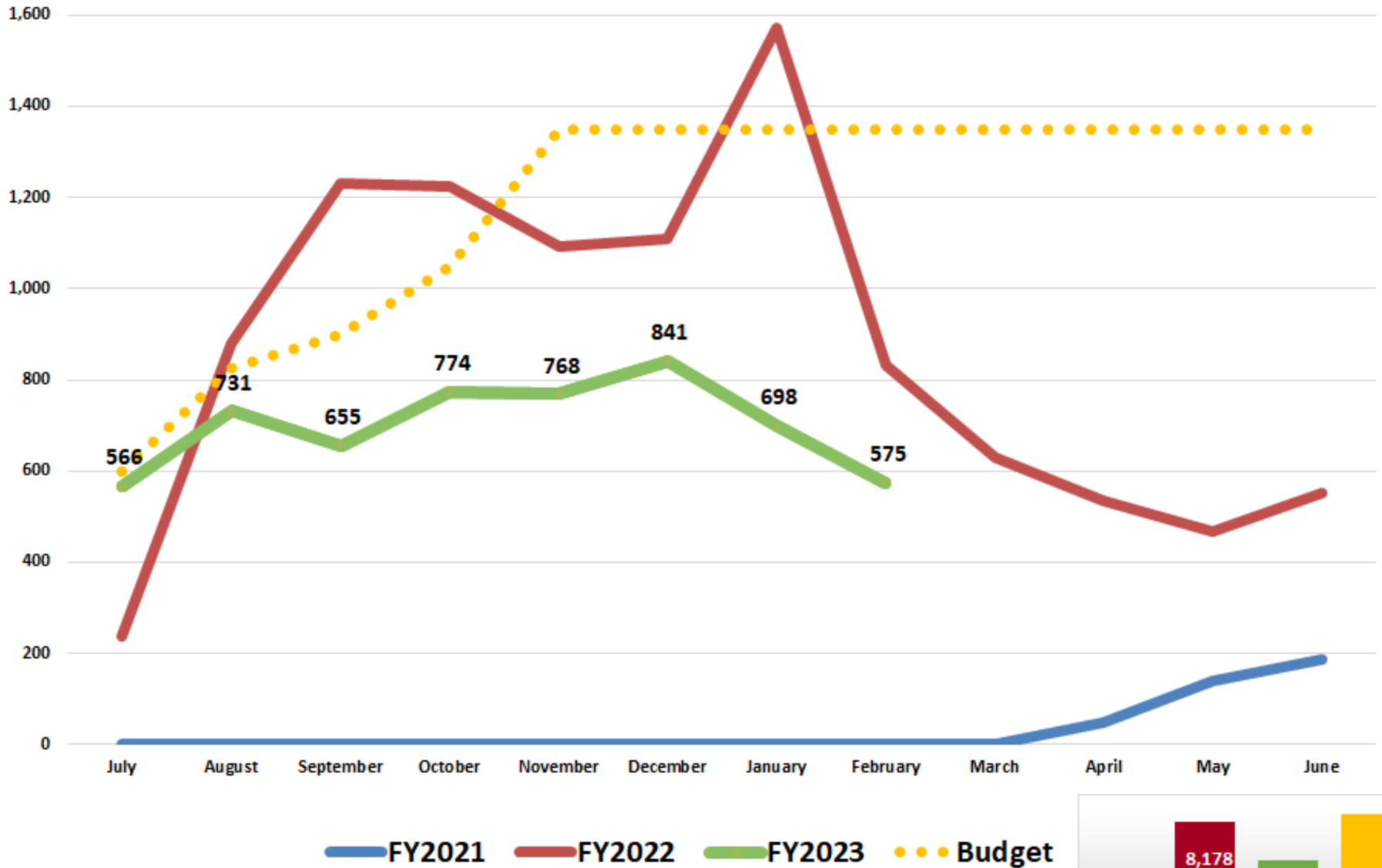


RHC Dinuba - Registrations



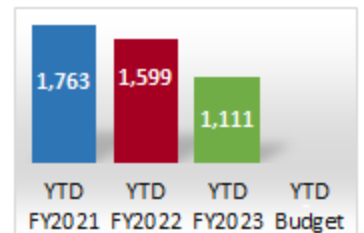
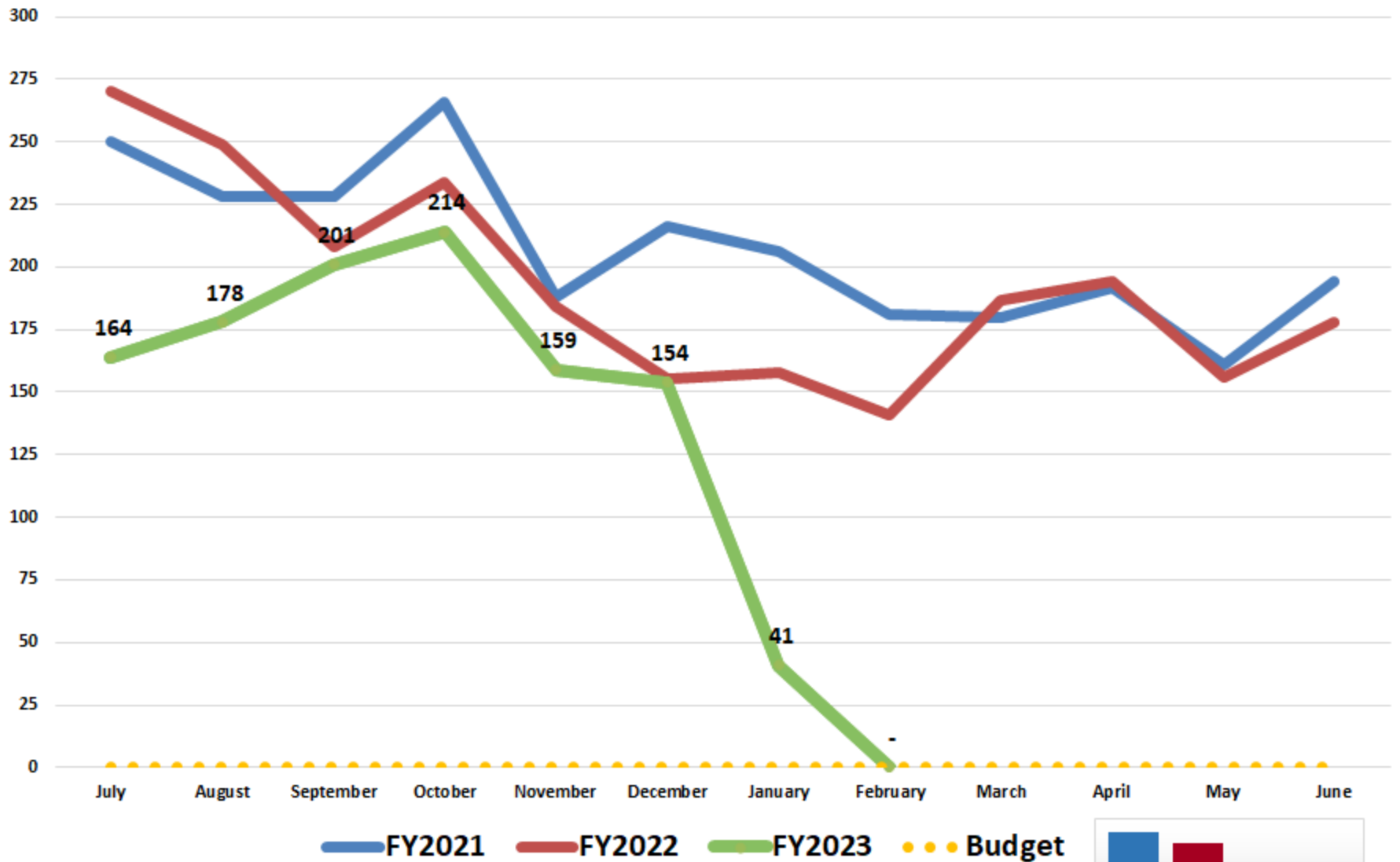
13,020	11,086	10,362	9,696
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget

RHC Tulare - Registrations

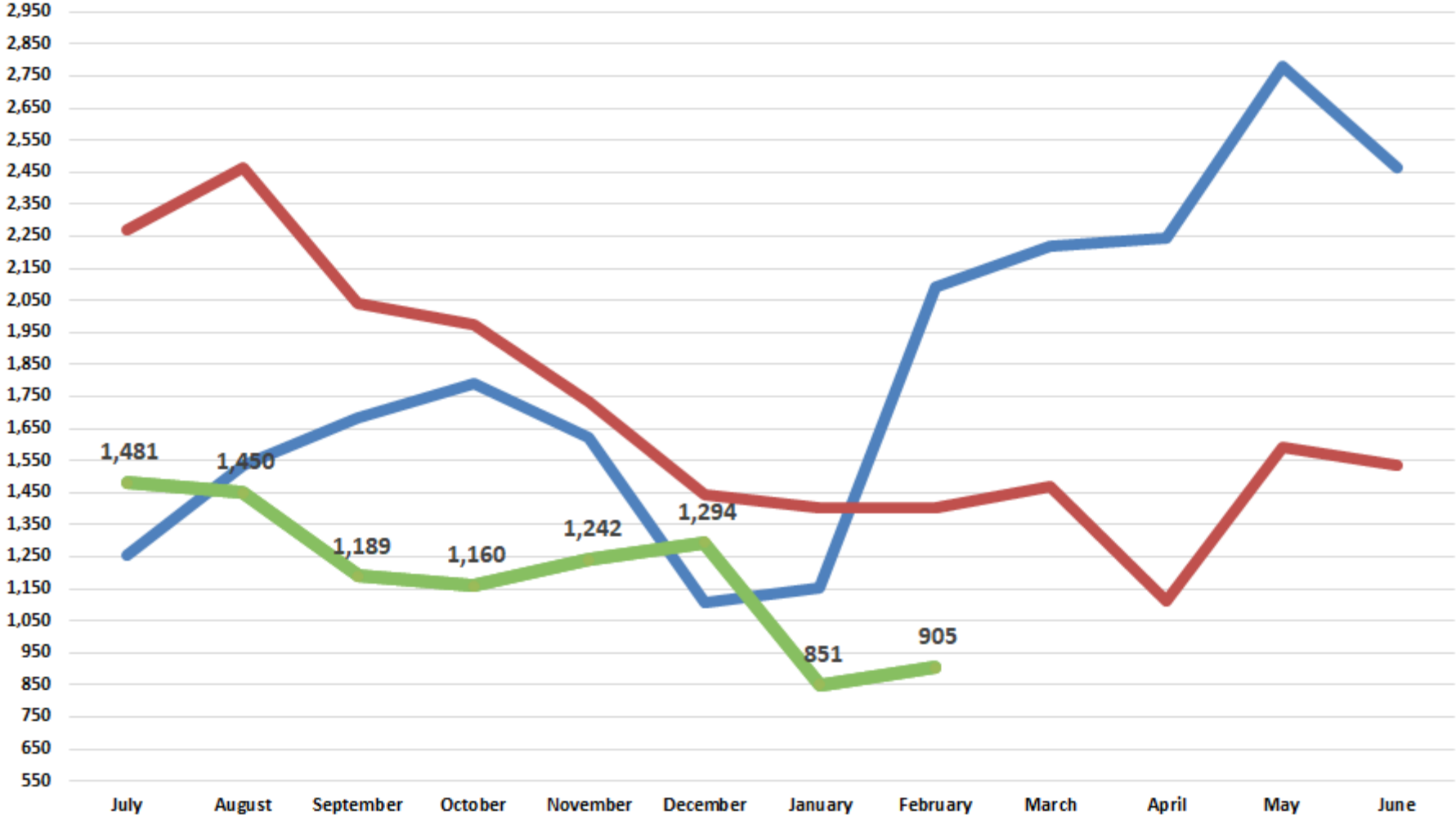


YTD	YTD	YTD	YTD
FY2021	FY2022	FY2023	Budget
-	8,178	5,608	8,775

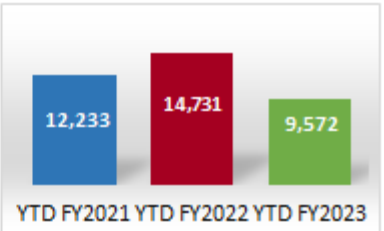
Neurosurgery Clinic Registrations



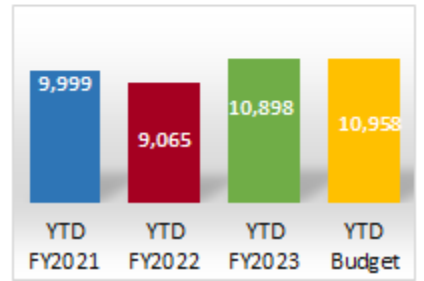
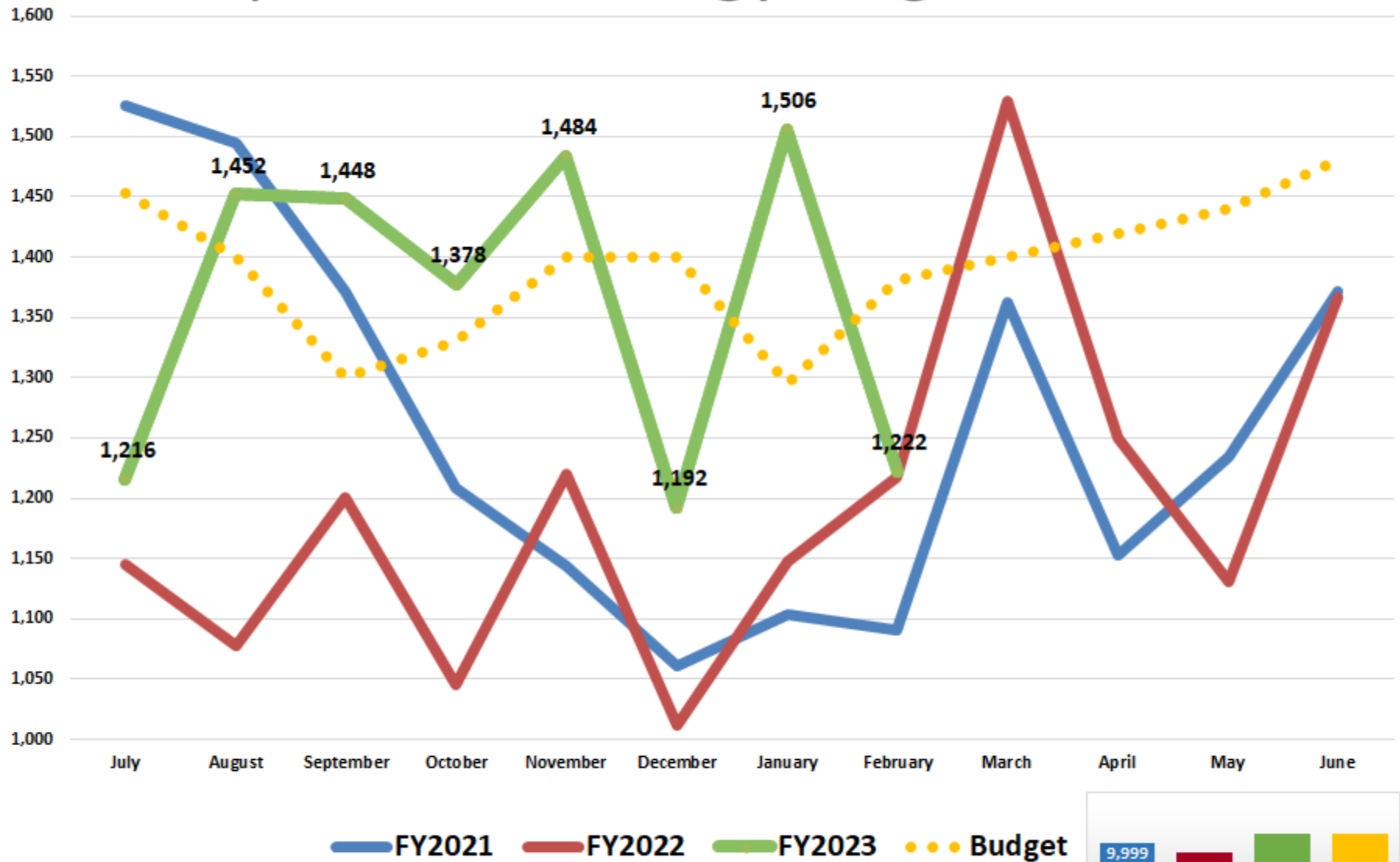
Neurosurgery Clinic - wRVU's



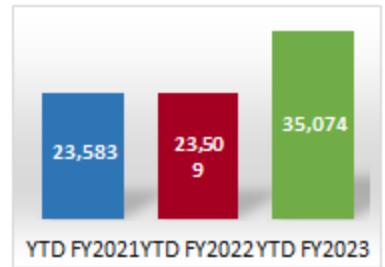
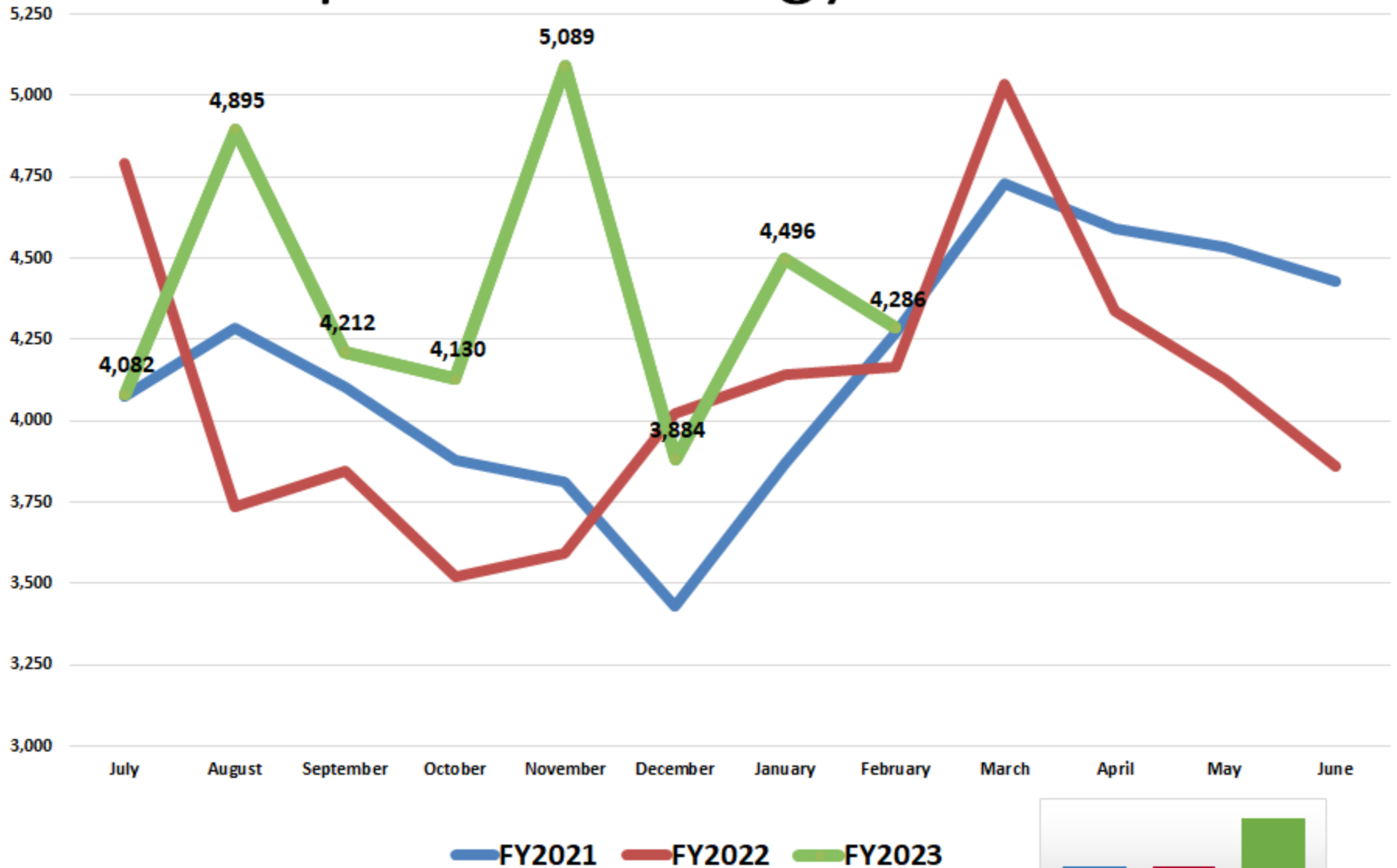
FY2021 FY2022 FY2023



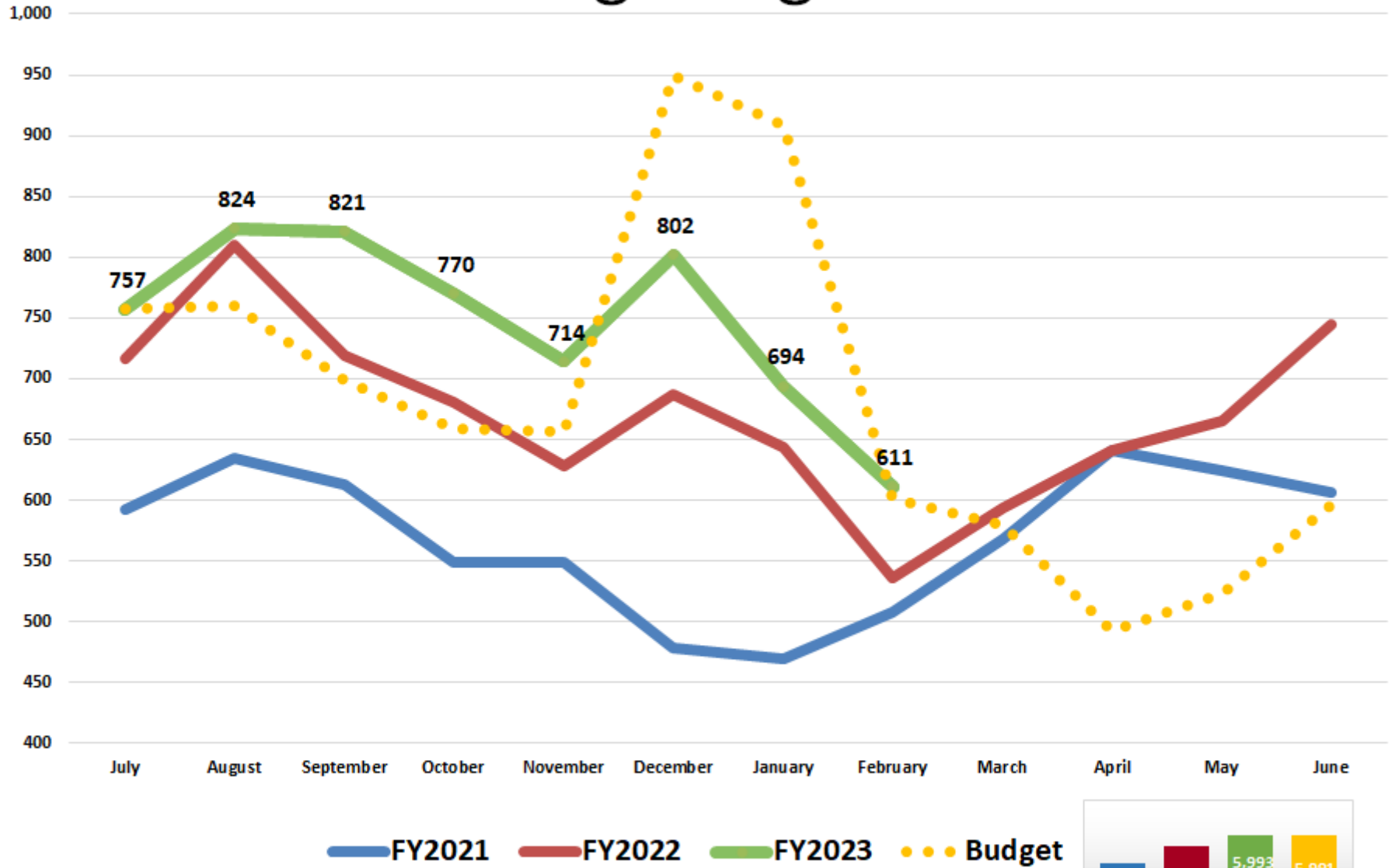
Sequoia Cardiology Registrations



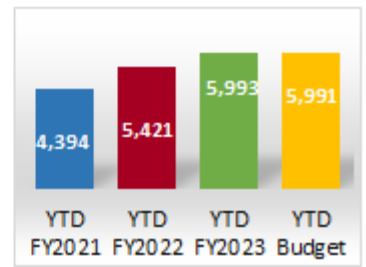
Sequoia Cardiology - wRVU's



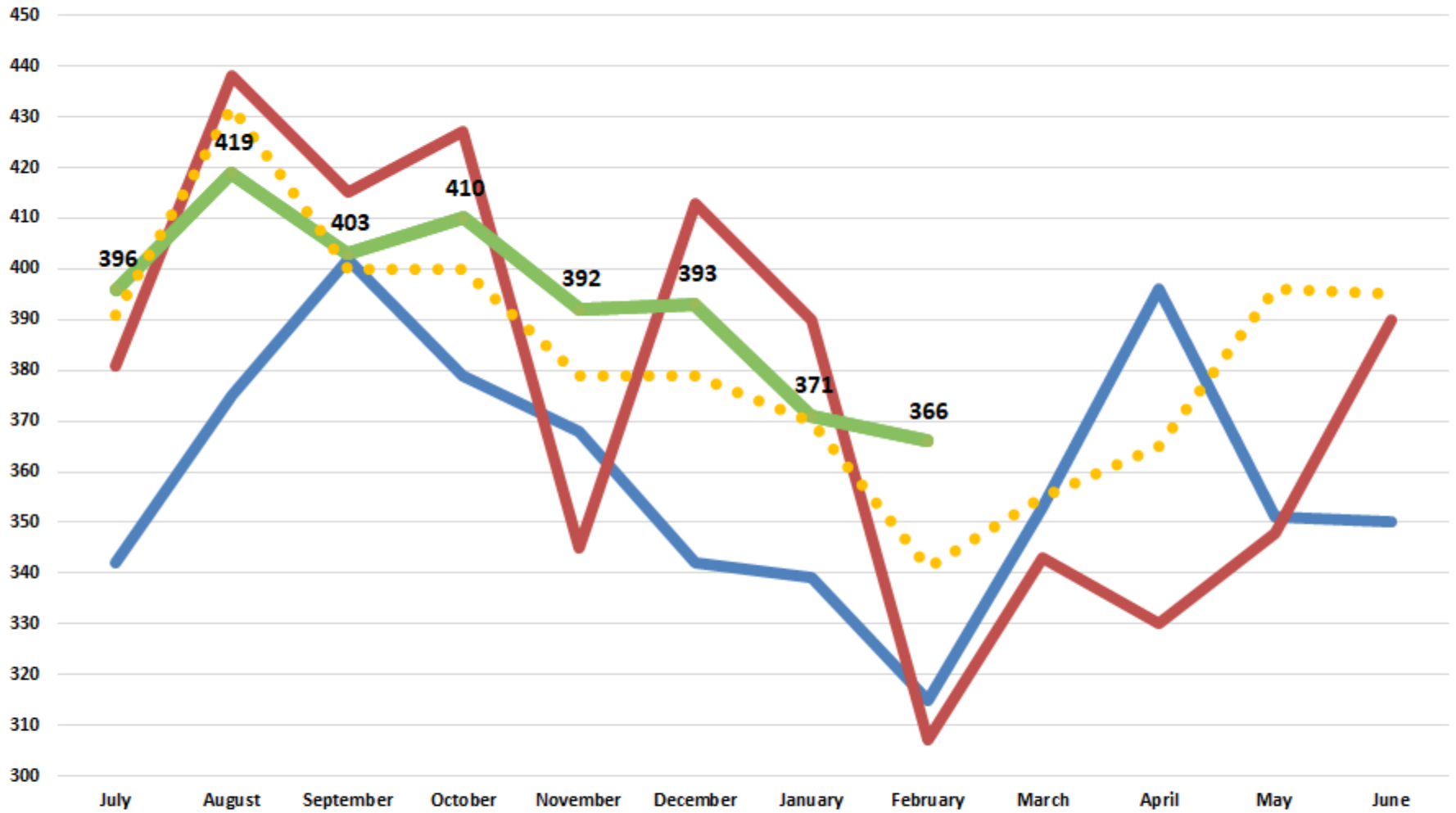
Labor Triage Registrations



— FY2021
 — FY2022
 — FY2023
 ●●● Budget



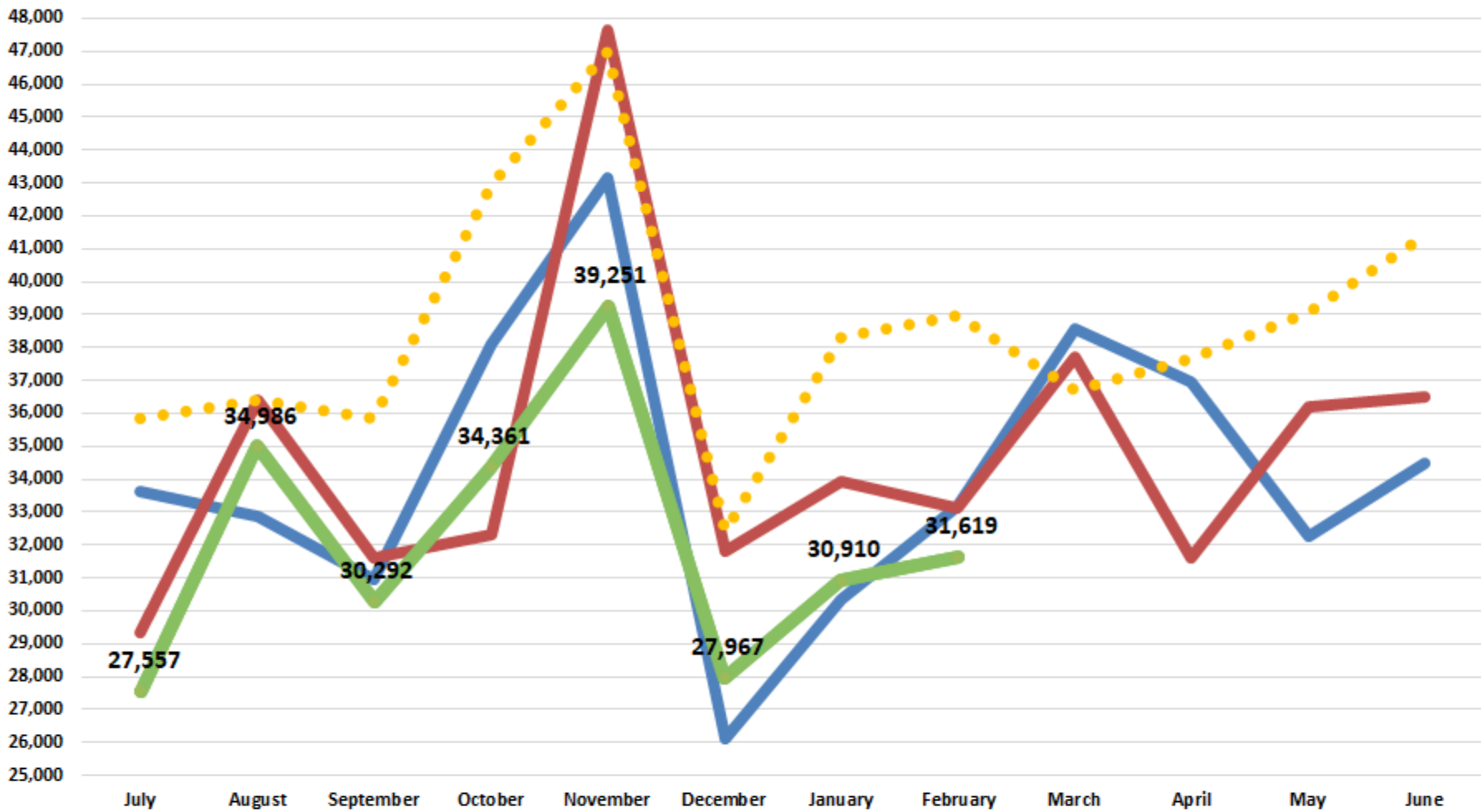
Deliveries



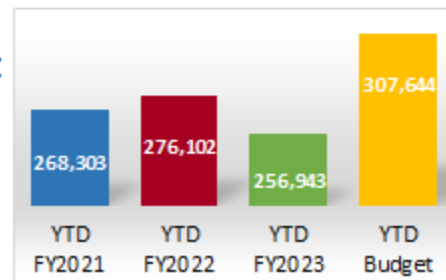
— FY2021
 — FY2022
 — FY2023
 ••• Budget

2,862	3,116	3,150	3,092
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget

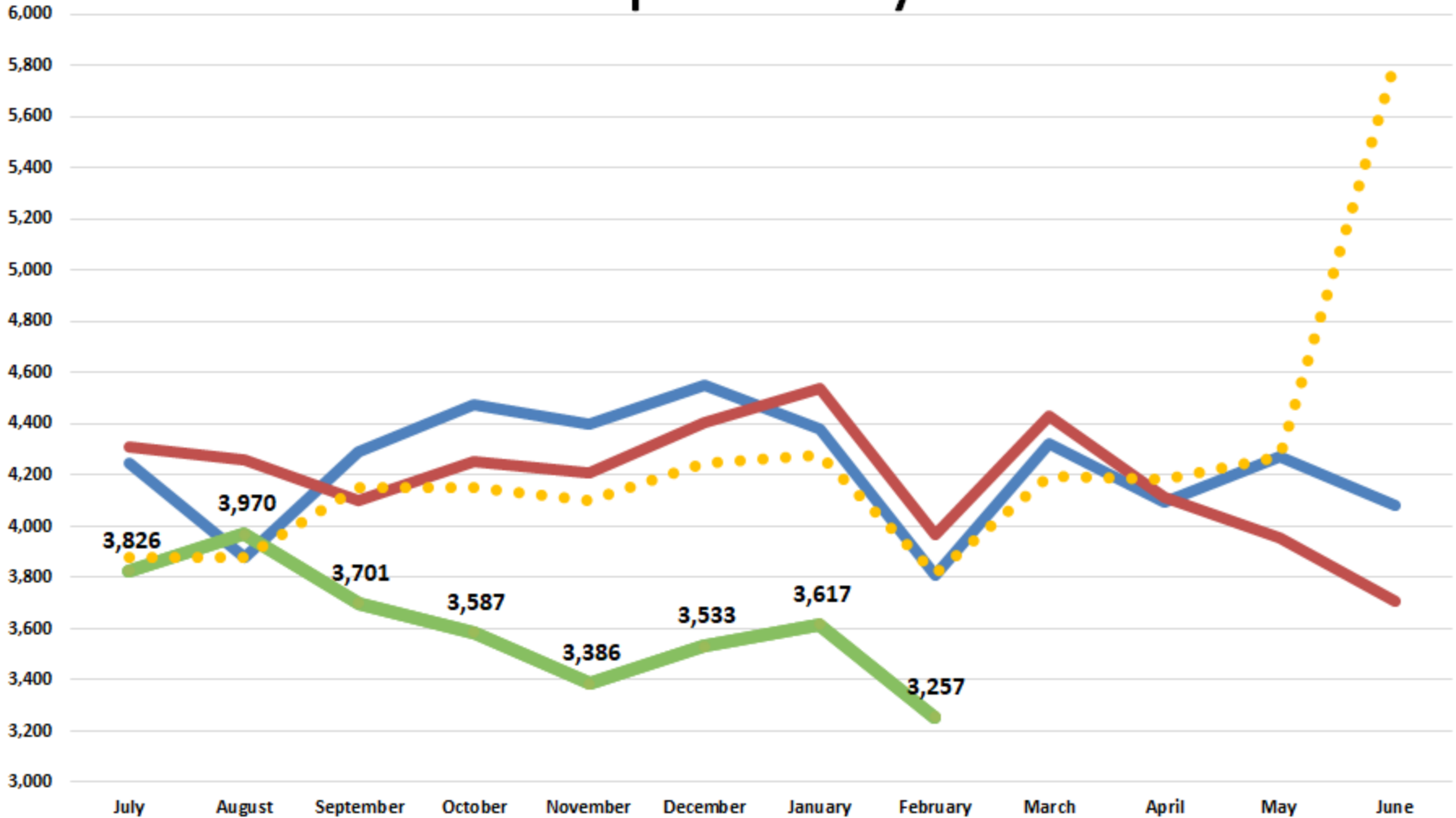
KHMG RVU's



— FY2021
 — FY2022
 — FY2023
 ●●● Budget



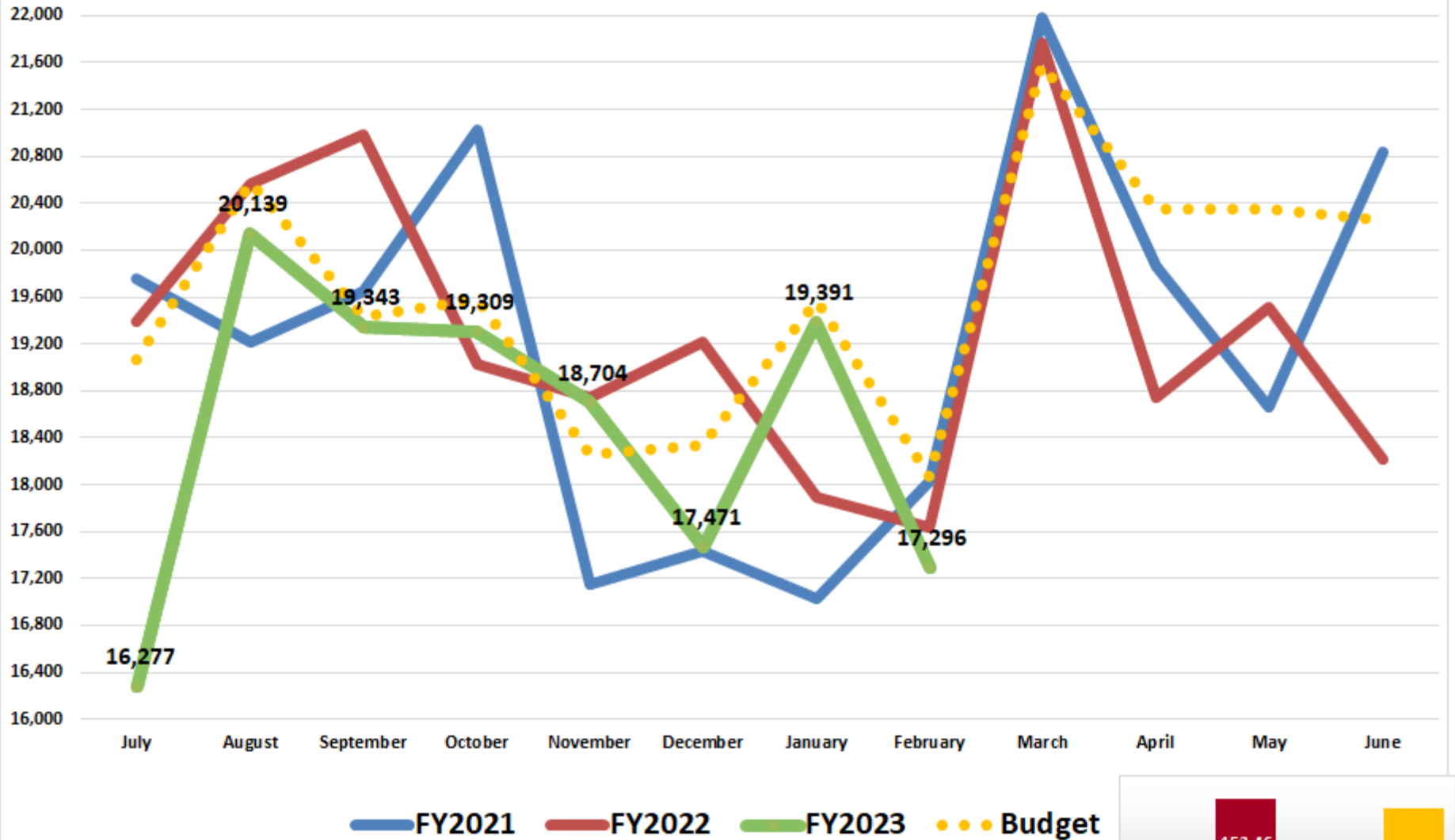
Hospice Days



— FY2021
 — FY2022
 — FY2023
 ●●● Budget

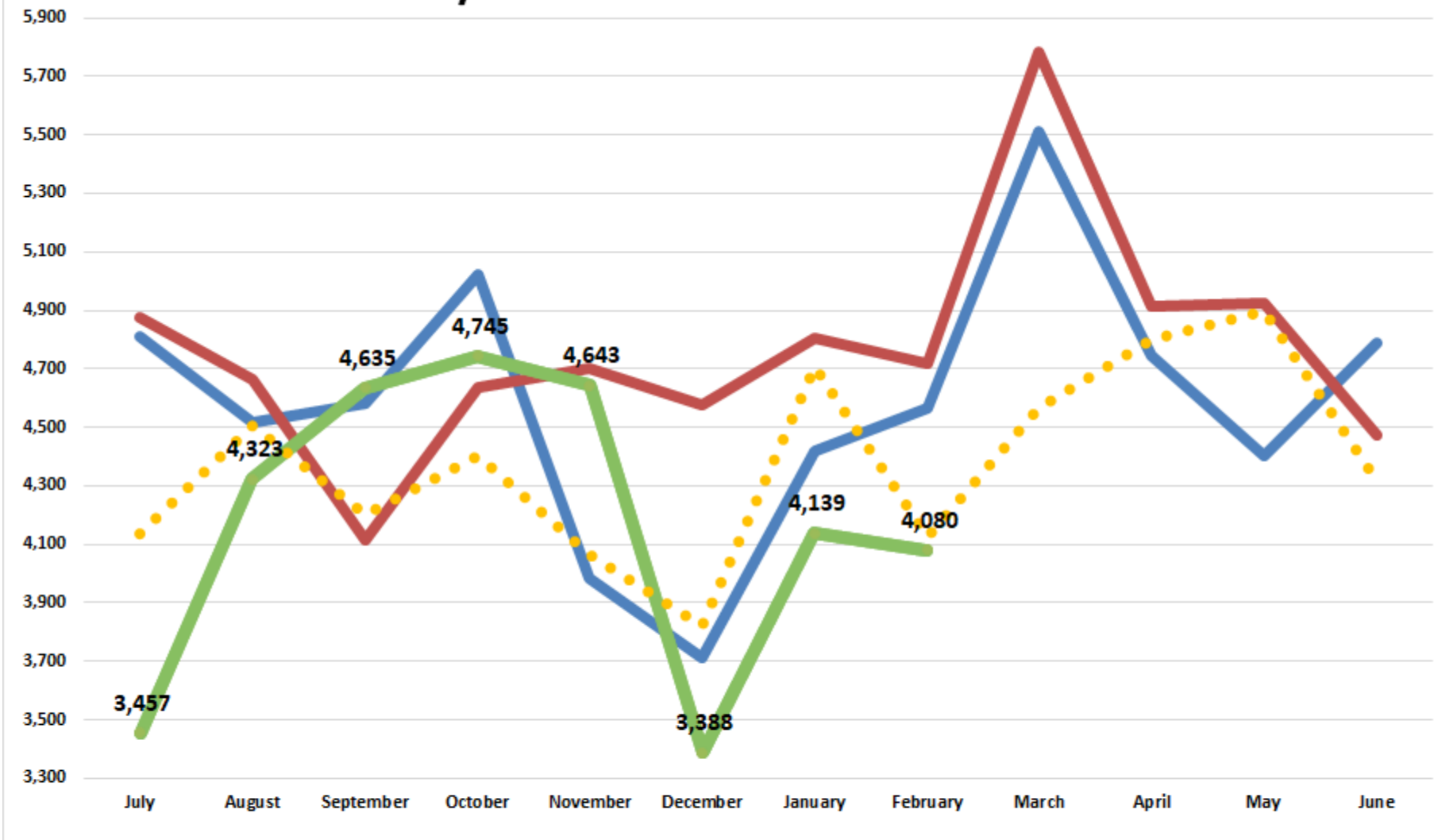
34,038	34,045	28,877	32,504
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget

All O/P Rehab Svcs Across District



149,266	153,460	147,930	152,898
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget

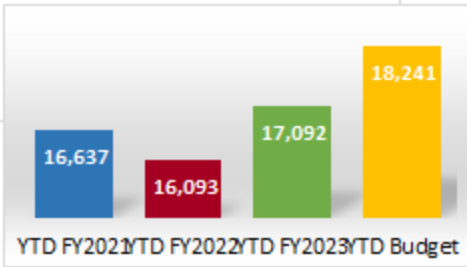
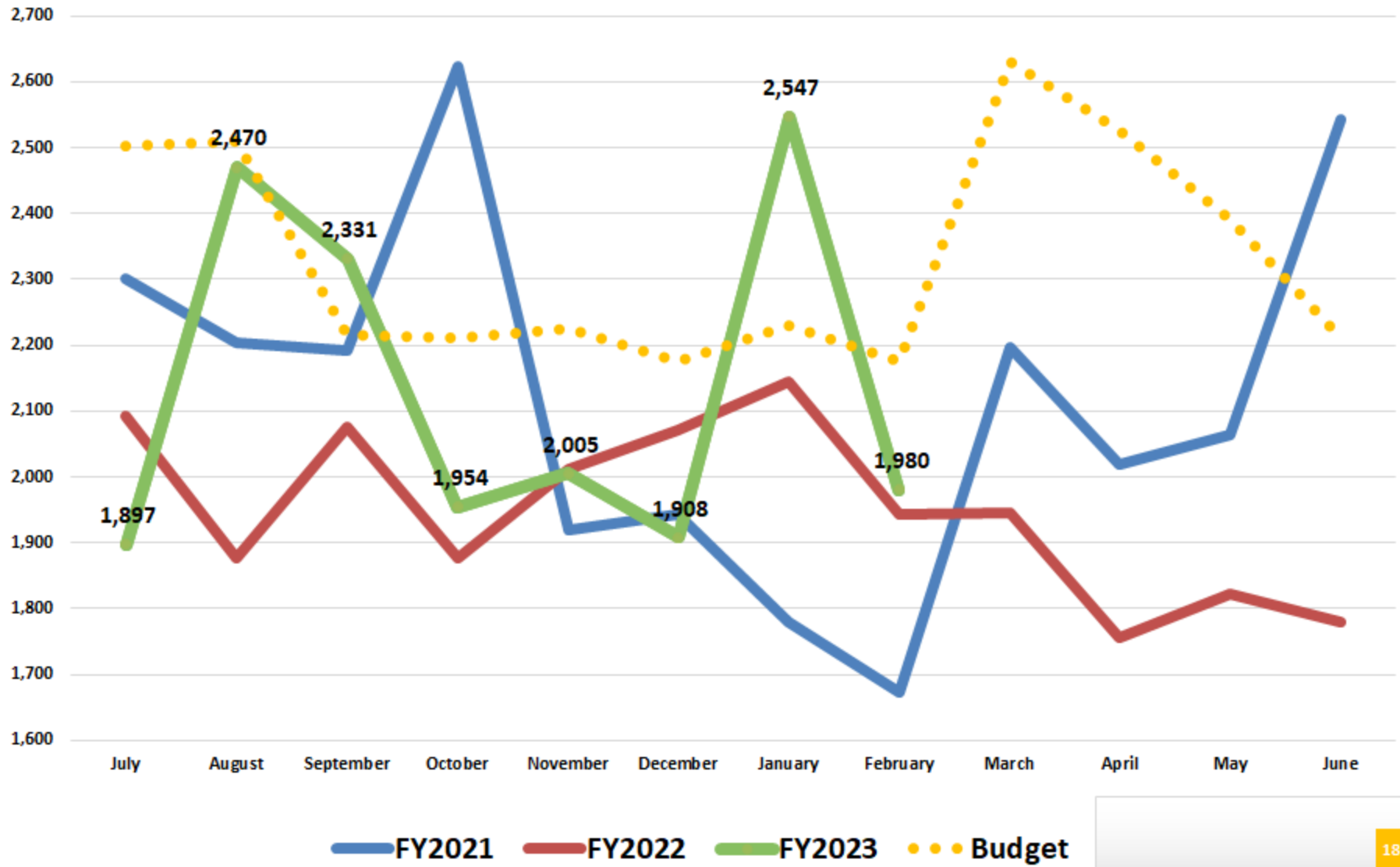
O/P Rehab Services



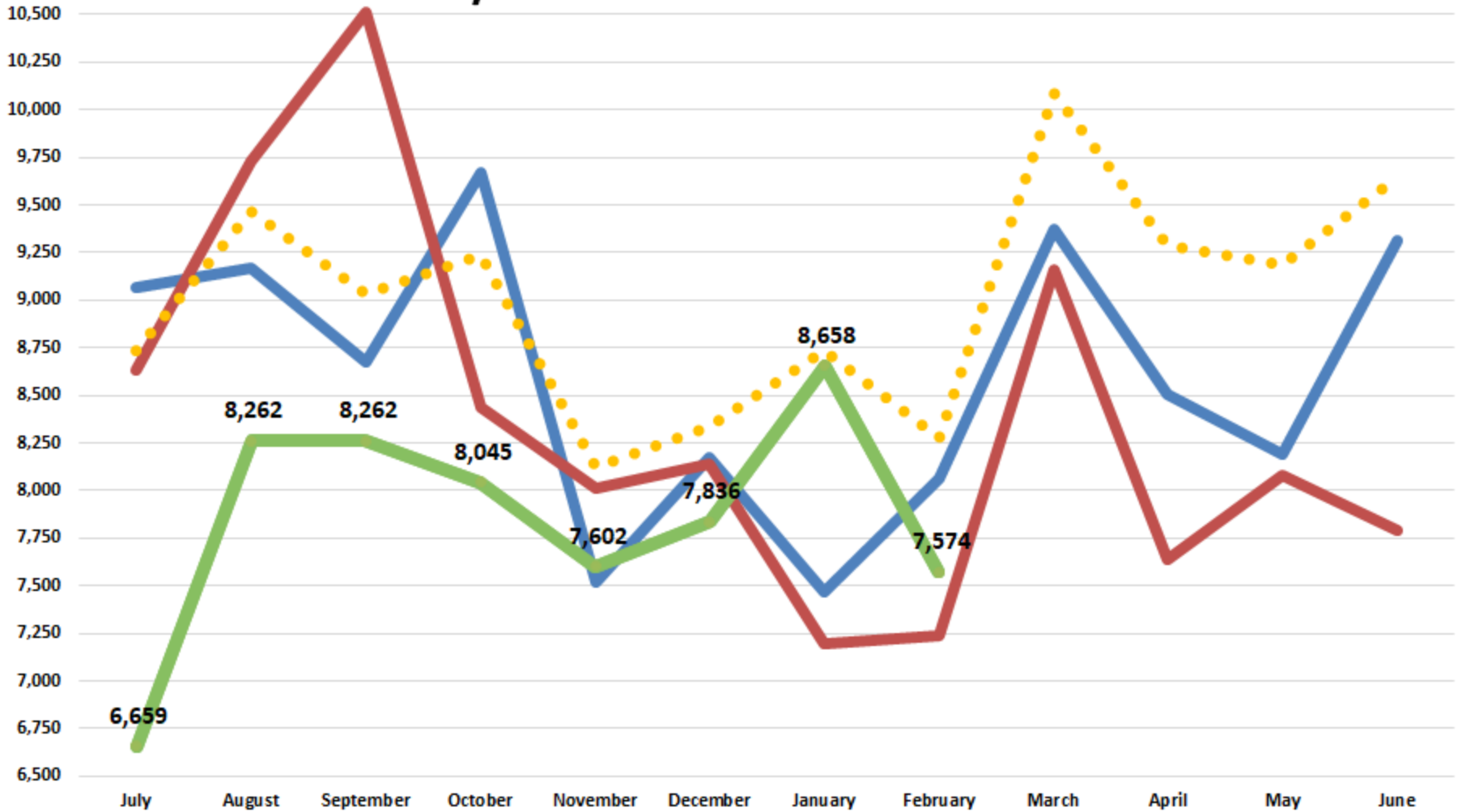
— FY2021
 — FY2022
 — FY2023
 ●●● Budget

35,612	37,094	33,410	33,965
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget

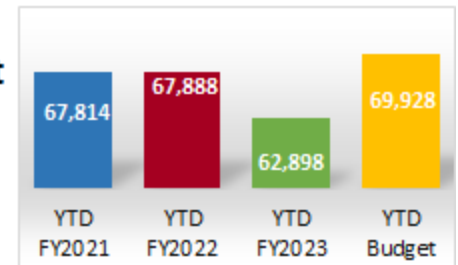
O/P Rehab - Exeter



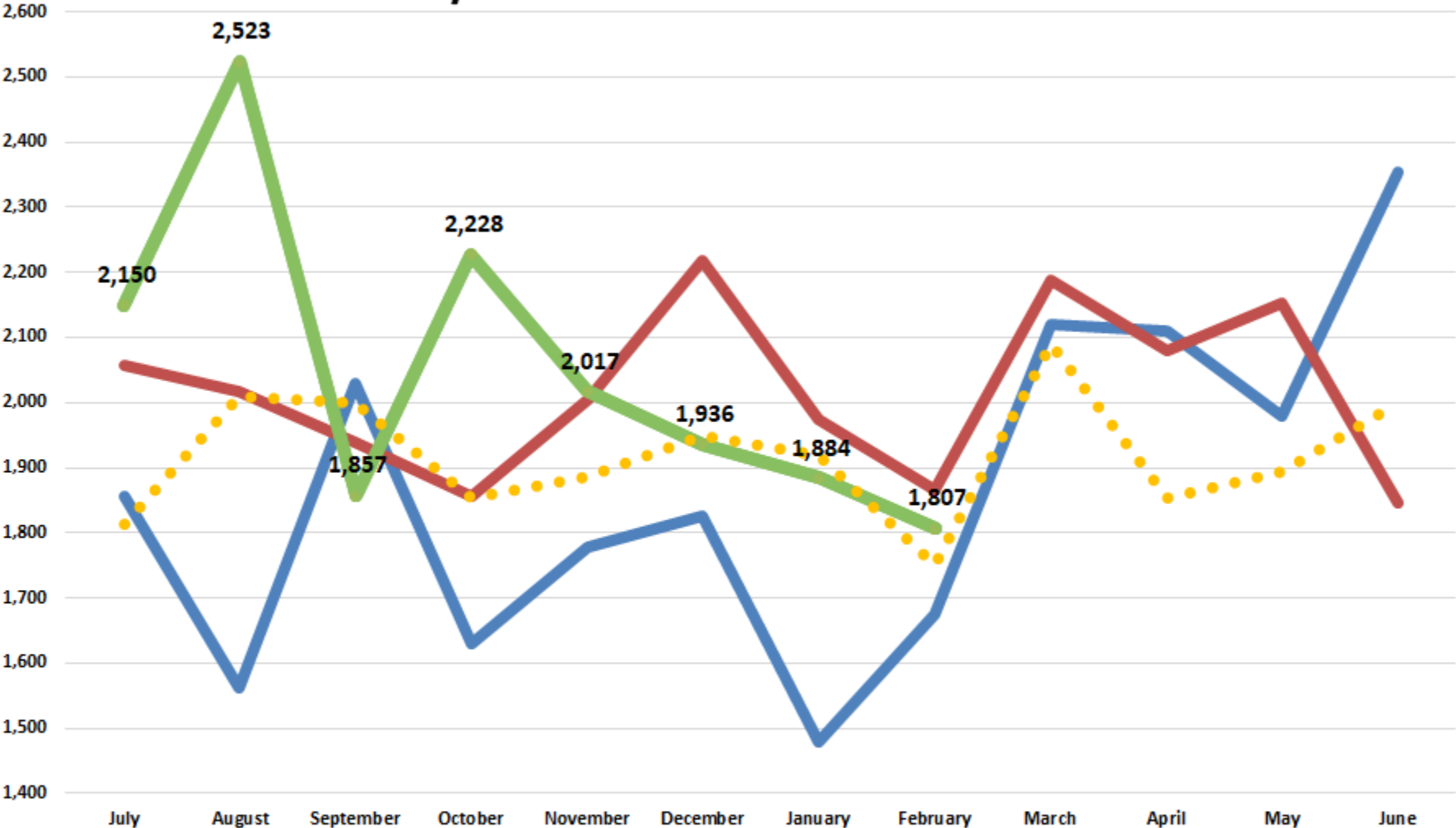
O/P Rehab - Akers



— FY2021
 — FY2022
 — FY2023
 ●●● Budget



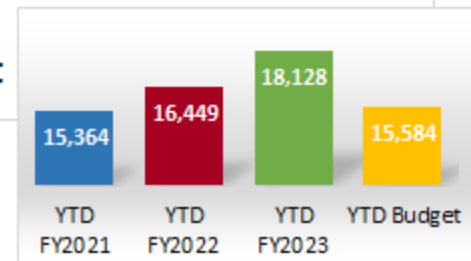
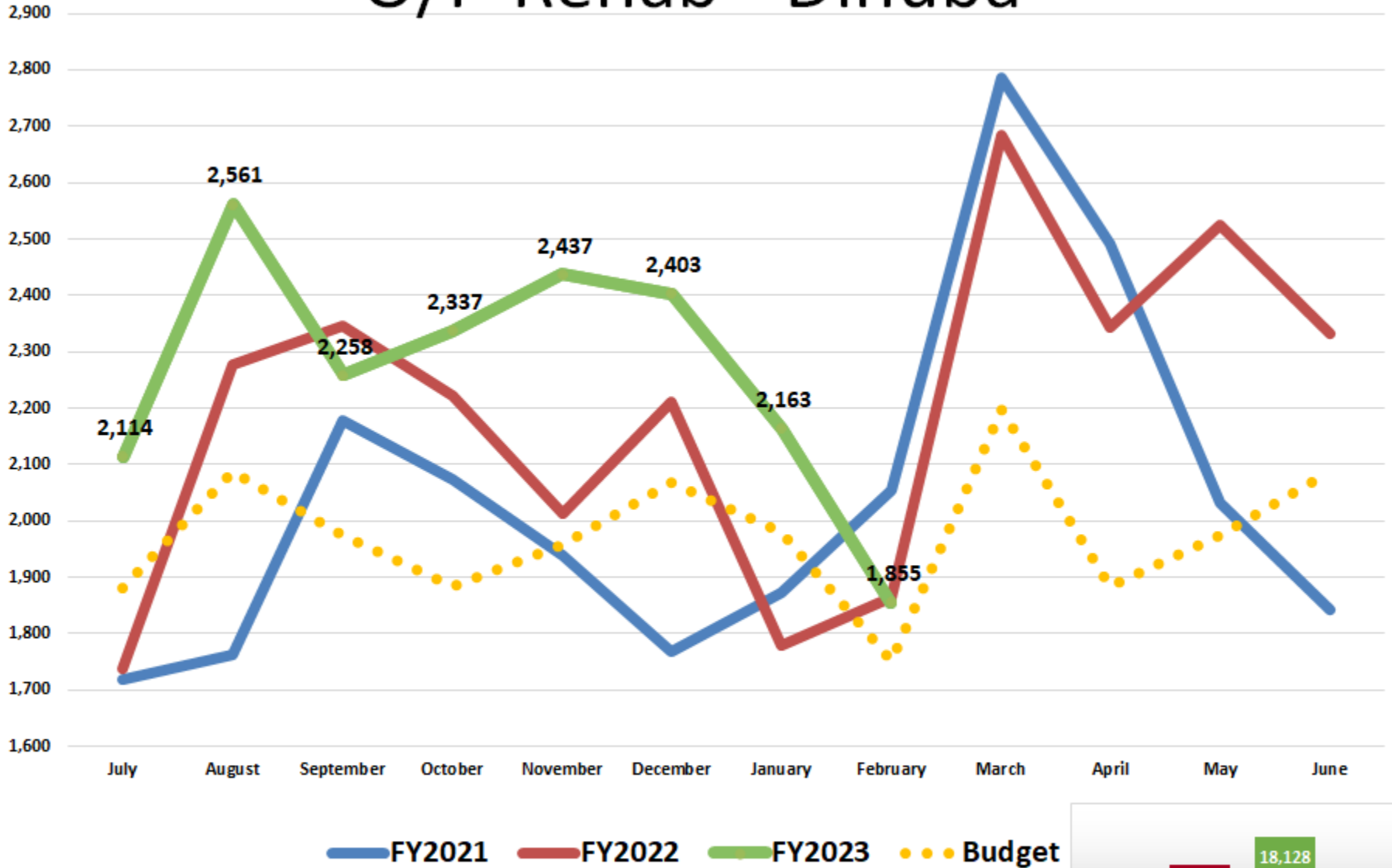
O/P Rehab - LLOPT



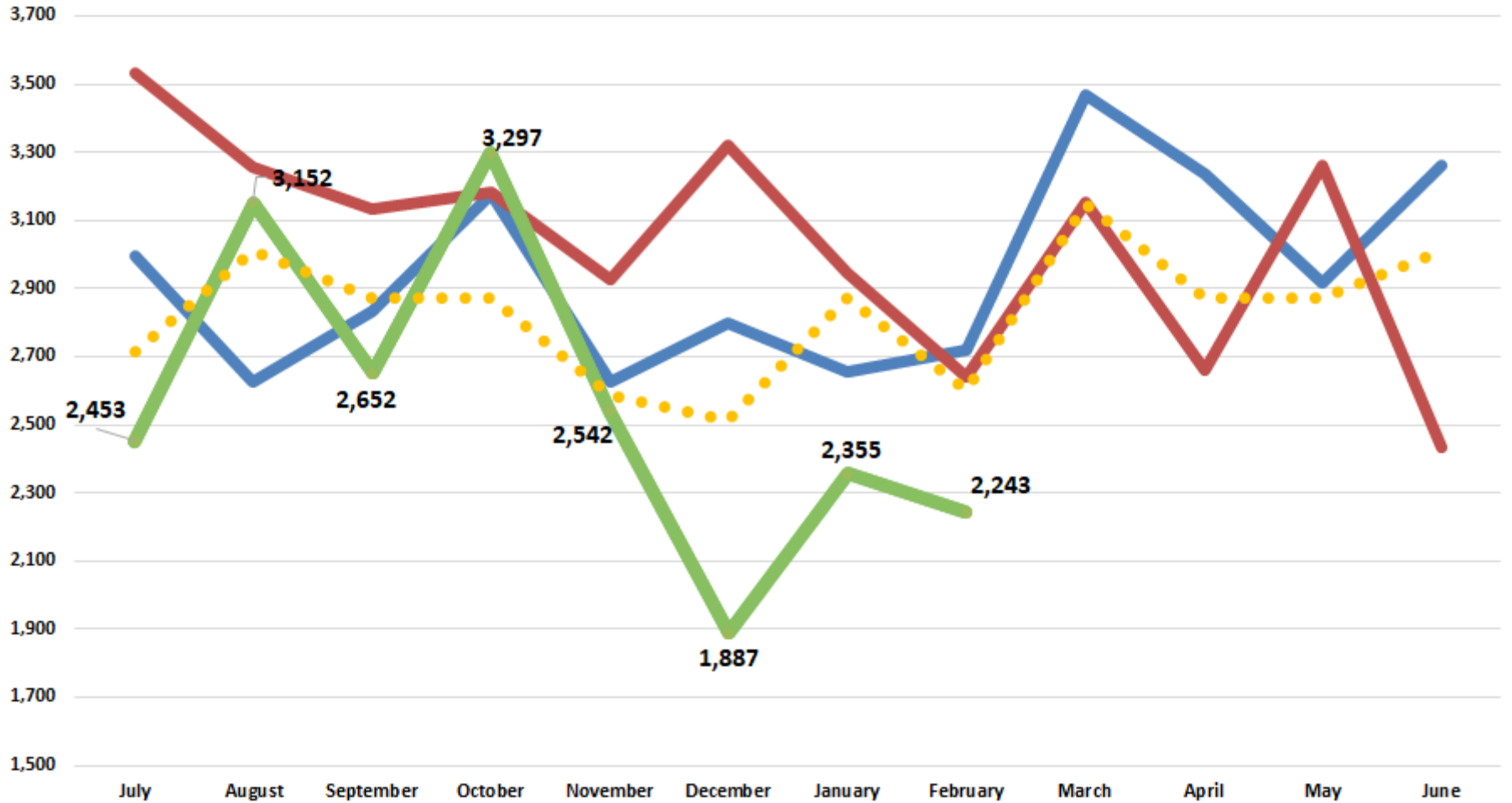
— FY2021
 — FY2022
 — FY2023
 ●● Budget

13,839	15,936	16,402	15,180
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget

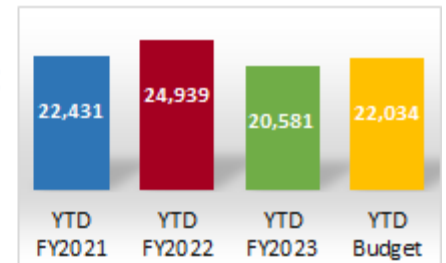
O/P Rehab - Dinuba



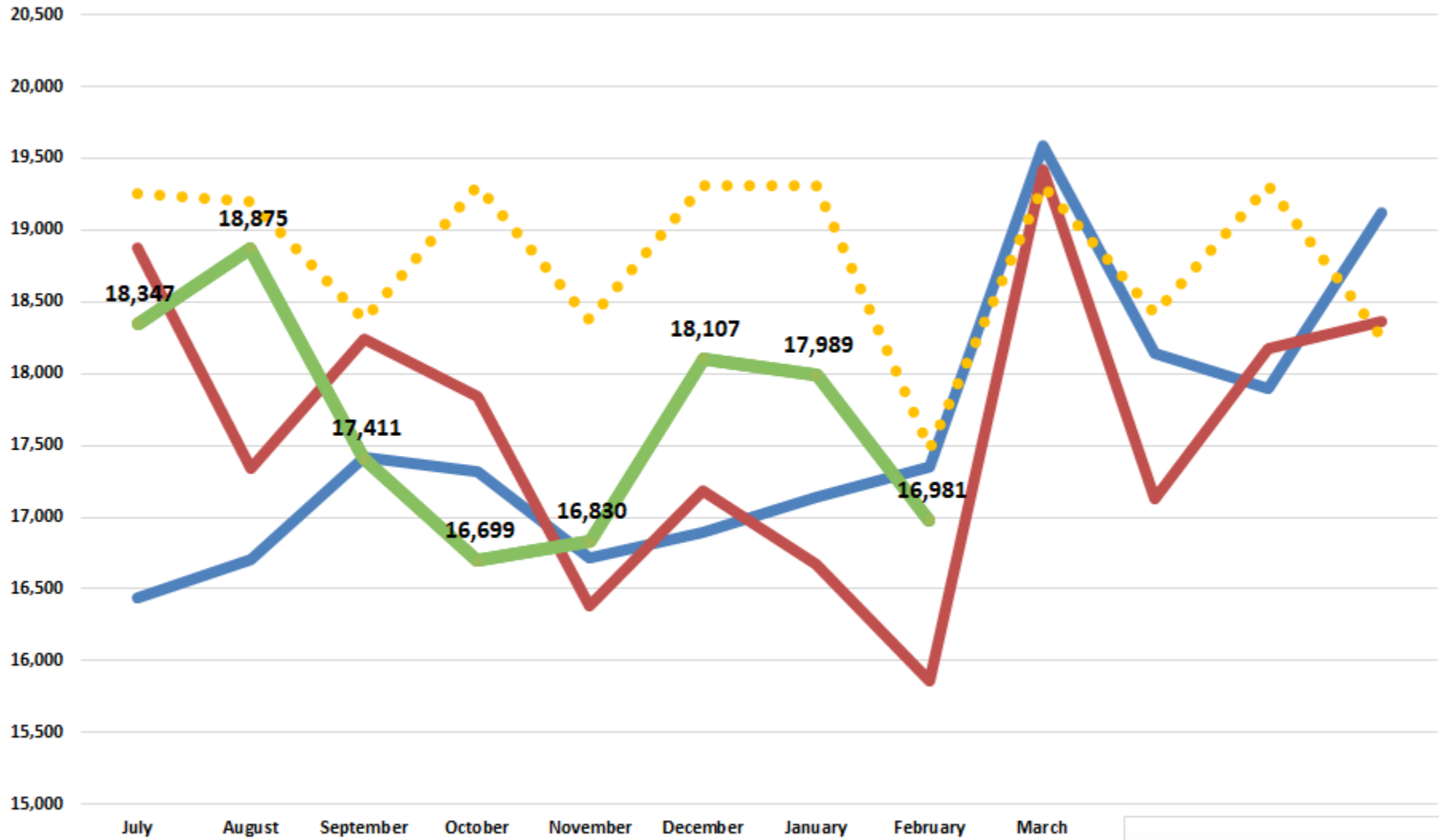
Therapy - Cypress Hand Center



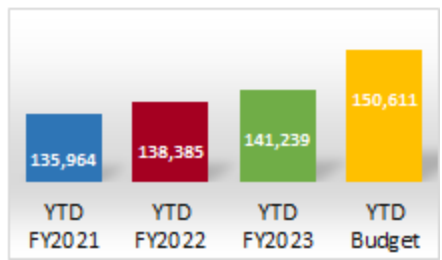
— FY2021
 — FY2022
 — FY2023
 ●●● Budget



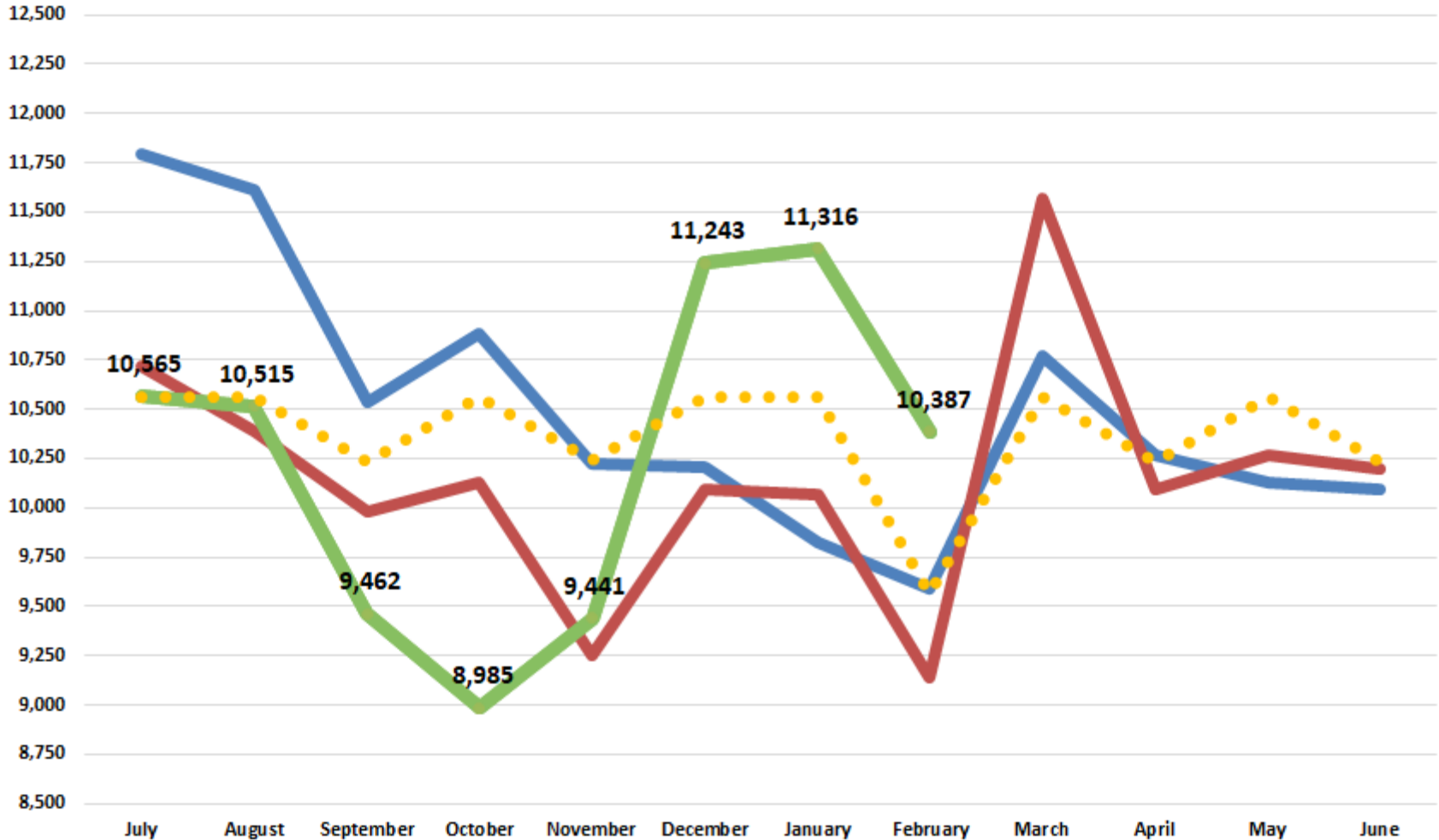
Physical & Other Therapy Units (I/P & O/P)



— FY2021
 — FY2022
 — FY2023
 ●●● Budget



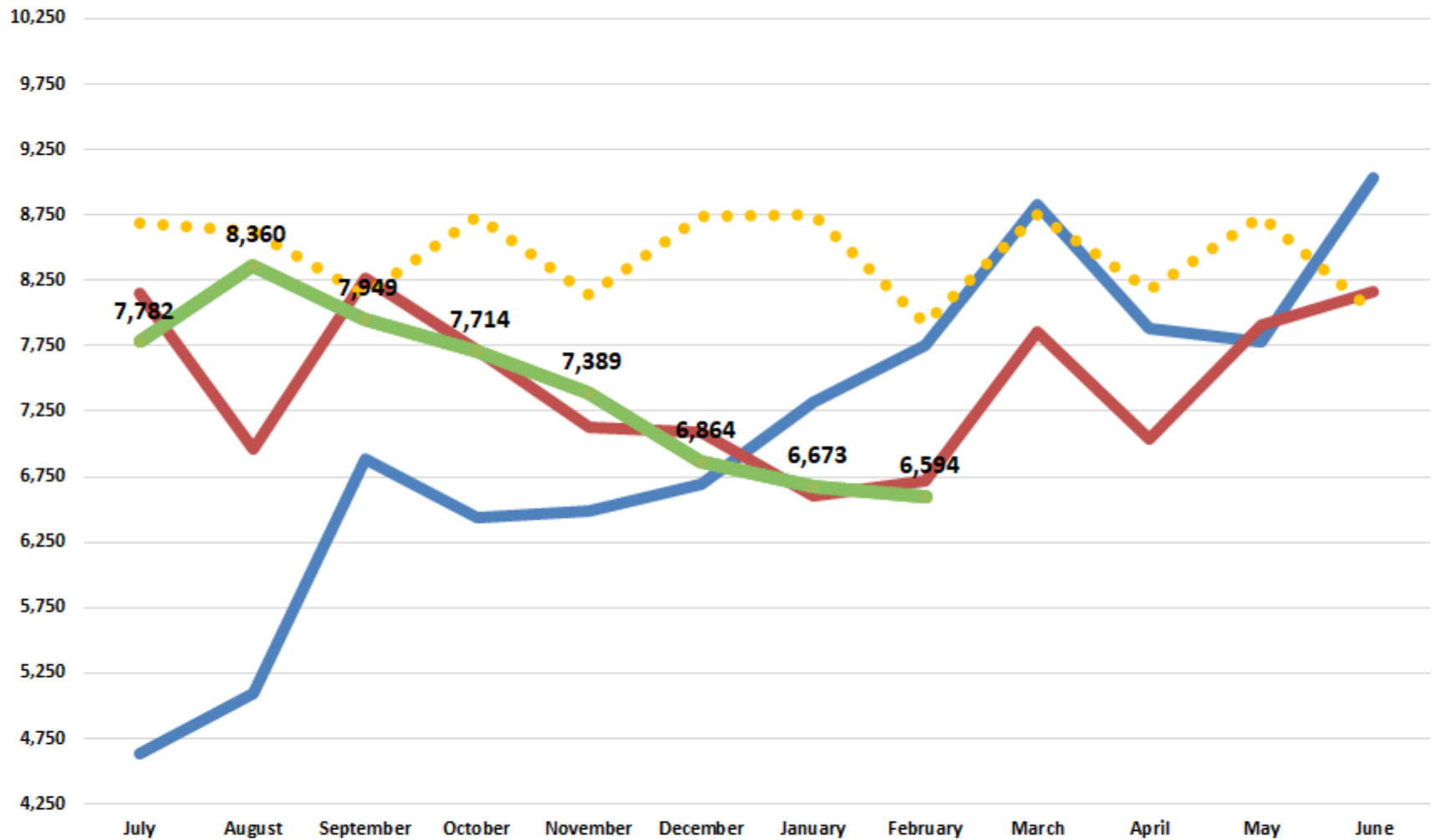
Physical & Other Therapy Units (I/P & O/P)-Main Campus



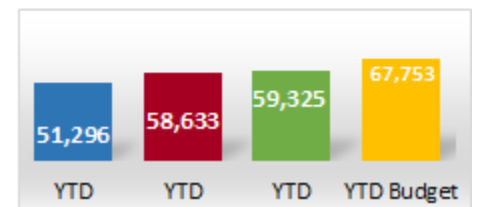
— FY2021
 — FY2022
 — FY2023
 ●●● Budget

84,668	79,752	81,914	82,858
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget

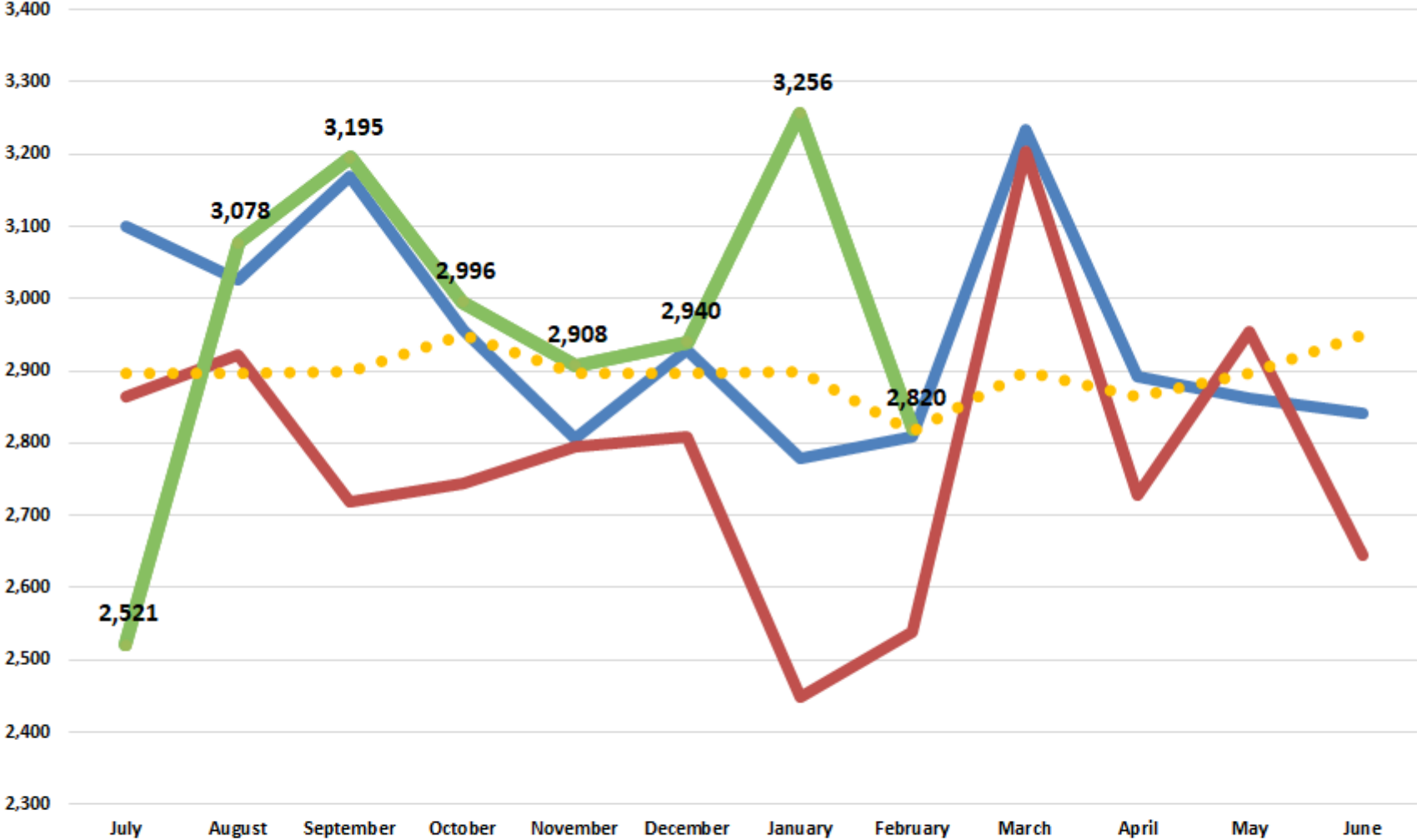
Physical & Other Therapy Units (I/P & O/P)- KDRH & South Campus



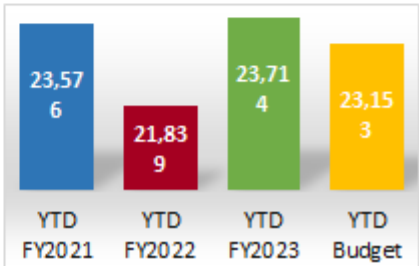
— FY2021
 — FY2022
 — FY2023
 ●●● Budget



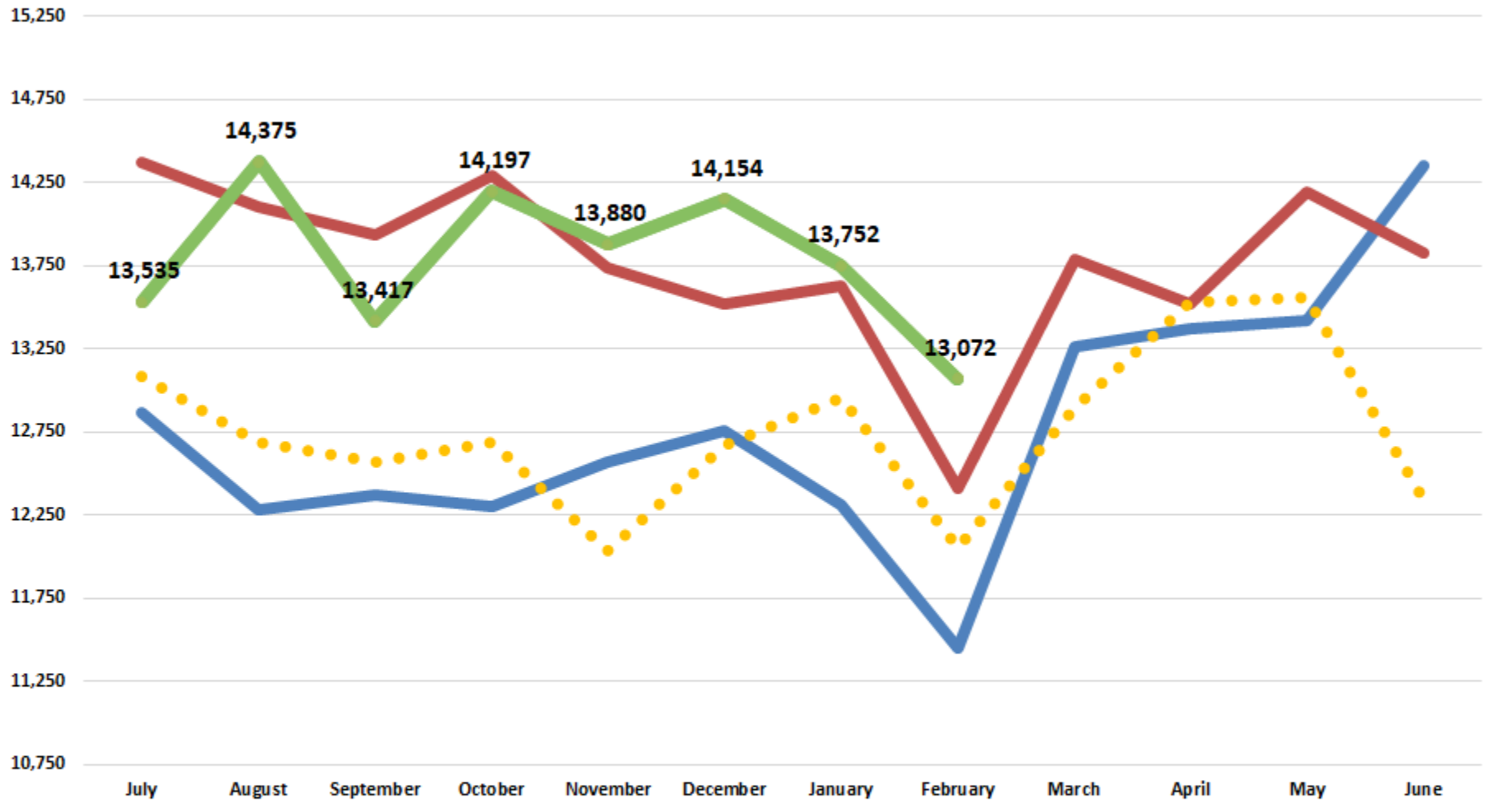
Home Health Visits



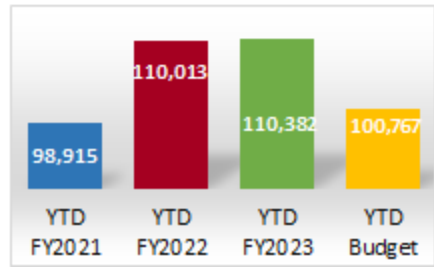
— FY2021
 — FY2022
 — FY2023
 ●●● Budget



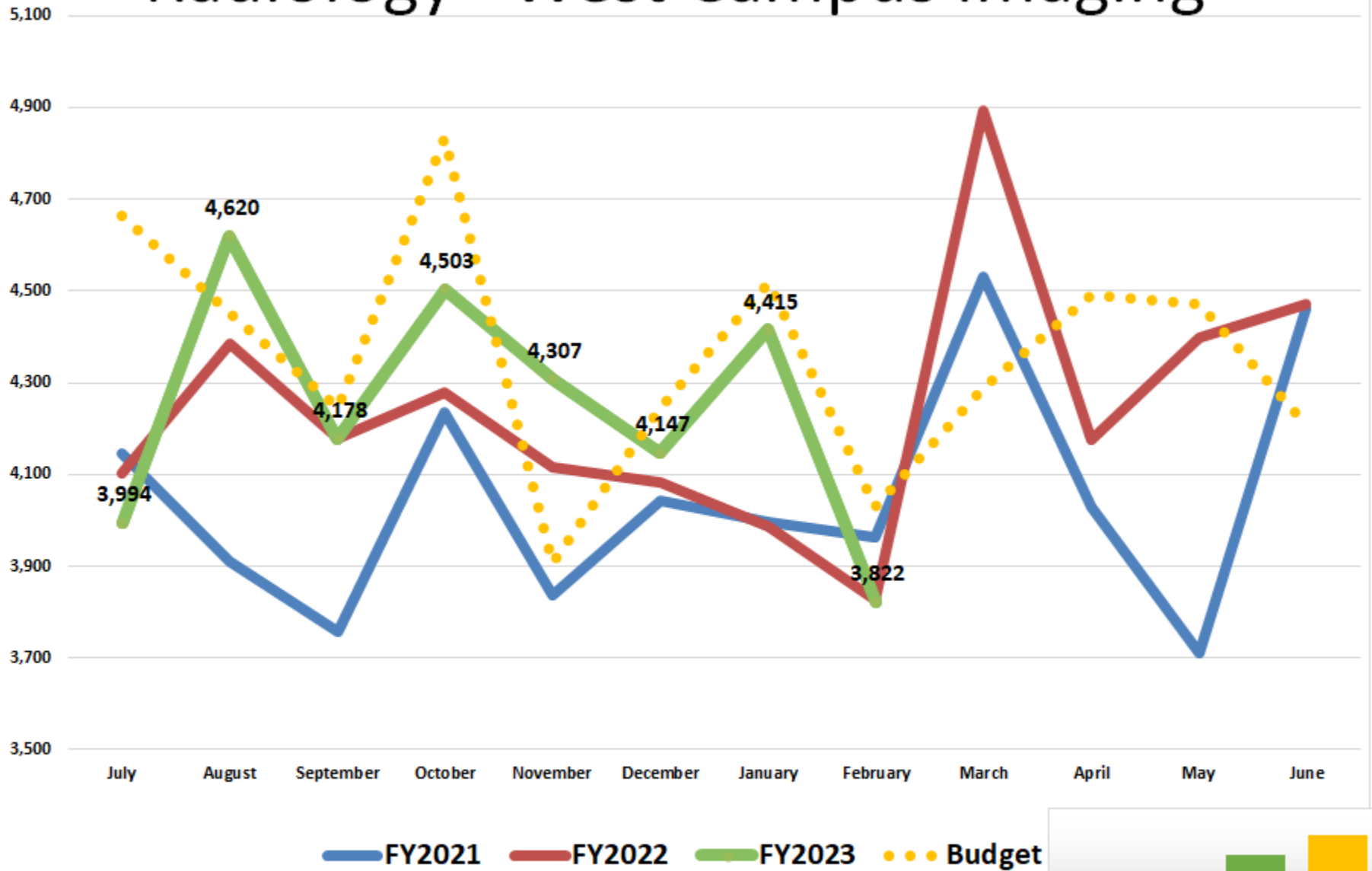
Radiology – Main Campus



— FY2021
 — FY2022
 — FY2023
 ●●● Budget

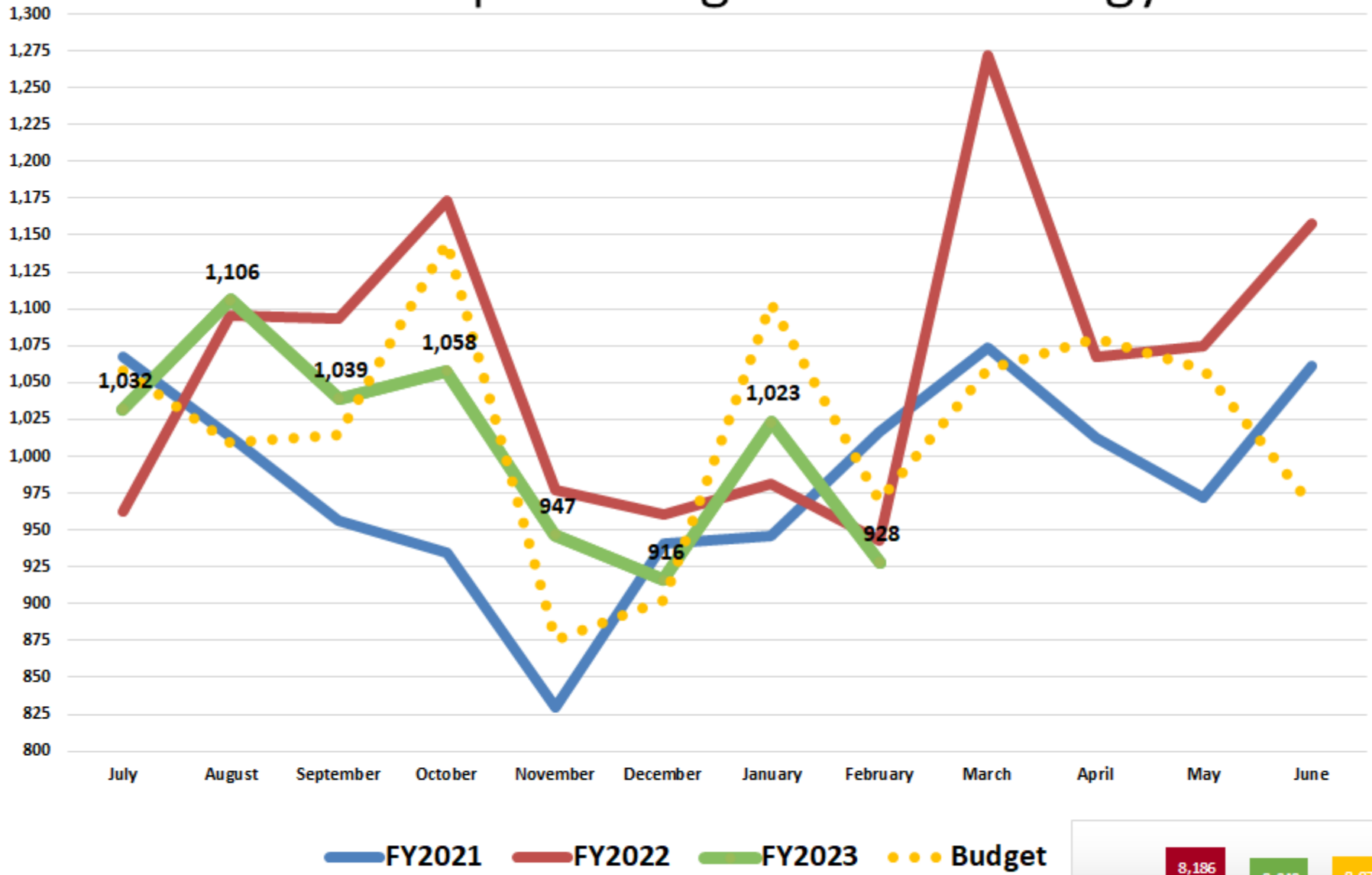


Radiology - West Campus Imaging

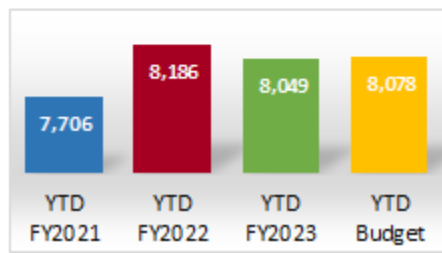


31,887	32,960	33,986	34,889
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget

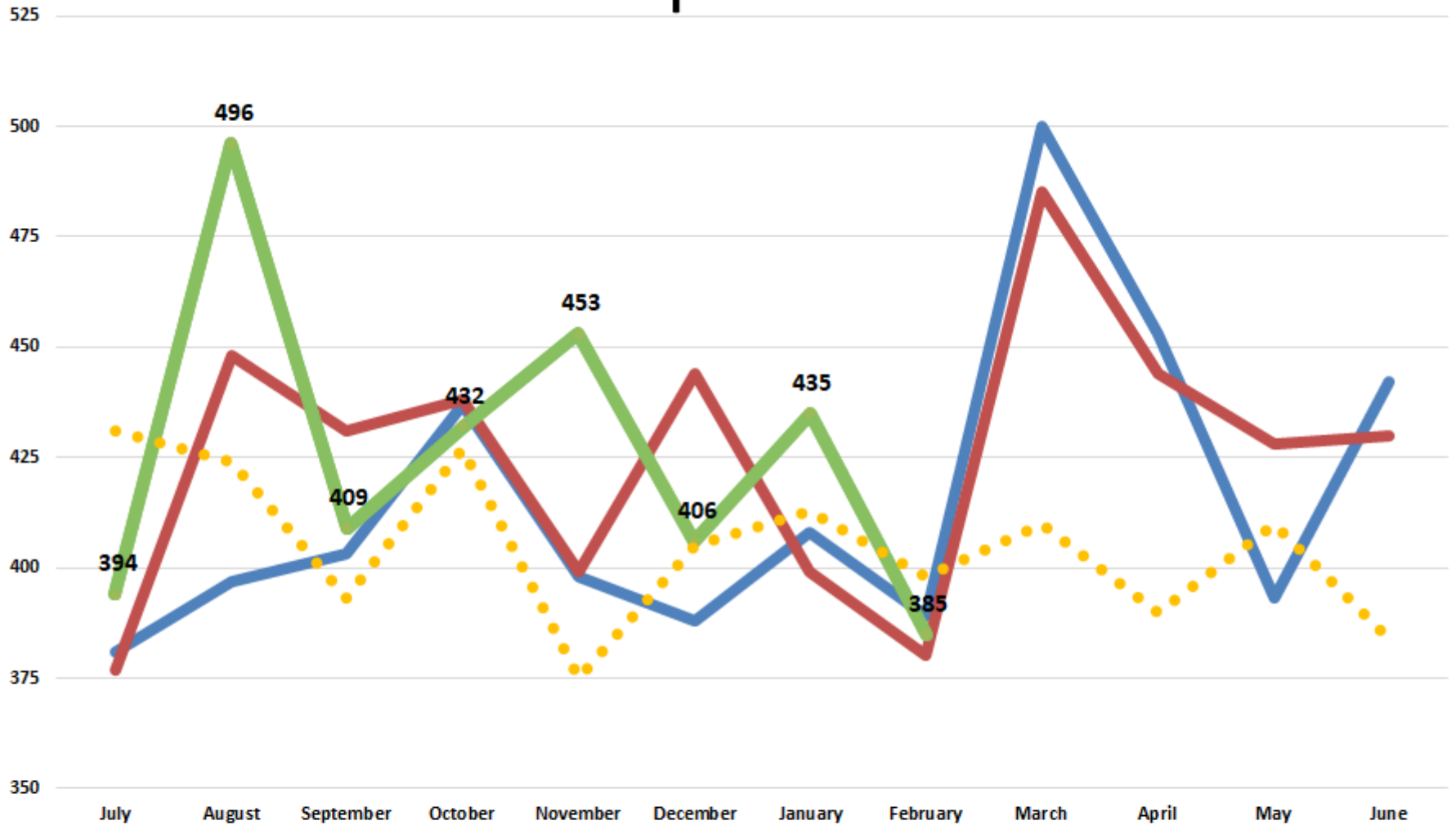
West Campus - Diagnostic Radiology



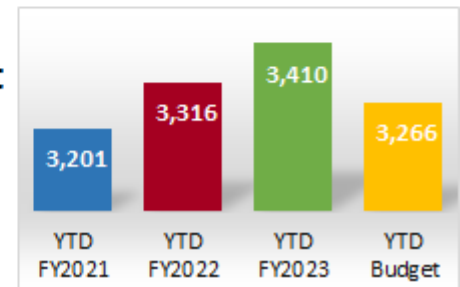
— FY2021
 — FY2022
 — FY2023
 ●●● Budget



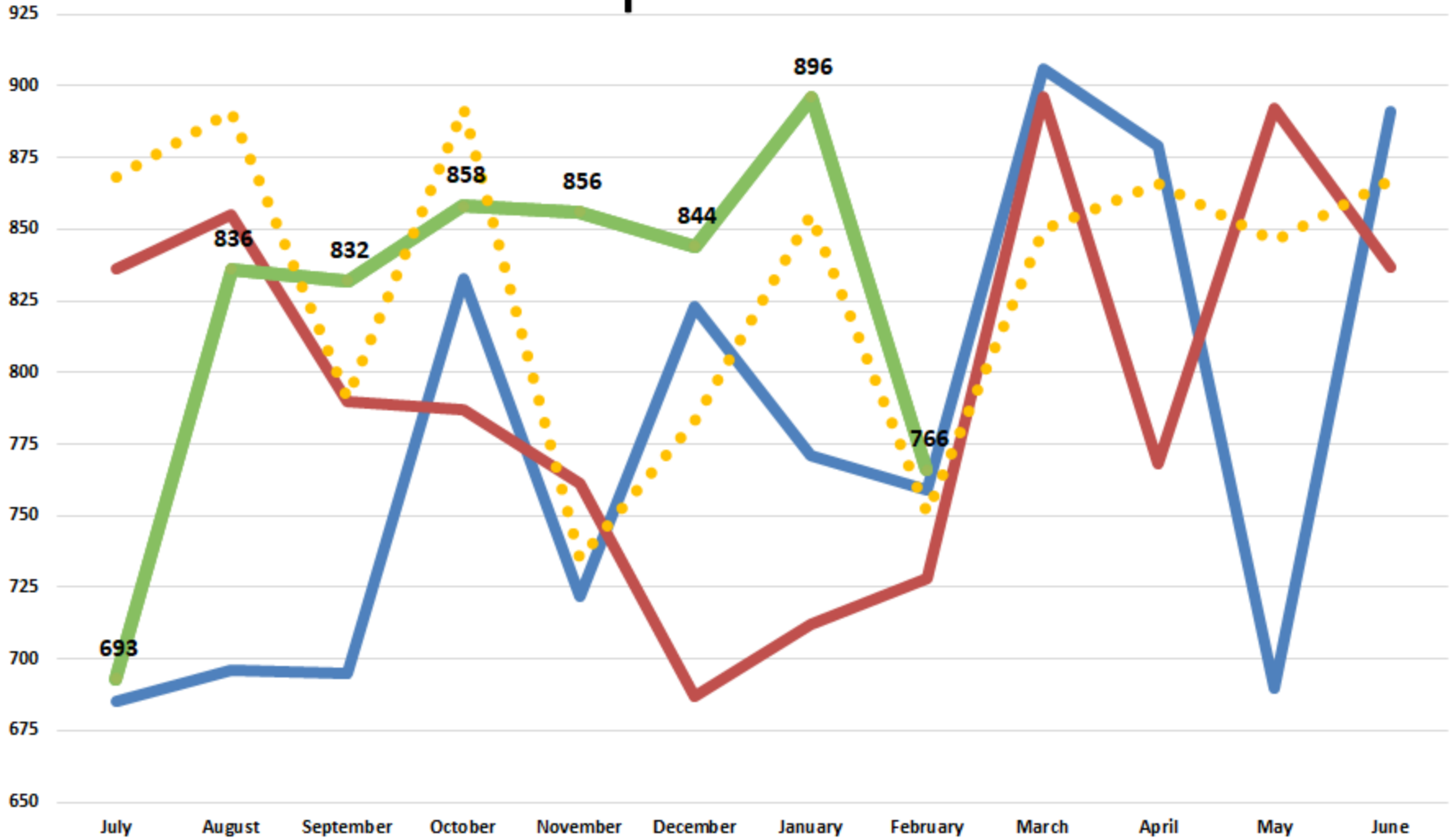
West Campus - CT Scan



— FY2021
 — FY2022
 — FY2023
 ●●● Budget



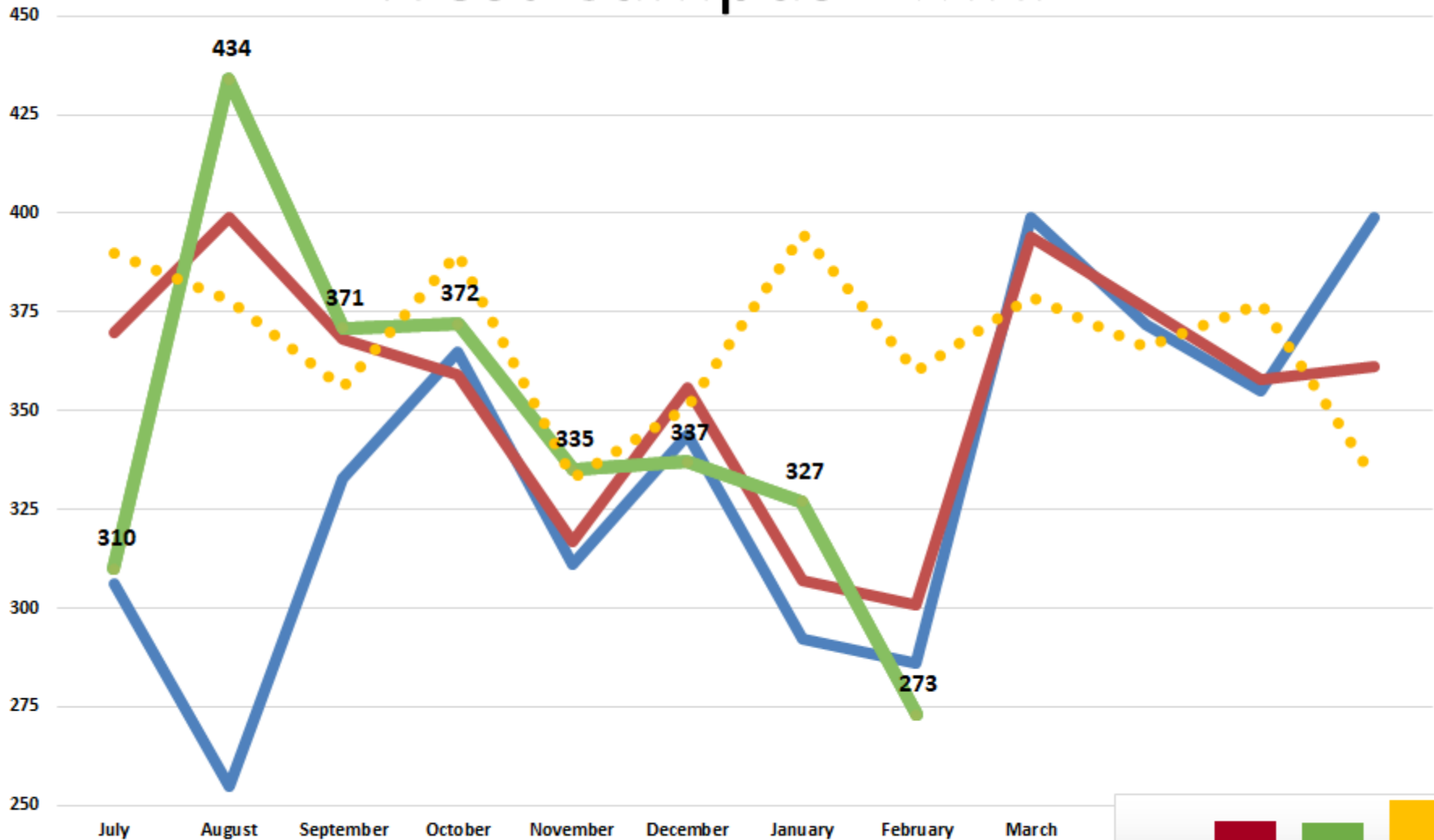
West Campus - Ultrasound



— FY2021
 — FY2022
 — FY2023
 ●●● Budget

5,984	6,156	6,581	6,566
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget

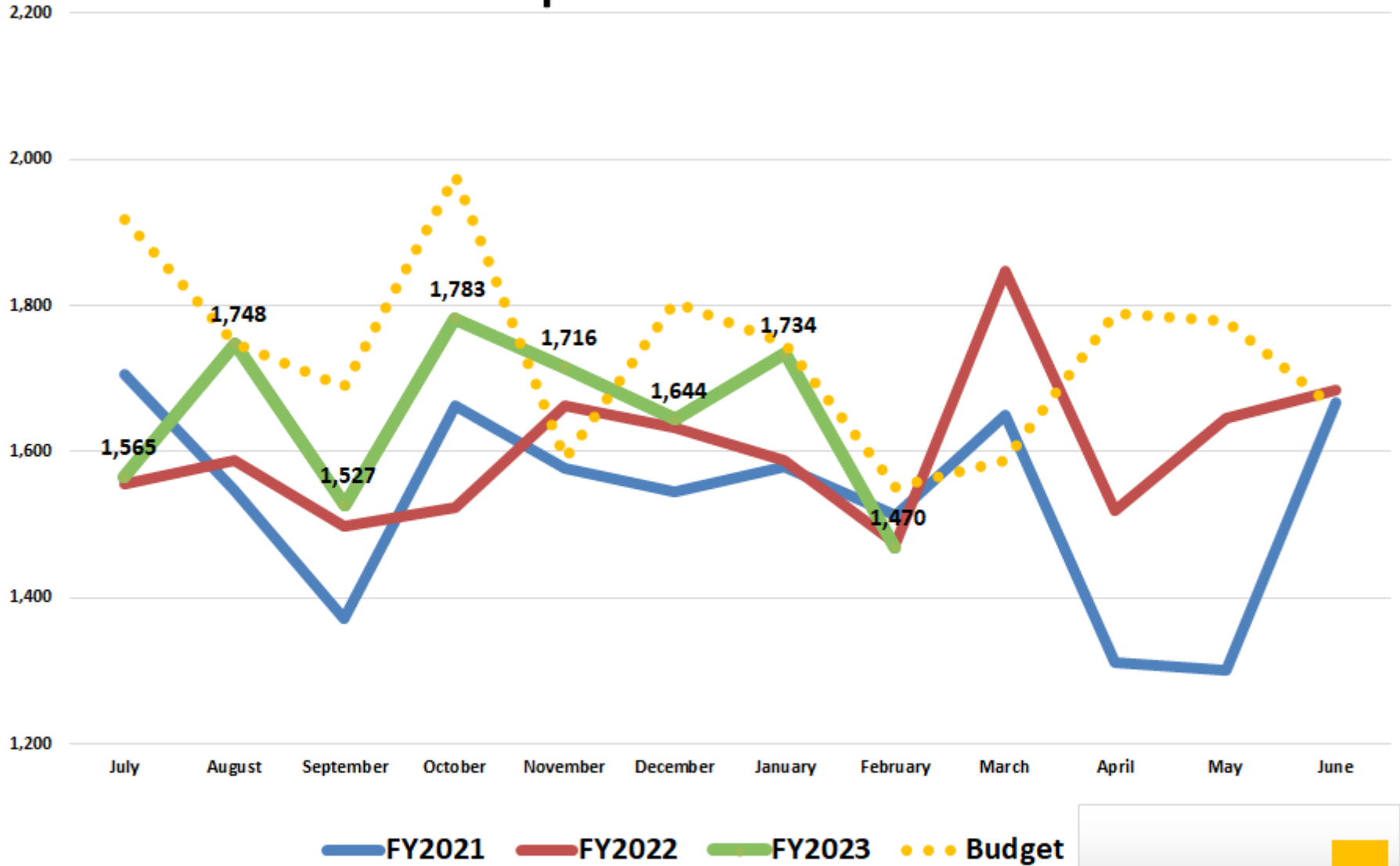
West Campus - MRI



— FY2021
 — FY2022
 — FY2023
 ●●● Budget

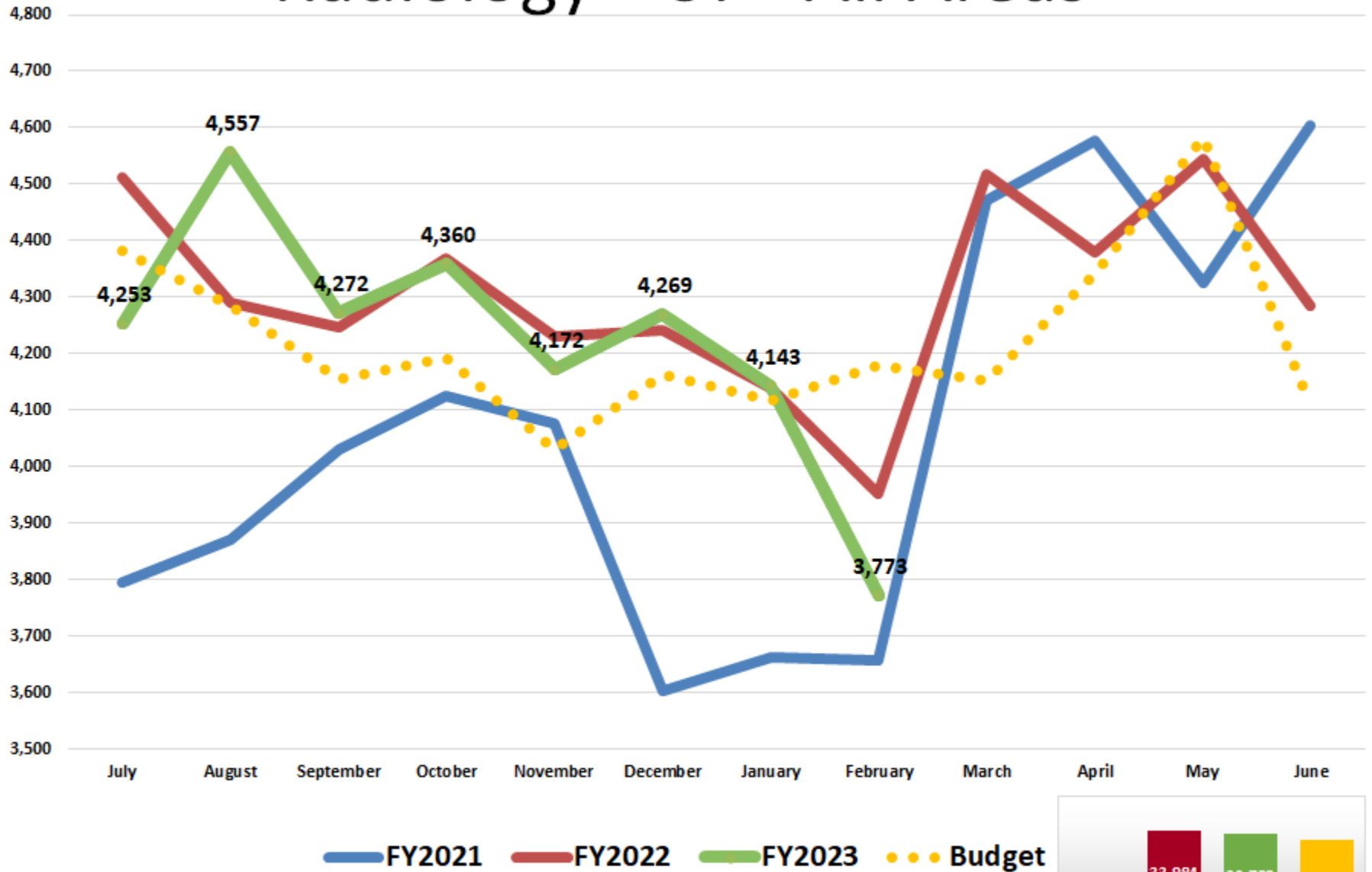
2,492	2,777	2,759	2,953
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget

West Campus - Breast Center

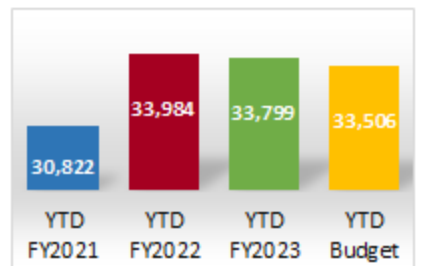


12,504	12,525	13,187	14,026
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget

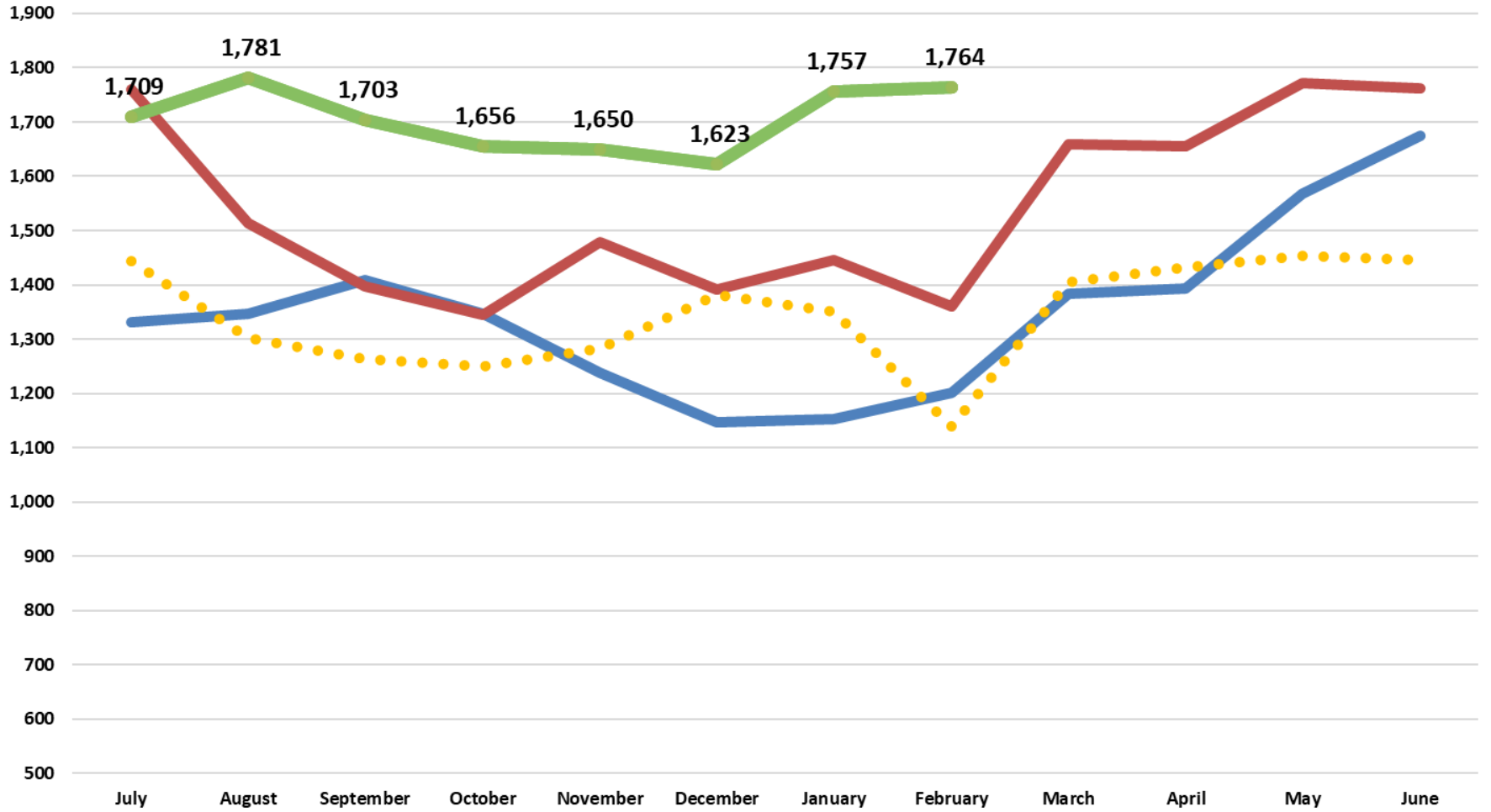
Radiology - CT - All Areas



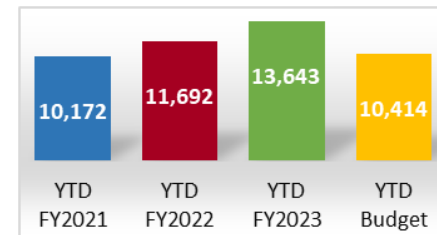
— FY2021
 — FY2022
 — FY2023
 ●●● Budget



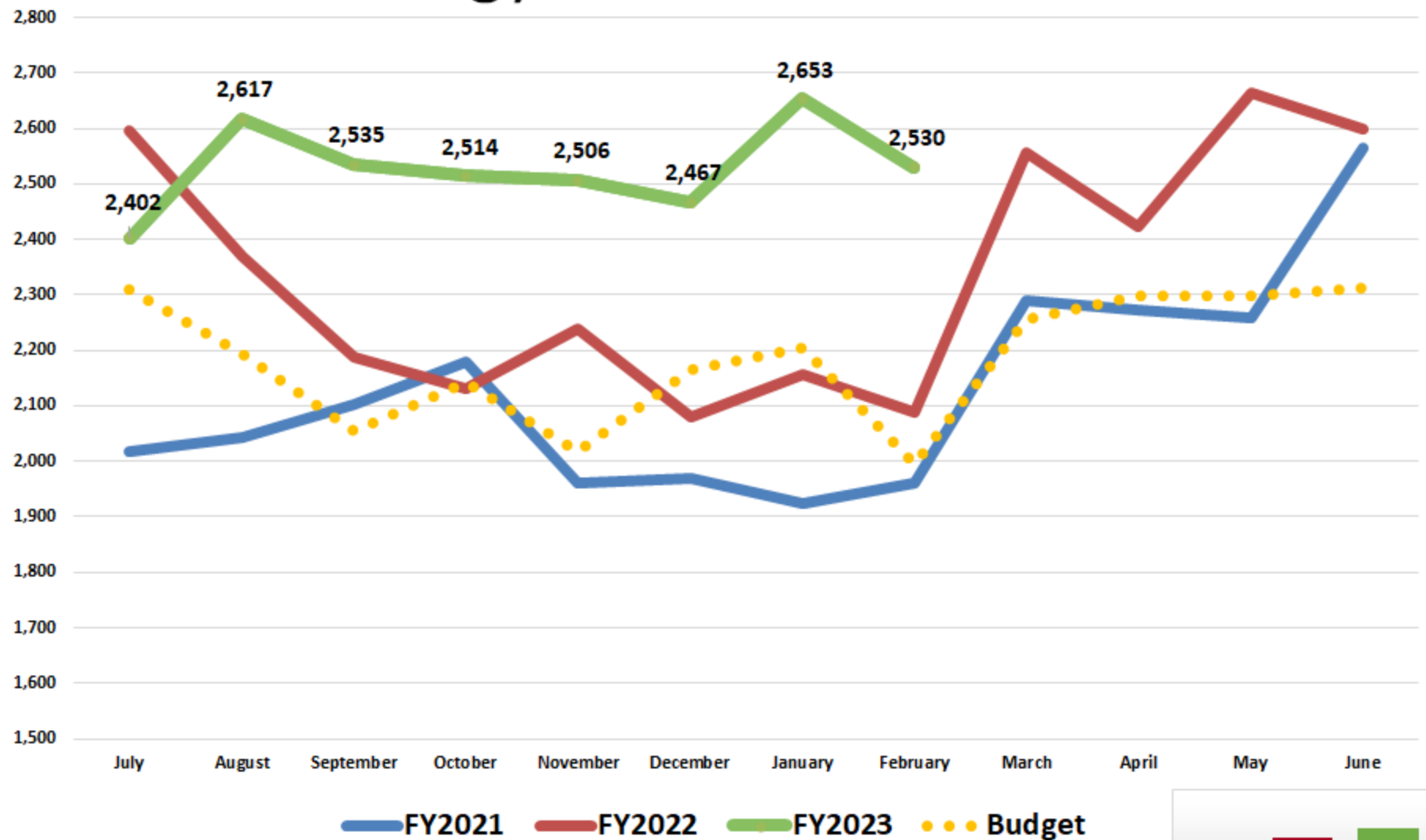
Radiology - Ultrasound - Main Campus



— **FY2021**
 — **FY2022**
 — **FY2023**
 ●●● **Budget**

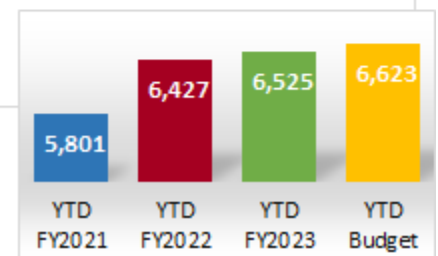
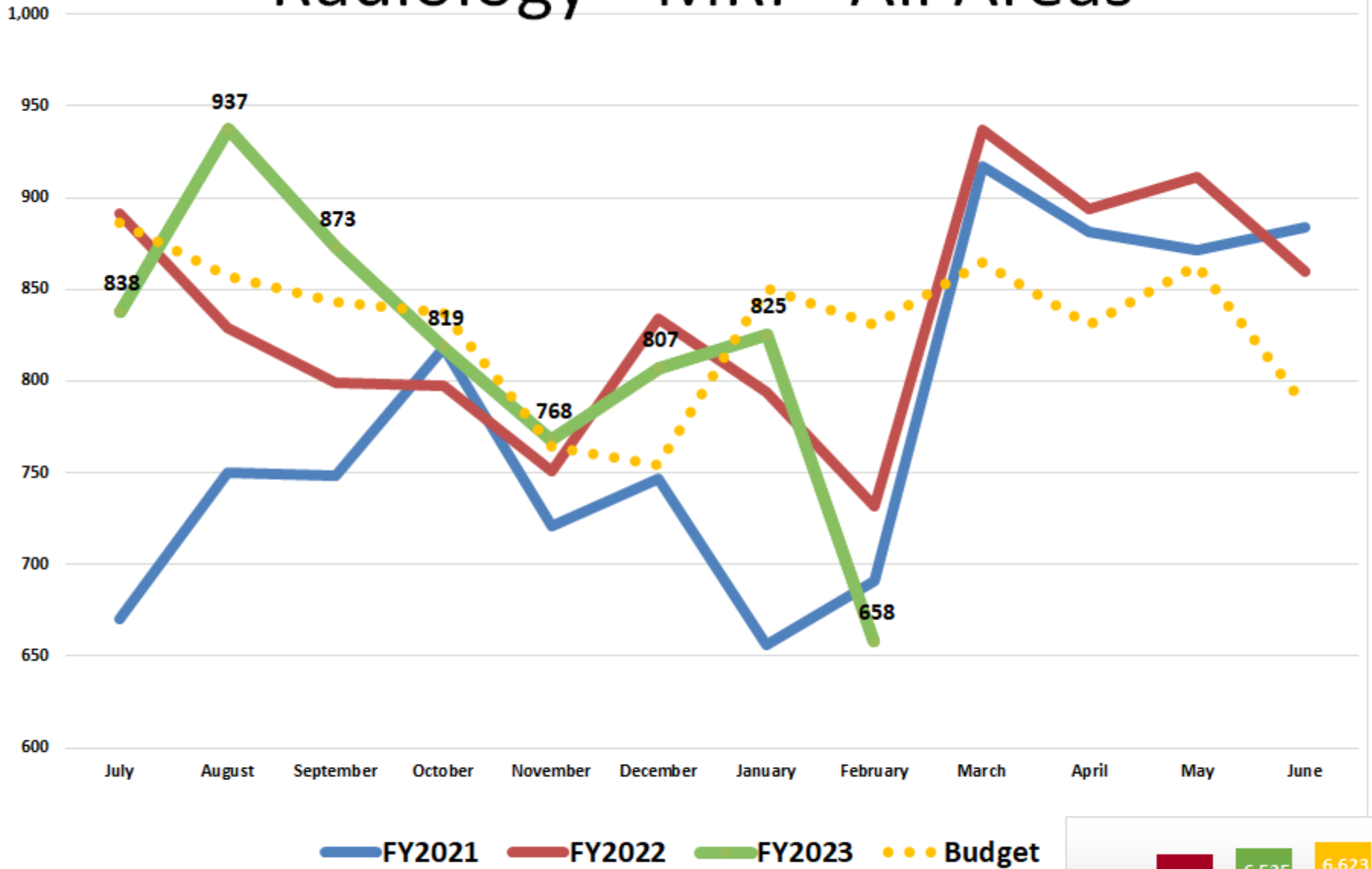


Radiology - Ultrasound - All Areas

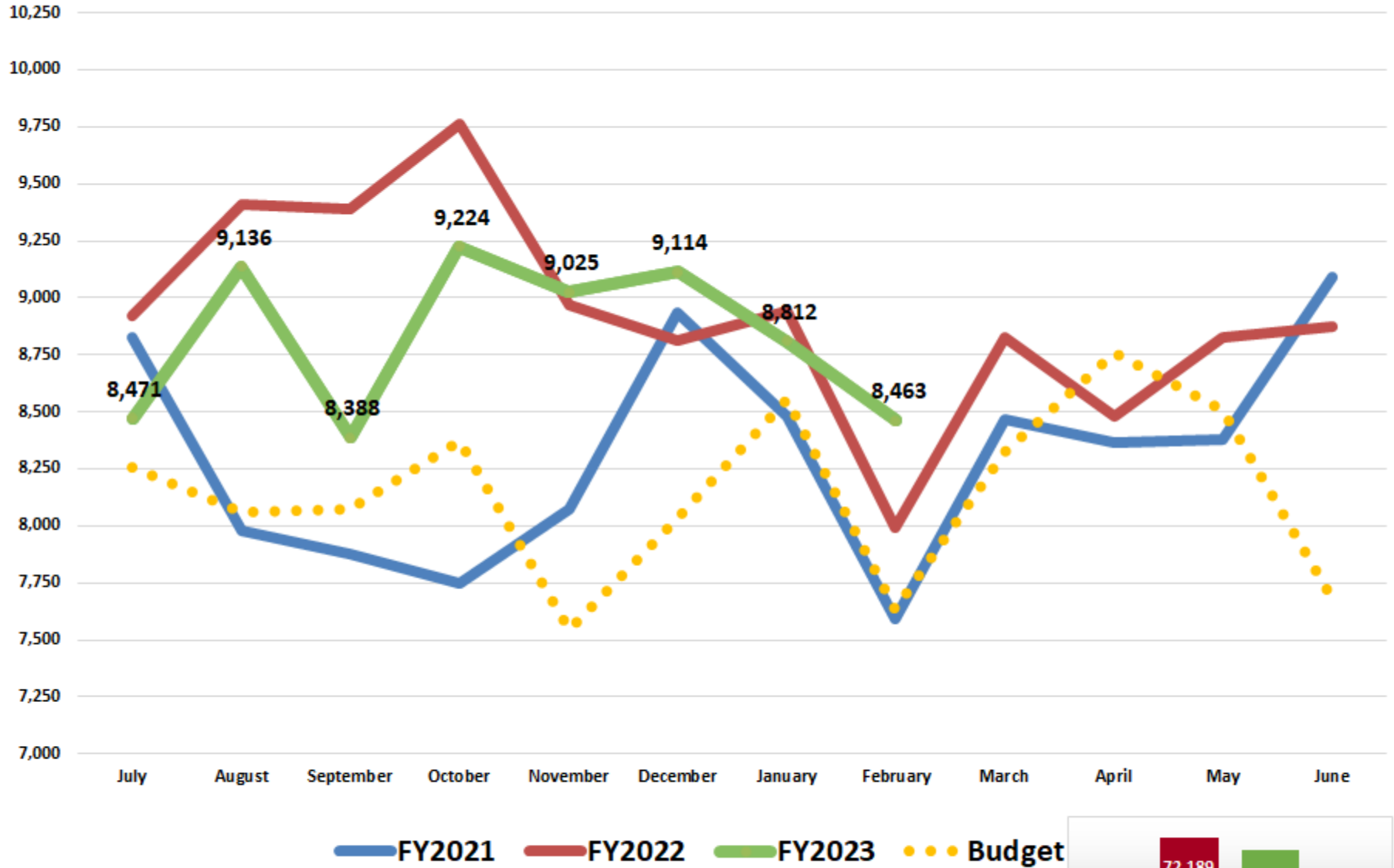


16,156	17,848	20,224	17,084
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget

Radiology - MRI - All Areas

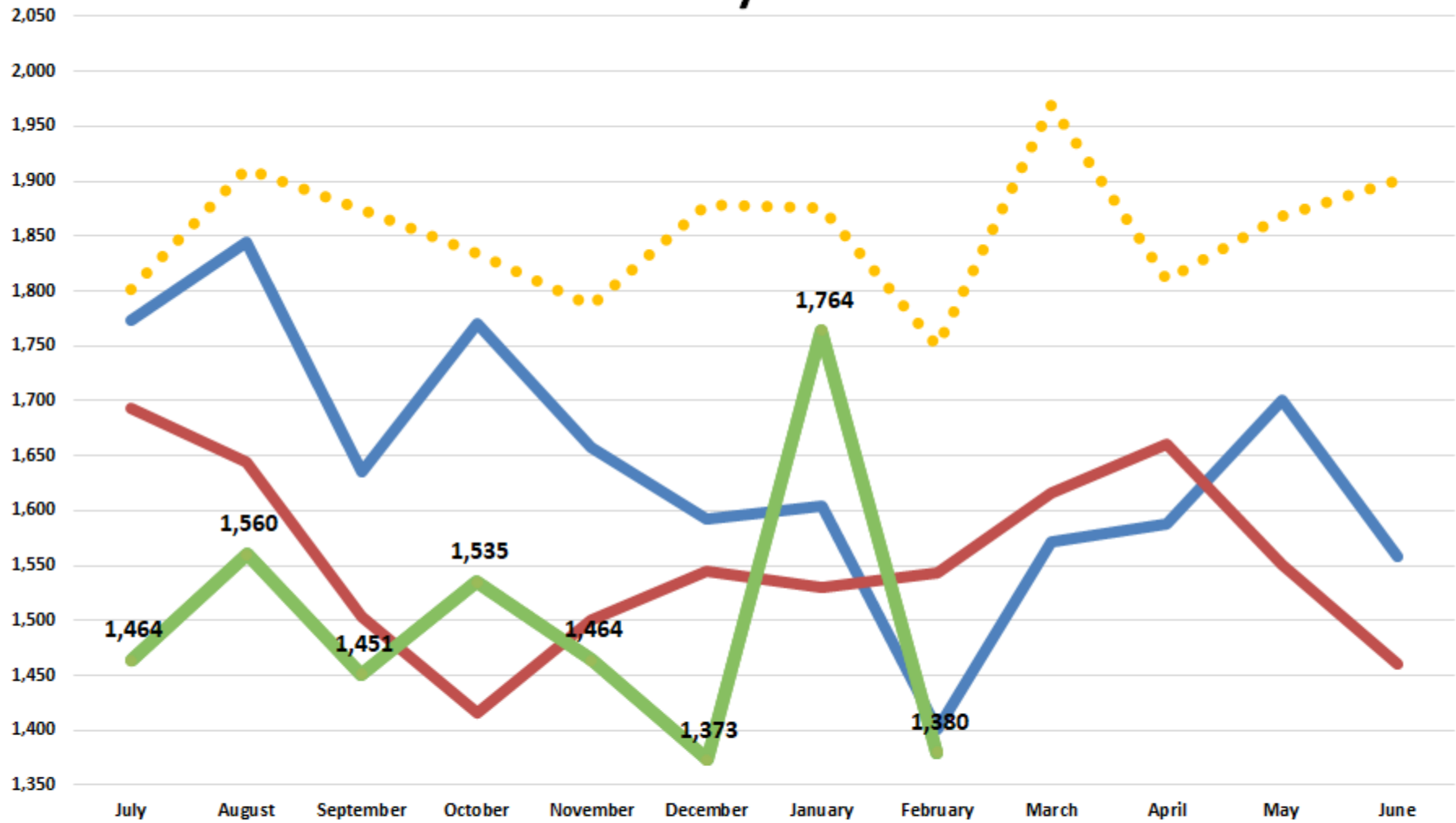


Radiology Modality - Diagnostic



65,519	72,189	70,633	64,521
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget

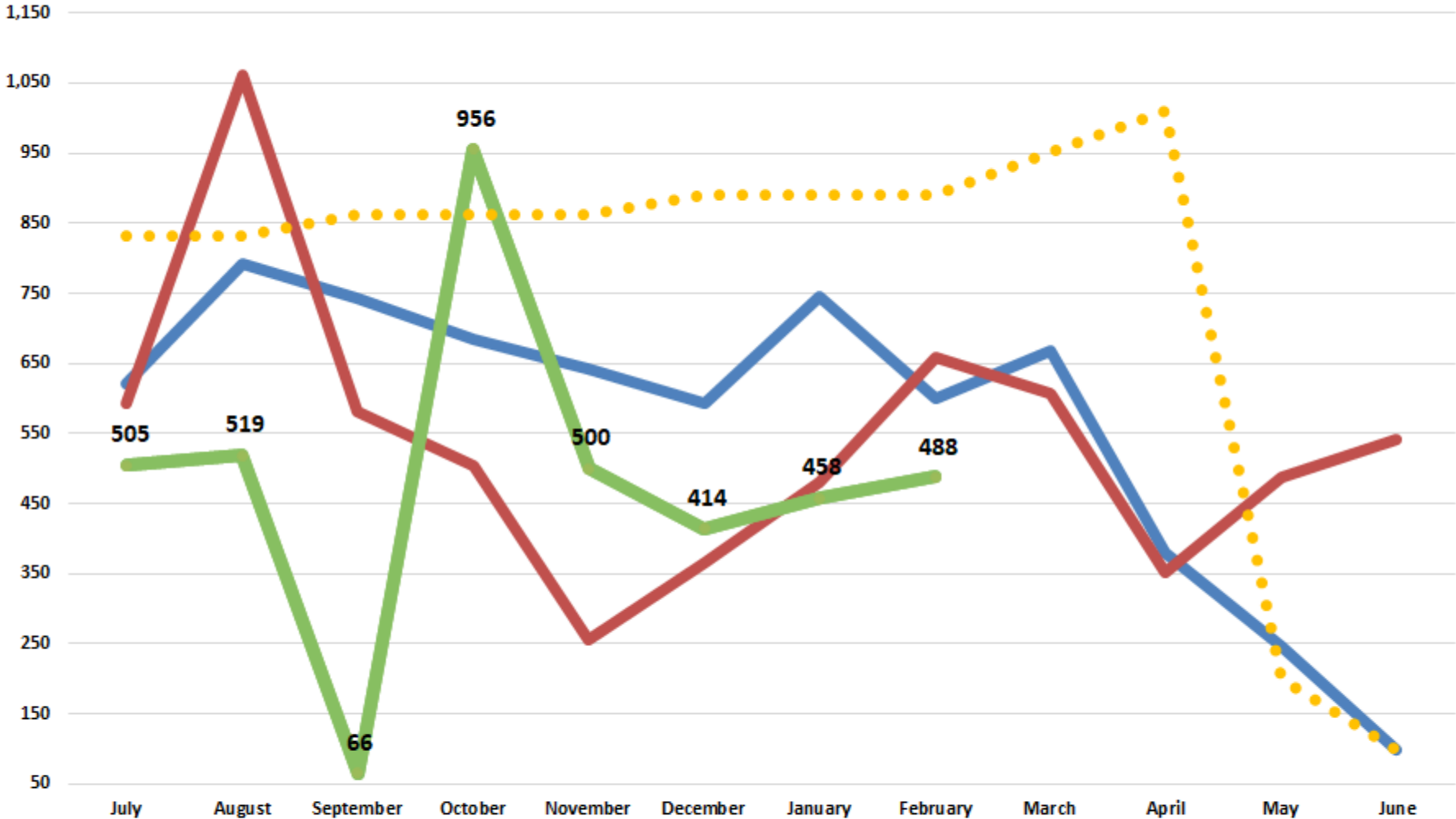
Chronic Dialysis - Visalia



— FY2021
 — FY2022
 — FY2023
 ●●● Budget

13,279	12,377	11,991	14,710
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget

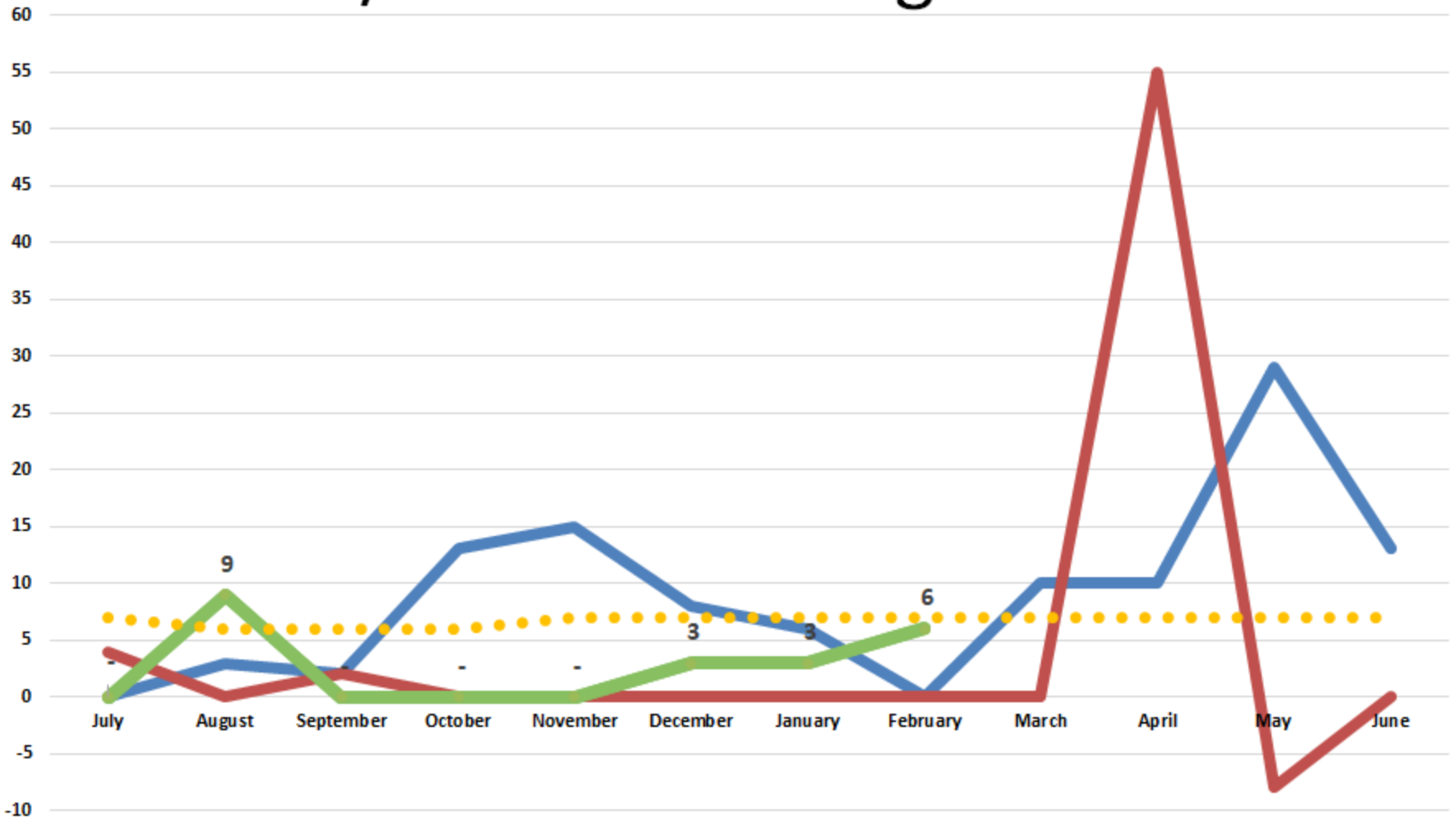
CAPD/CCPD - Maintenance Sessions



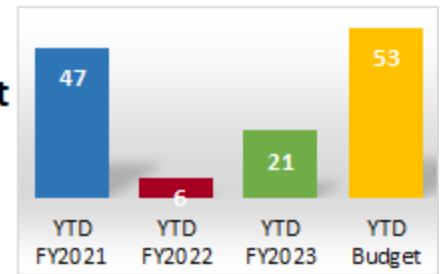
— FY2021
 — FY2022
 — FY2023
 ●●● Budget

5,423	4,504	3,906	6,923
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget

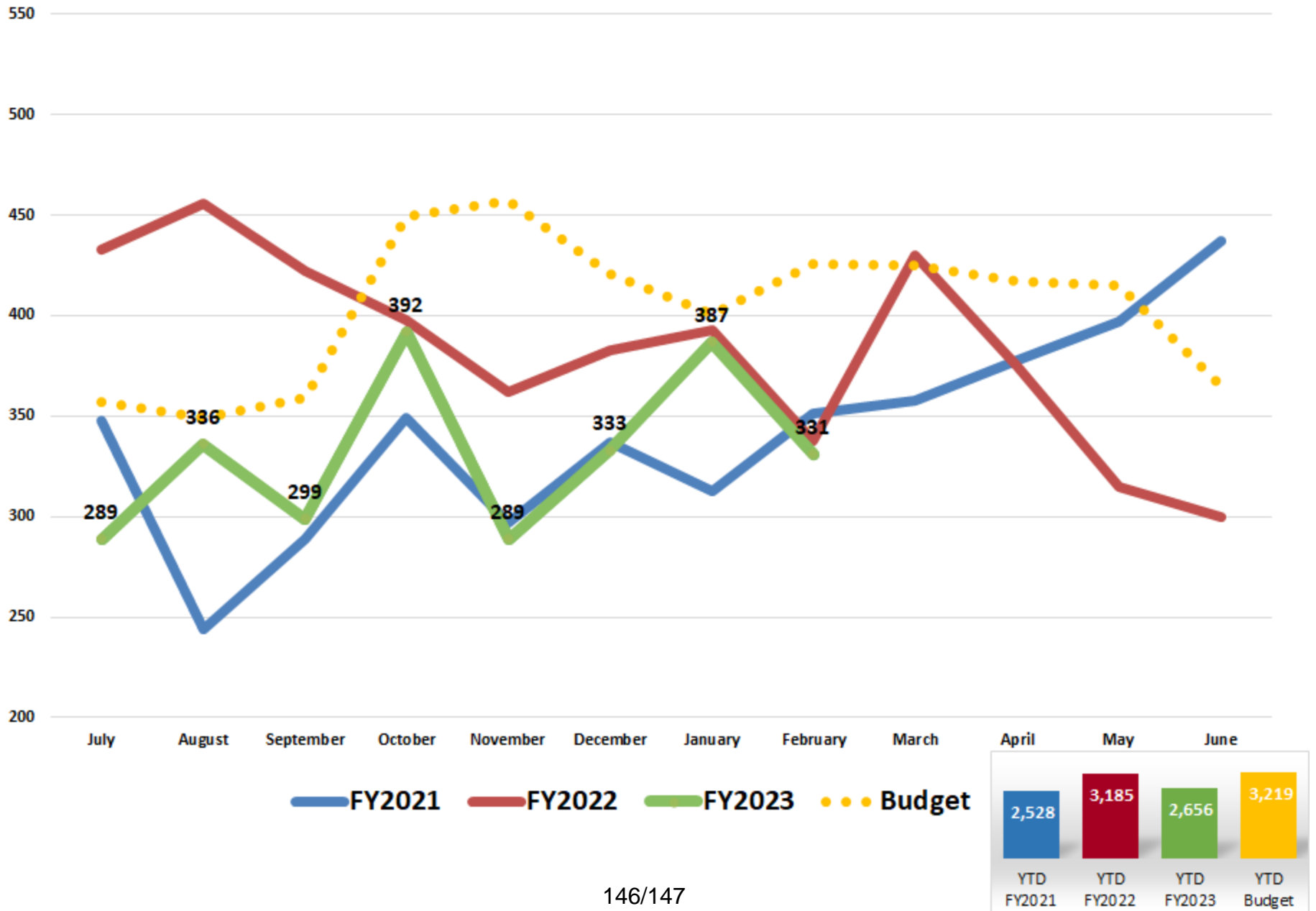
CAPD/CCPD - Training Sessions



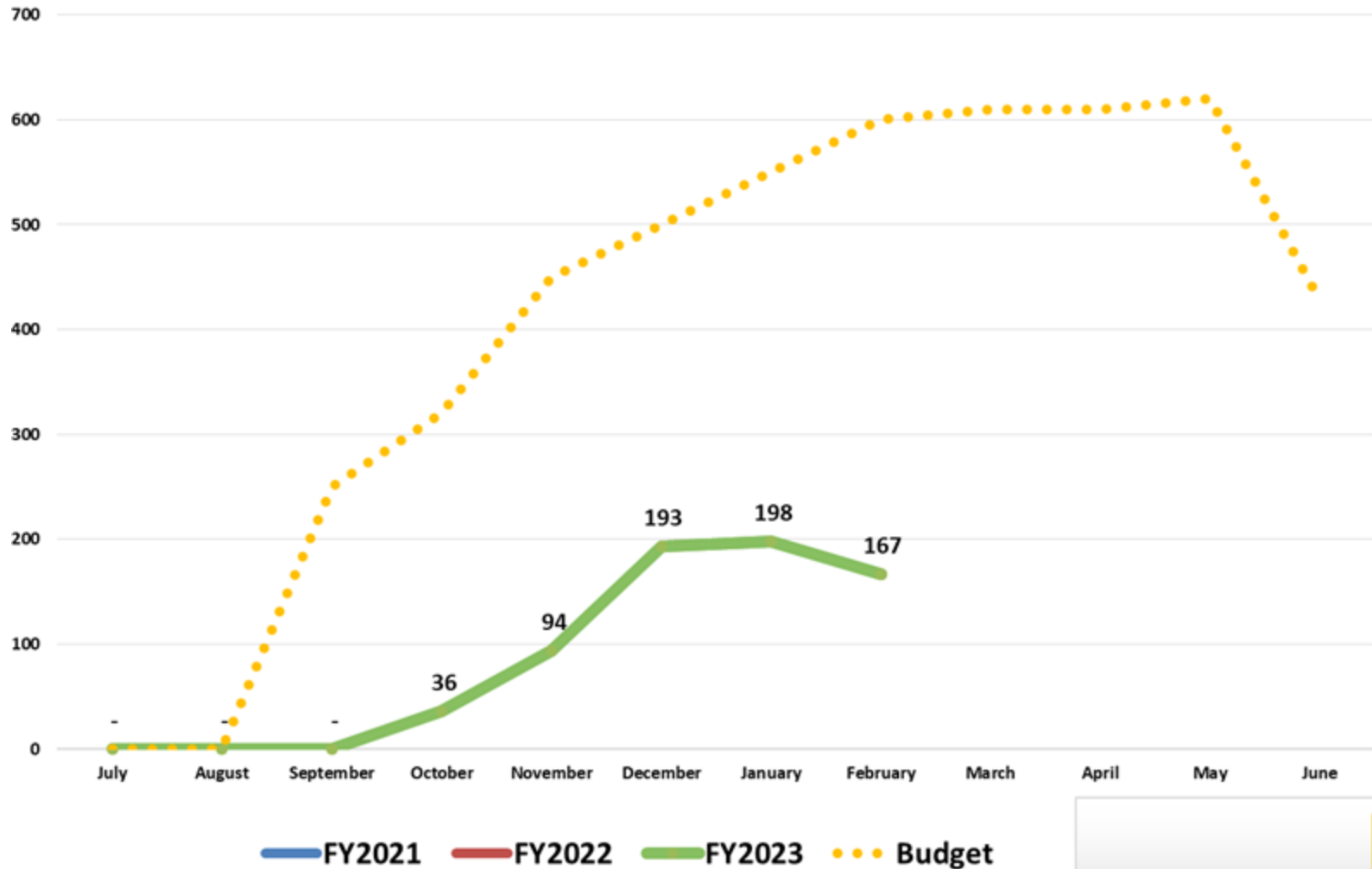
— FY2021
 — FY2022
 — FY2023
 ●●● Budget



Infusion Center - Outpatient Visits



Urology Clinic



-		688	2,67
YTD FY2021	YTD FY2022	YTD FY2023	YTD Budget